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FINANCIAL TIMES

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Thursday March 22 1979

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NEWS SUMMARY

BUSINESS

Iordan ects eace fforts

Iordan yesterday rejected U.S. efforts to turn Israel and Jordan's peace treaty into a comprehensive Middle East agreement.

King Hussein met Saudi Arabian leaders to discuss action by Arab states who oppose a peace treaty.

OW CHAOS

It brought chaotic driving conditions to the north of and, north Wales and Scotland. Up to four inches fell in and, and many minor roads throughout the north were closed.

Lice shooting

Yesterday defended their gangman Paul Howe, after his all-night siege with a gun in a pub near Harwich.

In fighting

Continued between Kurdish rebels and the army in Sanandaj near the border with Iraq, as religious leader Ayatollah Khomeini sent emissaries to the town in a to secure peace.

Iran ultimatum

Iran said it would exercise "legitimate right of self-defense" if China failed to withdraw its troops within a week. It claims 10,000 Chinese are still in its territory.

W too dear'

British legal system is too costly and needs simplifying, Goodman told the Royal Commission on Legal Services. Favoured the fusion of solicitors and barristers into one session to cut costs and, by court time.

Obtained

Obtained an inquiry into how a man who had to stand for the National Front in the Edie Hill election was instead eliminated unknown to himself. Gay Liberal candidate.

Abies action

Abies is needed to control dog bites and prevent attacks. Should rabies get across Channel into the UK, the PCA says. The association calls for a Government minister to be given responsibility for animal welfare.

One dies

One died in the colliery explosion at Golborne, Greater Manchester, on Sunday, died in hospital yesterday, bringing the toll to four. He was 44, of London.

iefly ...

Mother, four of her 10 children and their 93-year-old grandfather died in a fire in south-west Ireland farm cottage.

position leader Margaret Thatcher confirmed that she had like hanging brought back for certain kinds of order.

had been born at Southampton General Hospital, all are doing well.

HIE PRICE CHANGES YESTERDAY

RISES:	
Teacham	700 + 17
bby (J.)	355 + 18
re Circle	296 + 8
ent Chemicals	273 + 11
it. Car Auction	851 + 7
own (J.)	525 + 19
ty Offices	56 + 5
sejan	157 + 5
abenham	25 + 5
MI	130 + 6
EC	354 + 11
US A	352 + 10
ouse of Fraser	176 + 8
IL	500 + 16
il	397 + 11
adroke	213 + 8
Illey (F. J. C.)	83 + 7
ountview Ests	145 + 7
cottish	
Universal Inv.	189 + 30
irard	119 + 10

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ANZ	300 - 30
Beijan	72 - 5
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TV broadcast tonight as markets are unsettled

Callaghan prepares final bid to stave off censure debate

BY RICHARD EVANS, LOBBY EDITOR

The Prime Minister is to make a last attempt today to avoid a censure debate in the Commons before Easter that might precipitate an early general election.

Mr. Callaghan has decided to make a Ministerial broadcast on television tonight to explain to the nation the crucial statement on devolution that he will have made to MPs in the afternoon. He will argue that the nation as a whole will face severe constitutional and political difficulties if Parliament kills off the Scotland Act before there is time to find a workable alternative.

The broadcast, the announcement of which completely surprised MPs, will seek to make the Conservatives and the nationalists appear unreasonable and partisan if they threaten utterly to reject the Government's offer of all-party talks on devolution after the inconclusive result in the Scottish referendum.

The indications at Westminster last night, after a flurry of last-minute activity among the minority parties and devolution supporters and opponents, were that the nationalists intended to adhere to their intentions.

They have said that they will take a motion of no confidence

in the Government if the Prime Minister fails to announce a firm date before Easter for a devolution debate and vote.

The key question will be whether the 11 Scottish National MPs, who have a censure motion on paper and signed, accept a delay of a few weeks for talks.

Their decision will be critical. Mrs. Margaret Thatcher, the Conservative leader, will make no move to try to oust the Government until she is certain of support from both nationalist and the Liberal.

If Mr. Callaghan's gamble succeeds and there is no censure vote before the Budget on April 3, the Government will be safely into the Easter recess and there will then be the option of a June 7 election.

Mrs. Thatcher's attitude will be uncompromising. She will in no circumstances agree to all-party talks until Parliament decides on the Scotland Act.

The Tory leader will have the right of reply to the Ministerial broadcast tomorrow, when she is expected to accuse the Prime Minister of playing every trick

in the book to retain power. She will regard any delay as stalling in an attempt to gain party advantage.

Should the minority parties support the Conservatives in an early censure move, the Government's life would depend on the 12 Ulster MPs, and the prospects for Mr. Callaghan do not look good.

The two who usually support the Government—Mr. Gerry Fitt and Mr. Frank Maguire—will probably abstain because of their hostility to the Government's Bill increasing the number of Northern Ireland seats at Westminster.

Five of the remainder say that they intend to support a motion of no confidence in the Government. To be sure of success, Mr. Callaghan would need the votes of the final five. It would not be enough for them to abstain.

There seems very little chance that Mr. Enoch Powell, who might be tempted to vote with the Government, will be able to persuade the other four to follow him.

Editorial comment Page 22

Government intervenes over steel pay arbitration

BY PHILIP BASSETT, LABOUR STAFF

THE GOVERNMENT has intervened in an attempt by the largest steel union to take its pay claim to arbitration.

At a meeting yesterday of British Steel Corporation officials, Iron and Steel Trades Confederation representatives and officials of the Advisory, Conciliation and Arbitration Service, the corporation told the union it had had a letter from the Government making it clear that whatever settlement was reached through arbitration it would have to be vetted by the Government against its pay guidelines.

Pressure on the ISTC to reach a quick settlement, though, is likely to be increased by a pay agreement reached yesterday between BSC and the National Union of Blastfurnacemen on an award in line with that reached by the ISTC.

The agreement, covering 10,000 production and maintenance workers, gives increases of 8 per cent with productivity conditions, and 14 days extra holiday. The package is estimated to be worth 9 per cent and will be backdated to January 1.

And in the light of the Government intervention, it was agreed at ACAS not to press the ISTC's arbitration request but to have further joint talks.

The Government's surprise intervention, which came despite the willingness of the corporation to allow the claim to go to arbitration, indicates that Ministers are determined to take a firm line on public sector settlements and to hold the general level to the offers accepted by the local authority workers and put to the health service manual workers and ambulance men.

ACAS felt unable to act on the union's first request for arbitration on the corporation's original 5 per cent offer since

there was no deadlock or dispute over the talks and intervention would place it in an embarrassing position in relation to Government incomes policy.

When the corporation refused to improve its pay-and-holidays offer of 9 per cent in reply to the ISTC's claim for pay and productivity increases of 124 per cent, the union again requested arbitration.

Now Mr. Bill Sirs, ISTC general secretary, is writing to members of the Cabinet and to the TUC about what he called this "shocking state of affairs."

The corporation said it had told both ACAS and the ISTC it was prepared to go to arbitration as quickly as possible. Mr. Peter Bloxham, director of industrial relations, said that throughout its negotiations the corporation had made it clear that any settlement would have to be within Government pay guidelines.

BA may seek fuel surcharge

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS may soon introduce a fuel surcharge of about 7 per cent on North Atlantic fares and cargo rates to meet soaring fuel bills.

Trans World Airlines, the biggest airline on the North Atlantic, is to ask the U.S. Civil Aeronautics Board for a 7 per cent surcharge to become effective on May 1. Because of advance bookings, the surcharge will be applied (if approved) on all tickets sold from April 15 for flights from May 1.

British Airways has been considering a similar move for some time, but had been waiting until after next Wednesday's Geneva meeting of the International Air Transport Association, at which all the major

airlines will consider fares and fuel surcharges.

This implies that, unless the surcharge is allowed, the airline may have to reconsider the extent to which it can continue to offer cheap fares in the face of rising costs.

• TWA has been told that its advertising slogan, "Number One Across The Atlantic" is valid, and that the airline is justified in using it. Following an objection by British Airways to the Code of Practice Advertising Committee, the committee was unanimous in its view that the slogan did not breach the code. Last year, TWA carried over 22m passengers on the North Atlantic, compared to 1.3m carried by British Airways.

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EUROPEAN NEWS

Italy's new minority Government sworn in

ITALY'S NEW three-party minority Government of 21 Ministers was sworn in by President Sandro Pertini yesterday. Reuter reports from Rome. The Socialists and Communists are likely to combine against Sig. Giulio Andreotti's new Government in its first confidence vote, probably on March 29, making an early general election inevitable.

In Milan, Left-wing terrorists blew up three offices of a Government housing agency, damaging nearby apartments and cars, police reported.

In Cuneo, Sig. Attilio Dutto, a dye-works director, was seriously injured by a car bomb. A telephone call claimed responsibility in the name of the Red Brigades.

German car output

West German car production fell to 338,100 units last month, against 380,404 in January. VDA, the automobile industry association, said, Reuter reports from Frankfurt. Commercial vehicle output slipped to 24,800 from 26,846 in January.

Dublin's £6m strike

The Irish Republic's 24-hour anti-PAYE demonstration is unofficially estimated to have cost up to £6m in lost production.

Thai Premier arrives

Thai Prime Minister Kriangsak Chomphun arrived in Moscow yesterday for a week-long visit, regarded as his most crucial so far, Reuter reports. Russia will try hard to get Thailand to recognise Cambodia's pro-Hanoi regime.

Lisbon bridge shut

Two heavy lorries collided on the April 25 suspension bridge spanning the Tagus River in Lisbon, forcing the bridge to close yesterday, Reuter reports.

'Leonardo' costs

Efforts to save Leonardo da Vinci's Last Supper fresco in Milan's Santa Maria delle Grazie church will cost Lira (\$1.2m), Reuter reports. Funds will be readily available, officials say.

Commission fights for fund-raising powers

BY GILES MERRITT IN BRUSSELS

IT IS AS if a fashionable new phrase has suddenly found its way on to the lips of senior European Commission officials in Brussels. For in recent weeks references to "the Ortoll facility," have suddenly begun to pepper the declarations of several of the Commissioners, while Eurocrats speak knowingly of "Le NIC."

They are referring to a new EEC financing instrument that will raise almost £550m (£800m European Units of Account) in its first phase and is designed to pump money into vital projects that might otherwise be neglected.

On the face of it, the "Nouvel Instrument Communautaire" (NIC) that has been shaped and fought for by M. Francois-Xavier Ortoll, the EEC's Economic and Financial Affairs Commissioner, will be a boon to a Common Market that is still woefully short of common projects. For the Ortoll Facility is designed in the long term to help finance such ambitious but practical ideas as an energy saving electricity grid inside the EEC.

But behind the common-sense ambitions of the Brussels Commission lies a two-year saga of political bickering with several of the EEC Governments. Not just over the size and scope of the new loan device but also

over the principle of increasing the Commission's executive functions.

The row preceded the three-cornered scrap currently taking place between the Council of Ministers, the European Parliament and the Commission over the size of the Community's 1979 budget and touched on many of the same sore points.

The genesis of the idea for a powerful Commission financial instrument is unclear. Some credit M. Ortoll; others the EEC President Mr. Roy Jenkins.

When the present 13-man Commission was appointed two years ago a number of its members were astonished to discover that in spite of its "triple A" rating in the money markets the Commission had scarcely any available cash to fund Community projects. The 53 issues it has so far floated on the Euromarkets or in the U.S. have been earmarked for spending by the ECSC Coal and Steel Community or by Euratom.

For although the Commission

is the breeding ground for ideas on how to weld the EEC together, it has also been suffering from a bad case of executive impotence. Outside its trusteeship of the Agricultural Fund the Commission has been stuck on a short financial rope.

The Luxembourg-based Euro-

pean Investment Bank (EIB) is the Community's long-established funnel for development loans, and since 1975, when its operations for the year were less than 1bn EUA, it has grown rapidly to top 2bn EUA in 1978.

But with its responsibilities ranging from infrastructural work in poor EEC regions to lending to small businesses and developing countries it has

lock out 250,000 industrial workers) were unprecedented.

Dr. Joergensen, however, was not entirely powerless to resist the unions' steamroller. He threatened to call an election if the coalition could not agree to impose a settlement making clear that in an election held in the midst of the most serious labour conflict for half a century the Social Democrats were bound to loose heavily.

It was also a warning to the Liberals of the danger of going too far in trying to block an agreement for which the Social Democrats had to have union acceptance.

The result is a settlement giving increases in private sector wages paid out of 7½ per cent in the first year and 6½ per cent in the second year.

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WORLD TRADE NEWS

جامعة الملك عبد الله

Soviet nuclear aid for India

By K. K. SHARMA IN NEW DELHI

COLLABORATION ON A large nuclear plant for India was one of several projects discussed between Mr. Alexei Kosygin, the Soviet Premier, and Mr. Morarji Desai, India's Prime Minister, last week. It is agreed in principle to set up a plant which is expected to be the first in Asia with a generating capacity of about 1,200 MW. Soviet assistance for the plant will be both financial and technical and is part of the long-term co-operation arrangements made last week.

Among issues to be sorted are the safeguards to be applied to the fuel for the proposed plant. The Russians are keen as the U.S. to apply international safeguards that prevent use of the fuel for peaceful purposes. India is facing difficulty in

obtaining enriched uranium for the U.S.-aided plant at Tarapur, near Bombay, because of the new Nuclear Non-proliferation Act passed by Congress last year. Two applications for supply of fuel are pending and if they do not go through, India has said it will make alternative arrangements.

This could either take the form of supply of the necessary fuel by the Russians or development of the fuel in India, progress towards which is being made rapidly. Officials are not commenting on this and say that a decision will await U.S. treatment of the applications.

It is thought that India will agree to safeguards for the proposed plant to be set up by the Russians since these have already been agreed to in the case of the nuclear plant at Kotah in Rajasthan State, for

which Moscow is supplying heavy water.

The main hurdle in the way of obtaining foreign assistance for nuclear plants is that India refuses to sign the Nuclear Non-proliferation Treaty. On the grounds that it is discriminatory.

Both the U.S. and Russia are signatories and it is known that Mr. Kosygin applied heavy pressure on Mr. Desai to sign it. Mr. Desai's answer was he would do so readily provided its clauses were applicable to all countries.

Mr. Kosygin is believed to have brought up the matter when the proposal for the new nuclear plant was discussed. The safeguards are to be discussed further but it is unlikely that the actual agreement on them will be made public.

The plant is to be established because of an acute power shortage in India which is acting as a constraint on both industrial and agricultural pro-

JK provides development grant of £20m

By K. K. SHARMA IN NEW DELHI

TAIN YESTERDAY signed an agreement providing grants of £20.09m to finance the rupee s of Indian development projects and programmes.

The agreement is the first instrument of grants totalling £m which will be made available to India before the end of century in a bid to lessen debt burden arising from loans from Britain. The amount will be available for agreed development projects including those specifically designed to help the poor.

Also signed yesterday were subsidiary grants totalling £15m to the Agriculture Refinance Corporation and £m to meet the local currency costs involved in installing five gas turbines in West Bengal. The gas turbines are supplied by the British company John Brown Engineers.

Pyrometers of Sheffield received an order worth £3,000 for a range of combustion instrumentation equipment in Bharat Heavy Electricals Delhi. The equipment will be used in the commissioning of power stations currently under construction in India.

Moves to broaden EEC accord

By OUR NEW DELHI CORRESPONDENT

THE EEC and India are negotiating a new commercial co-operation agreement. However, it is expected to take some time before the new pact is agreed. The present agreement will probably be extended beyond its existing deadline of April 1.

Exploratory talks between the two sides have already been held at Brussels and the EEC commission is now to seek a mandate from the Council of Ministers for starting formal negotiations on a new agreement which will take into account India's proposal to widen its scope to include general economic co-operation. The mandate is expected within a few weeks and the agreement should be signed in the autumn.

The present agreement was signed in December 1973, and came into force on April 1, 1974, with the object of developing and diversifying trade and to promote economic co-operation linked to trade. A joint commission was set up to carry out the agreement and this is considered to have worked well within its limited functions.

India now wants to formalise this general co-operation and the EEC European Commission is studying this and other proposals. Official sources here say the initial response has been positive.

One of India's principal ob-

jectives in broadening of the agreement is to include industrial co-operation with the Community in third countries so that joint ventures can be launched. India is also seeking more powers for the existing joint commission, especially in regard to the use of funds for trade promotion.

India has also proposed the inclusion of a new "friendly consultation" clause that would enable either side to consult the other before taking any action that could have an adverse effect on the other. An example was the recent EEC action imposing quotas on Indian textile exports.

China machine tool contracts under way

By HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

THE LONG-awaited boost to the order books of British machine tool companies from China appears to be getting under way. Contracts signed recently or shortly to be concluded amount to more than £6m.

Several of the machine tools that have been ordered relate to the Spey engine project, which Rolls-Royce is helping.

The contracts that have been concluded so far will go some way towards offsetting the disappointing level of orders for the machine tool industry from

the home market. They include: Lapointe Machine Tools, a division of Staveley Industries, which has signed an order worth £1.5m for the supply of broaching machines, mainly to the Spey project. TI Matrix, part of the Tube Investments group, has recently signed a contract for the supply of numerically controlled lathes. Cincinnati Milacron, owned by the U.S. group of the same name, is to supply 19 machines to China, including an NC machine centre.

Other British machine tool companies which have secured contracts include Wilkins and Mitchell. It will supply six power presses to China under a contract valued at nearly £1m. Rank Taylor Bobson will be supplying more than £1m worth of precision milling machines.

TI Churchill, also part of Tube Investments, expects shortly to sign a £500,000 order

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OVERSEAS NEWS

Hanoi ultimatum calls for China troop withdrawal

BY RICHARD NATIONS IN BANGKOK

HANOI YESTERDAY delivered an ultimatum to China giving it a week to complete its troop withdrawal. It claims 10,000 Chinese soldiers are lingering up to 20 km within its territory and in 16 points scattered around the length of the border.

A Vietnamese Foreign Ministry note handed to the Chinese Charge d'Affaires in Hanoi said that if all Chinese troops were not out of Vietnam by March 28, the "Vietnamese armed forces and people would exercise their legitimate right of self-defence."

Diplomats here think the tough language is more likely intended to shift the onus of delay for negotiations to the Chinese side than to represent a serious threat of counter-attack by Vietnamese forces.

For the past fortnight none the less, Hanoi has been shifting troops and war material north at a rate constrained only by the limits of the country's entire transportation system. Soviet AN-22s, 45 ton heavy cargo transport planes, have been involved in airlifting troops and ammunition from the south. Other war cargo has been shifted up the coast by Soviet transport ships.

Military analysts estimate that at least 30,000 main force army units are involved in the redeployment north. Elements of the Vietnamese 2nd army corps—three divisions of Vietnam's best fighting force—have been pulled out of Cambodia



talks to restore normal relations the following day, first in Hanoi then in Peking.

"If Chinese troops continue to occupy Vietnamese territory China will be fully responsible for any delay in negotiations," the note said.

Reuter adds from Phnom Penh: Several Chinese military advisers directing Khmer Rouge forces loyal to the ousted Pol pot regime have been captured in Cambodia, according to Mr. Hun Sen, the Foreign Minister of the new Vietnamese-backed government.

He declined to give the exact number but said, in a rare interview, that they were being interrogated in military camps in Cambodia.

The Foreign Minister also accused Thailand of allowing China to send supplies through its territory to the Khmer Rouge forces, whom he described as now "merely a nuisance" with no unified command.

Meanwhile the Vietnamese News Agency, monitored in Hong Kong, said Vietnamese are celebrating at post-war rallies although some Chinese troops remain on Vietnam's side of the border.

The Hanoi people's committee chairman told 30,000 people at a rally in the capital on Tuesday afternoon: "They (the Chinese) are still stationing their troops in many border areas on Vietnamese territory and threatening to continue new military adventures to annex Vietnam."

The Vietnamese note yesterday said that if all Chinese forces were withdrawn completely and unconditionally by March 28 then Vietnam would propose immediately beginning

Fury in Knesset over text errors

By David Lennon in Tel Aviv

ISRAEL'S Parliament, the Knesset, exploded in angry exchanges yesterday when it was learned that the text of the military annex to the proposed peace treaty with Egypt which had been tabled in the house contained certain inaccuracies.

Members demanded that the debate on the treaty be postponed until a correct version was made available. But the session continued for its second day after Mr. Menachem Begin, the Prime Minister, apologised for the error and promised that the corrected version would be made available later in the day. In the late afternoon 20 of the 53 pages of the English text were replaced.

Many Knesset members were angry that the Premier, who had been so pedantic during the peace negotiations about every word of the treaty, should have allowed an inaccurate version to be circulated in the House.

Mr. Begin said the "minor inaccuracies" were in a military annex, the final version of which had not been available when the debate started on Tuesday morning.

He criticised the U.S. State Department for having rushed to publicise the fact that the English version of the treaty, released by Israel, contained inaccuracies.

The debate continued its stormy way during the day, especially whenever the Palestinian issue was mentioned. It was not expected to be completed before the early hours of today. But the Government is assured of a large majority in favour of ratifying the peace agreement.

It was announced in Jerusalem yesterday that Mr. Begin will brief Mr. James Callaghan, the British Prime Minister, on the agreement when he stops over at Heathrow on Friday en route to Washington for the signing ceremony.

Meanwhile, Mr. Rashad Al-Shawa, the Mayor of Gaza, plans to meet soon in Beirut with Mr. Yasser Arafat, chairman of the PLO, to discuss the planned autonomy regime for the Israeli occupied territories. The mayor is the leading public figure in the Gaza Strip, and has good relations with both the PLO and Egypt.

Unlike Palestinian leaders on the West Bank, Mr. Al-Shawa has indicated he would be willing to consider the autonomy plan, if he is assured that it will lead to full self-determination for the Palestinians.

Tax commissions are to be set up in all areas composed of one religious representative, one "respected member of the community," and an appointee from the Ministry, to deal with cases involving problems.

The tax-gathering system in Iran, like other areas of the bureaucracy, is in chaos. Before the Shah was ousted, Ayatollah Khomeini told Iranians not to pay their taxes. This confusion has been aggravated by the Finance Ministry's inactivity.

New tax Bill could affect foreign businesses in Iran

BY ANTHONY McDERMOTT IN TEHRAN

to total \$2.7bn.

Under the proposed Bill, people will be allowed to assess their own taxes and a 10 per cent reduction will be given to those paying cash.

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Khomeini despatches team to stop Kurdish fighting

By L. Daniel in Tel Aviv

DISMAY HAS been voiced by Cabinet Ministers here that only about a quarter of the \$3bn promised by the U.S. for the Israeli evacuation of Sinai and construction of alternative airfields and bases in the Negev, will be in the form of a grant.

The radio also repeated a statement by the armed forces high command charging that those attacking the Sanandaj and machine-gun fire with the besieged troops for the third consecutive day after the breakdown of another ceasefire agreed by the Kurds.

In a televised address to the nation to mark the beginning of the Iranian new year yesterday, Khomeini made no reference to the Kurdistan fighting. But he stressed that "we should support our army, we need it. We cannot do without it. We shall reform and purge it and be careful about new military appointments. It is really necessary to bring in real Moslem patriots."

Answering critics, Mr. Ezer Weizman, the Defence Minister—who negotiated the aid—said anyone who thought they could do better was welcome to go to Washington and try.

Disappointment voiced in Finance Ministry circles was due to high expectations that the U.S. would furnish the whole of the \$3bn in the form of a one-time grant, and Mr. Simcha Enrich, the Finance Minister, who is going to Washington for the signing of the Egyptian-Israeli peace treaty, said: "We would try to get better terms."

After the meeting, Dr. Schlesinger said he now expects

to the demands of the Kurdish people," who have been pressuring for autonomy since the Shah was toppled last month. Khomeini and most Iranians belong to the Shī'ite sect of Islam. Most Kurds are Sunnis.

The radio also repeated a statement by the armed forces high command charging that those attacking the Sanandaj and machine-gun fire with the besieged troops for the third consecutive day after the breakdown of another ceasefire agreed by the Kurds.

The Kurdish fighters said 80 of their men had been killed since the fighting began last Sunday night and that 20 soldiers had died.

"Voice of the Revolution" radio in Tehran reported that Khomeini's chief religious representative in the capital and other Moslem leaders had been sent to Sanandaj "to investigate the situation and attend

New emphasis for Algeria's economy

LAST MONTH'S election in Algeria catapulted the little-fancied Benjedid Chadli (pictured) into the presidency as a compromise successor to the late Houari Boumedienne, and heralded a period of political and economic transition for the country.

Running Algeria without Boumedienne poses unfamiliar problems for his successors who have chosen to adopt a collegiate form of government. Last week's formation of a new Cabinet represents a compromise between the hard-line socialists and the more pragmatic elements.

The choices Algeria faces in the post-Boumedienne era are scarcely less crucial than those taken after independence. Poised to emerge during the next decade as one of the world's most important producers of gas, Algeria will play an increasingly significant part in the American and European economies: about 40 per cent of the gas imported into Western Europe during the 1980s will come from Algeria.

So the resultant wealth will be the cornerstone of Algeria's domestic economic development, and Algeria's rulers now have to decide how much of that must be devoted to the major industrialisation programmes and how much can be siphoned off into improving the quality of life for the population.

Officially the watchword is continuity, but politically and economically major changes are

unavoidable. The power-broking and factional conflict which broke out among the chieftains of the army, administration and party (the National Liberation Front—FLN) threw into relief the dominant role assumed by the armed forces in the power vacuum following Boumedienne's death.

President Chadli's triumph testifies overwhelmingly to the army's central role as "guarantor of national sovereignty." It blocked Salah Yaïhioui, the party's socialist hardliner whose policies the army feared could prove indigestible both to national and foreign business.

However, the initial impression of a clear victory for the moderate faction of Algeria's complex political family has to be revised in the light of the composition of the new Government—in which radicals hold a number of key posts.

The result is a compromise between opposing factions—and the new Cabinet is made up half of technocrats who had already served under Boumedienne and half of new faces.

A key pointer to the resurgence of the radical wing is the appointment of Salah Yaïhioui as co-ordinator of the FLN—a post second only to that of Mr. Chadli and clearly intended as a counterweight to the President. The party line is likely to be further strengthened by the surprise nomination of Mr. Sedik Benyahia as Foreign

Minister—ousting Mr. Abdelaziz Bouteflika, one of Algeria's best known exiles for 15 years who now becomes Presidential counsellor.

It is significant that two important ministers associated with Mr. Bouteflika, Colonel Ahmed Draïa and Mr. Taybi Larby, also both lost their posts.

A question mark remains over whether President Chadli will retain the important defence post for himself.

Greater question marks hang over Algeria's future economic course. The official watchword of continuity is true in the sense that development will remain dependent on oil and gas revenues for implementation.

Algeria's success in exploiting its hydrocarbons resources is the unalterable basis of its economic strategy. Nor are Boumedienne's successors likely to divert from the pragmatic socialism which he pursued.

But a gradual shift in emphasis is already discernible as greater priority is given to infrastructural development and socially important areas, while the previous single-minded devotion to heavy industrialisation will be diluted.

Quite how far the process is taken will be the focus for much debate in Algeria, but there are very persuasive reasons for carrying it a long way. No one in Algeria is unaware of the tremendous risks involved in further sacrifice of improvements to the general quality of

life for the sake of concentration on industry.

The cost of this policy can be seen in agriculture and housing. Although only the coastal strip

is suitable for agriculture and

housing, the rest of the country

is arid and semi-arid.

Half the population is under 18.

But building has been totally inadequate to cope with this explosion. Twelve people to a room is not uncommon, while

the cost of living is high.

There is a chronic lack of skilled

labour, despite the vast sums

spent on industrial projects.

The high costs of industrial

production quickly disabuses

Algeria's economic managers

of their illusions.

Algeria's economic managers

are faced with a difficult

choice. They can either

try to import machinery

from abroad or develop

their own industries.

Both options are expensive.

With such difficulties on the

horizon, the planners are

pausing to review the direction

of the economy. In official

language, the economy is now

undergoing a "transition"

period between the completion

of the last plan in 1977 and

the implementation of its suc-

cessor.

The next 10 years will be

crucial for the Algerian

economy's attempt to break

free from its dependence on oil

revenues.

The danger is that this period

will coincide with the peak of

Algeria's debt-servicing ratio,

which will absorb nearly a

quarter of export hydrocarbons

revenues in the early

1980s. Foreign borrowing to

finance development is running

at the equivalent of 40 per cent

of GNP. While the long-term

outlook for gas exports is

healthy enough to cope with

such heavy indebtedness, there

are growing fears that even the

IMF and Bretton Woods

(which drew up the master development plan into the 21st century)

have seriously underestimated

the impact of the approaching

resource gap.

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UK NEWS

JANUARY 1979

Baby food colouring ban recommended

CHRISTOPHER PARKES

USE of colouring in food fed for babies and young can be banned, according to a government committee report published yesterday.

It should also apply to food to make egg yolks per yellow, and the committee suggests that after further work the existing list of which added colour is seen may need to be extended.

"We are taking a harder line than some of our EEC partners have done," Dr. L. Weedon, chairman of Food Additives and Contaminants Committee, said in a general rule, the committee felt that if additions were solely for colouring, and nutrition purposes, they should be carefully scrutinised, never, there were major violations covering consumer

preferences, foods such as boiled sweets and ice lollies which would be colourless without some additive, and cases where it was necessary to restore colour to products whose natural colour had been destroyed or affected in processing.

The committee also argues against permitting the continued use of methyl violet for marking meat and citrus fruit. The toxicity report on this substance says: "The information on all aspects is inadequate for assessment."

In some parts of the EEC citranazathine is authorised to use in chicken feed to colour eggs and flesh. The committee was asked to extend this authorisation to Britain, but

An associated report from the Committee on Toxicity, said there was concern over the possibility of deposition of the colouring in cartilage and teeth in growing children.

Private developers seek council houses

MAURICE SAMUELSON

Greater London Council received inquiries from several companies interested in purchasing some of its developments, Sir George Cutler, the GLC's leader, said yesterday.

A series of inquiries followed the purchase of two tower blocks of flats. In addition, two private developers had bought the Prospect estate at Ashmore, Hampshire, comprising mostly of houses.

However, Sir Horace denied the GLC would sell publics for anyone to make a profit. If anyone's going to do it, we'll do it." Such sales required a policy decision, he had not yet been taken.

Horace was speaking at a conference, together with George Tremlett, leader of

the GLC housing policy committee, to announce that its programme of selling council houses despite curbs on such sales, by Mr. Peter Shore, Secretary for the Environment. They said they had found loopholes in Mr. Shore's directive, announced on March 5. Mr. Tremlett, introducing a report to be considered by the housing policy committee next Monday, said the Council would continue to sell council homes in the "certain knowledge that there are many ways of so doing that the Secretary of State has failed to prevent through the wording of his dictat."

Since the policy was launched two years ago, sales had been agreed on 8,500 properties. Mr. Tremlett said that only 75 per cent of these sales had gone to open market purchases.

Institutions' liquidity grows by 11% in year

BY DAVID FREUD

LIQUIDITY of the major financial institutions has indeed by 11 per cent. in the year, in spite of substantial losses of gains in this period, according to City stockbrokers Capel-Cura Myers.

Its latest economic circular, firm says that the liquidity of big institutions will stand about £8.1bn at the end of March compared with £5.5bn a year earlier.

The main contributors to the increased liquidity are the insurance companies, whose inflows over the current financial year are estimated at £4.8bn, or 30 per cent higher than a year ago.

New airport complaints procedure 'unnecessary'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

EVEN BRITISH Airports Authority does not believe that arrests of passengers passing through its airports could be better represented by a new statutory body, remote from the airports.

It believes that the existing Airport Consultative Committee, with their associated Passenger Service Groups, are best vehicles for the proper handling of consumers' complaints and it "looks forward to their continual involvement and improvement in their vital role."

These points are made by the authority in a memorandum submitted to the Select Committee on Nationalised Industries.

It says that, in its experience, a vast majority of adverse moments relate to specific airports and we consider that

dissatisfied consumers receive prompter and more relevant attention by dealing with the local management."

The authority makes a distinction, however, between consumers' interests at airports—which are its direct concern—and in air transport generally, which involves the airlines.

It accepts that while it must have an overall concern for all passengers and other users of its airports, complaints about airlines should be referred to the airline concerned. The airline should first be given the opportunity of satisfying aggrieved customers, it considers.

If the customer fails to get satisfaction from the airline, the complaint can then go to the Air Transport Users Committee.

CONTRACTS

McAlpine wins £8½m

Northampton highway

MRS ALFRED McALPINE (SOUTHERN), Wolverhampton, has won an £8½m contract to build an 11 km dual carriageway road between Wellingborough and Northampton, for Northamptonshire County Council. Work starts in May and should be finished in 1981.

* First UK order for BURROUGHS' largest system in its 900 series, the BT300, has been placed by GCI's pharmaceuticals division. The order, for twin entry-level processors with 4.7 megabytes of shared memory, is worth £2.4m.

Decca Radar has placed an order worth about £1m with MICRO

CONSULTANTS for highly specialised interface units to be incorporated in the advanced radar system of the new Multi Role Aircraft (MRCA).

HADEN YOUNG has won a £325,000 contract from Town and City Properties Group to design and install electrical and mechanical services in the second phase of the new Arndale shopping centre at Poole, Dorset.

M L AVIATION, a subsidiary of M L Holdings, has won an export order worth in excess of £300,000 from the Royal Danish Navy for the supply of helicopter handling and retraining systems.

Too much pessimism, says Prior

BY MAX WILKINSON

A CONSERVATIVE Government would continue to use taxpayers' funds to stimulate the electronics industry, although it would not wish to make direct investments in companies. Mr. James Prior, Opposition spokesman for employment, said yesterday.

Mr. Prior was speaking at the Financial Times' Tomorrow in World Electronics conference in London. He praised the present Government's scheme for stimulating awareness of the applications of microprocessors, and said it was a government's duty to create favourable conditions for the expansion of the electronics industry.

He suggested a three-point plan for future Conservative Government which would involve:

- an encouragement of retraining, possibly with the establishment of an "Open Tech" to supplement the efforts of the Open University.

- efforts to stimulate courses in schools on the subject of electronics, microprocessors and computer programming.

- a "soft hole" for the residual unemployment which the electronic revolution would cause.

- efforts must be made to prevent computers from dehumanising the work-process in factories and elsewhere.

- systems must be kept simple enough for ordinary people to handle them;

- the privacy of information needed to be protected;

- efforts must be made to ensure that small firms, craftsmen's businesses and individuals could still obtain access to the computerised information which they needed;

- efforts must be made to prevent computers from dehumanising the work-process in factories and elsewhere.

- Mr. Alan Williams, Minister for Industry, warned that there was a risk that British society could waste its time asking irrelevant questions about whether electronics technology should be developed.

- We have already wasted time, and having fallen behind, may fall further behind in our equivalent of a medieval dispute over a question which should never be asked in the first place.

- There is no alternative to adopting the technology, or

revolution in the next decade or so.

While the new technology should be encouraged, a number of safeguards were necessary:

- to ensure that industry and administration did not become too vulnerable to the failures of information technology through breakdowns or strikes;

- systems must be kept simple enough for ordinary people to handle them;

- the privacy of information needed to be protected;

- efforts must be made to ensure that small firms, craftsmen's businesses and individuals could still obtain access to the computerised information which they needed;

- efforts must be made to prevent computers from dehumanising the work-process in factories and elsewhere.

- Mr. Williams referred to the Prime Minister's statement that a possible £400m could be made available over the next few years to develop micro-electronic technology and its applications, but he was worried about the unavailability of the opportunities in many parts of industry.

- The fact is that, of our top 1,000 companies, only 8 per cent have plans to apply the new technology to their products.

- Of all electronic components used in industry, only between 10 and 13 per cent in Britain were integrated circuits, about half the proportion found in the U.S.

- Even more revealing, sales of the international catalogue of integrated circuits were 20,000 copies last year in the U.S., 3,000 in Japan, 15,000 in France, but in Britain only 350.

- There was still a depressing lack of awareness on the part of businessmen of the immediacy of the threat hanging over them and their companies.

- It was to combat this lack of awareness that the Government's programme had been launched.

Before we talk to the one on the right, we talk to the one on the left.



He's got jobs to offer.

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Put simply, our job is to help the employer find the right person for the job.

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As well as the one on the left.

**The right people
for the job.**



UK NEWS

Texaco in \$400m Tartan Field deal

By Kevin Done, Energy Correspondent

TEXACO, the U.S. oil company, has arranged a \$400m loan through a consortium of U.S. and UK banks to finance development of the North Sea Tartan Field.

It is one of the largest North Sea financing loans arranged in recent years.

Morgan Guaranty and Barclays Bank International have acted as joint managers for the £11 banks.

Six UK banks are involved: Barclays, National Westminster, Midland, Lloyds, the Bank of Scotland, the Royal Bank of Scotland. The U.S. banks, apart from Morgan Guaranty, are: Citibank, Chase Manhattan, Manufacturers Hanover, and Chemical Bank.

Texaco, one of the most secretive of the U.S. oil companies, has insisted that no terms be disclosed. It is understood, however, that the rates are very competitive and that other currencies apart from U.S. dollars might be involved.

The Tartan Field is small by North Sea standards, with recoverable reserves of about

British Shipbuilders living on a knife-edge, MPs told

By LYNTON McLAIN

A SELECT COMMITTEE of MPs was told yesterday by Mr. Michael Casey, chief executive of British Shipbuilders, that Britain's shipbuilding industry faces a "precarious future, is in a dangerous position and is living on a knife-edge from day to day." The corporation is expected to make a loss of £47m for the financial year to the end of this month.

Mr. Casey said the corporation had been unable to make much use of the Government's Shipbuilding Intervention Fund so far this year, since Japan, Belgium and other countries had started to offer credit terms which Britain was unable to match.

There is only a few months of work left in Britain's shipyards. Work is fast running out and the management of British Shipbuilders is under strain in the marketing department in the face of powerful competition from the Far East.

The select committee on nationalised industries, which is investigating the state-owned corporation, was also told by Mr. Casey that British Shipbuilders had lost manpower

from its design departments to other industries. This was a most worrying aspect, Mr. Casey said.

He was asked about the costs of running a headquarters building in Newcastle upon Tyne and an office in London's Knightsbridge, which housed the marketing departments. Mr. Casey said he did not have these overhead costs at his fingertips and "it would be quite an exercise to cost them."

Serious burden

Mr. Maurice Elderfield, director of finance, said a written answer would be more appropriate for giving the cost of overheads at the headquarters.

But Mr. Casey did say that the existence of the two offices created a "most serious burden and a great deal of stress on members of the corporation as a result of the travelling involved."

He added: "There could be a time when it would be better to move the headquarters to London."

Mr. Mike Thomas, Labour MP for Newcastle upon Tyne

East, said the headquarters had created overheads for which there had been no reward.

The corporation faced problems of getting personnel for the board and there was still no board member for engine building. Mr. Eric Varley, Secretary for industry, had given his approval to a corporation plan to recruit expertise from the City and financial institutions.

Mr. John Parker, the corporation's member for shipbuilding, said he favoured a scrap-and-build scheme where one new vessel would be built for every two scrapped. He gave no indication when, if ever, this scheme would be introduced to help alleviate the shortage of orders.

Mr. Parker said that it would be quite impossible to sustain the British merchant shipbuilding industry through an increase in warship building. There had been some support from the Ministry of Defence in advancing new orders for warships, but this solution had now been "exploited to the utmost."

Admiral Sir Anthony Griffin, chairman of the corporation, said the revolution in Iran would probably not have too serious an effect on the five ships now outstanding for the Iranian navy. A support vessel is being built at Swan Hunter on the Tyne, and four logistics vessels, worth £33m at Yarrow's yard on the Clyde.

Working hours

Progress payments, understood to be up to £25m, had already been made, but work had started on only two of the logistics ships.

Admiral Griffin said the corporation hoped to achieve a 20 per cent improvement in productivity at the shipyards. At the moment, the average worker spent only five hours of the eight-hour shift each day working.

Mr. Jack Daniel has joined the Board of British Shipbuilders as the member responsible for warship building. He is at present director-general (ships) at the Ministry of Defence, Bath.

Mr. Bill Richardson, the chief executive of British Shipbuilders' Vosper Thorneycroft company, is to remain as a part-time Board member for warships within the corporation.

NEWS ANALYSIS—THE CHANGES AT P & O

Behind the decline in ship numbers

By IAN HARGREAVES



MR. SANDY MARSHALL
Boardroom disagreement

chairman, moved in as full-time chairman.

Those results showed six-month pre-tax profits at £1.12m, compared with £26.9m in the same period of 1977.

Mr. Marshall remained sole managing director, but was "freed to supervise and coordinate the company's operations." Then in January, his status was further reduced to co-managing director alongside an old colleague, Mr. Richard Adams.

This left Mr. Marshall in charge of the general and bulk shipping divisions. Australian interests, and energy.

It is in this last area that the boardroom disagreements referred to in yesterday's announcement have been sharpest. Lord Inchcape, facing the task of generating sufficient cash to take P&O through at least two extremely difficult years, had to find things to sell. He appears to have concluded.

although this is still not confirmed, that the energy interests, a 15 per cent stake in the Beatrice Field, a supply base at Montrose and various activities in North America, represented both the most valuable assets and those without which P&O could best prosper in the longer term.

Mr. Marshall disagreed. He felt that asset disposal in the group's property division were preferable, and that the tie-in between energy and transport should be consolidated, despite the fact that the division lost money last year, and its heavy cash requirements in the next two-to-three years at Beatrice was developed.

This was probably the main difference of policy view between Mr. Marshall and Lord Inchape, although those close to the Board say that specific policy disagreements were less important in Mr. Marshall's departure than pure clashes of style. Mr. Marshall, a tough-thinking and autocratic Scot, did not find it easy to act as a co-driver.

Certainly it would be wrong to suggest that the resignation under pressure of Mr. Marshall implies major changes in direction for P & O.

It is necessary only to look at those who have replaced him to see that. Mr. Adams, who becomes deputy chief executive, is three years older than Mr. Marshall and has a background of remarkable similarity: the old Mackinnon Mackenzie company, the British India Steam Navigation Company, and then P & O.

The same can be said of Mr. Harry Spanier, former head of P & O Cruises, who now becomes a managing director.

The exceptions in the new appointments are Mr. Oliver Brooks, also appointed a managing director, very much a Lord Inchape man, having spent 26 years with the Earl's multinational family trading com-

pany, Inchape.

The newcomer is Mr. Malcolm Paris, whose background is in Bovis, the property company which P & O took over in 1974.

It was the Bovis affair which brought Mr. Marshall to the top, when he teamed up with Lord Inchape in 1972 to fight off a bid by Bovis to take over P & O, sensationally turning the tables less than two years later.

Since then the group has had an uphill struggle to make Bovis profitable, but the subsidiary is now one of its strongest areas.

Elsewhere in P & O, the situation Mr. Marshall leaves behind, and which will be shown in what are expected to be very poor year-end figures indeed in six weeks time, is strewn with problems.

The biggest headache continues to be the fleet of ten gas-tankers, and in particular the four German-built vessels ordered speculatively in 1974.

The last of these, the Carola,

is due for delivery shortly, and will join the other 540m ships trading either on the spot market or on medium-term charters, and having very heavy losses.

Forecasts vary on when these vessels, whose final price was seriously inflated by adverse currency factors, will start making money.

The group has tried various moves, such as lease-back arrangements, to soften the effect on the balance sheet, and has desperately sought tie-in arrangements with liquid petroleum gas producers.

The rest of the bulk shipping division, which has an extremely high reputation in the industry, has started to improve performance on the back of slightly higher but still recession-level freight rates. Without the gas ships, the division would have a reasonable prospect of making money this year.

NEB backs group for underwater engineering

By HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

THE NATIONAL ENTERPRISE BOARD is backing a major grouping of underwater engineering interests which are based on various assets acquired from the Vickers group.

Agreement in principle has been reached for the setting up of a new company which will be known as British Underwater Engineering (BUE). The Enterprise Board is taking an 89 per cent share in BUE, which will have an initial equity of £5m, while the balance is being taken by Brown and Root (UK) with a 10 per cent share, and Wharton Williams (one per cent).

At the same time, BUE is also taking over Vickers Slingsby, which employs 300 people making a range of underwater vehicles, as well as having a high reputation for its research and development facilities.

North Sea

BUE will also include Vickers-Intertek, which is developing a subsea wellhead encapsulating chamber. Negotiations are continuing with a view to finding other partners for this activity.

The Enterprise Board says it made the decision to back underwater engineering in the belief that there should be a British presence in this type of activity, both in the North Sea, and in offshore operations in other parts of the world. These are still at the exploration stage.

The chairman of BUE is Mr. Ric Wharton who, with Mr. Malcolm Williams, co-owner of Wharton Williams, BUE will be managed by Wharton Williams (2W), a joint venture between Wharton Williams and Taylor Diving and Salvage Inc., which like Brown and Root, is member of the Halliburton group. The managing director is Mr. David Sadler, from Brown and Root.

Cuts of 25%

The BUE group, which will be based in Aberdeen, will own and operate manned submersibles and associated support ships. This activity was the core of the Vickers offshore engineering division, which

made a loss of nearly £6m last year.

The new management which the NEB is putting in will cut the size of this operation by between 25 and 50 per cent. As a result of this and the facilities offered by the two new partners, the National Enterprise Board believes that it can be made profitable.

At the same time, BUE is also taking over Vickers Slingsby, which employs 300 people making a range of underwater vehicles, as well as having a high reputation for its research and development facilities.

Targets still vex public sector

BY ROY HODSON

A MEETING between heads of the nationalised industries and Mr. Denis Healey, the Chancellor of the Exchequer, and Mr. Roy Hattersley, the Prices Secretary, has apparently done nothing to close the rift between the State industries and the Government over the question of financial targets for the nationalised sector.

The Ministers listened to complaints from representatives of the Nationalised Industries Chairmen's Group that the new row over electricity prices is damaging to the whole concept of State industries working to targets. No promises of Government action were made.

At issue is the Government's willingness to allow the Price Commission to freeze the price of domestic electricity for up to three months from April while making an investigation.

In February, the State industries chairman, through their group, received a written promise from Mr. Healey that the Government intended to give priority to the nationalised industries' financial targets, and that any proposed action by the Price Commission that might interfere with those targets would be overruled.

The nationalised industries were represented at the latest meeting by Lord Beswick, chairman of British Aerospace, Sir Charles Villiers, chairman of British Steel, Sir Peter Parker, chairman of British Rail, and Sir Derek Ezra, chairman of the National Coal Board.

After a general discussion on the economy, the chairmen raised the specific matter of the electricity price freeze on the grounds that such an action by the Price Commission must have an impact upon the principle of nationalised industries working to meet their financial targets without interference.

Mr. Jet Barnett, Chief Secretary at the Treasury, reaffirmed the importance of cash limits for public sector industries.

The nationalised industries' representatives claimed they were "being made to play to two sets of rules." The ministers were warned that the area electricity boards would find great difficulty in meeting their individual financial targets because of the Price Commission freeze.

Intervention call for industry

Financial Times Reporter

THE FABIAN Society called yesterday for more effective Government intervention to prevent Britain's manufacturing industry from declining further.

Mr. Tom Sherif, a research officer at the National Institute for Economic and Social Research, argues in a pamphlet published by the society that the manufacturing must concentrate more on high-technology products.

The UK, he says, will be unable to compete with emerging Third World countries at the cheap end of the market.

This country's manufacturing base is shrinking and, more seriously, is not being adequately replaced by marketable services.

Possible export-earning substitutes such as tourism and insurance form a large but declining share of a slowly growing world market. Inward investment is insufficient to plug the gap in the UK's balance of payments left by declining manufacturing exports.

Mr. Sherif concludes that the UK is left with a manufacturing sector too small to finance imports. Manufacturing investment is inadequate, he argues, not because the public sector uses up scarce resources but because an aggressive, planned industrial strategy is lacking.

Import controls will be needed, or massive devaluation, to support the recovery of manufacturing and save it from destruction by imports.

Morecambe gas terminal decision set for June

By RHYD DAVIES

BRITISH GAS hopes to announce its choice of a site for a terminal to handle gas from the Morecambe Bay field, in the Irish Sea in June.

The gas authority said last July that the field, which has reserves of between 2 and 3 trillion (million million) cubic feet, would be developed. It has since considered six possible sites—south east of the Lune estuary, between Glasson and Cockerham, the vicinity of Fleetwood Pilling, the south bank of the Ribble estuary, the Dee estuary next to Shotton, and south of Heysham.

He emphasises the effective use of foreign resources, the existence of very competitive industrial groups and the contribution of a high quality labour force.

The World Economy, volume 2, number 1, Trade Policy Research Centre, 1 Gough Square, London EC4A 3DE.

British membership could not

survive more than a couple of such lurches."

In another article, Mr. Nobuyuki Yamamura of the Long-term Credit Bank of Japan, argues that South Korea seems to be the only third world country likely to catch up with the western industrialised countries before the end of the century.

He emphasises the effective use of foreign resources, the existence of very competitive industrial groups and the contribution of a high quality labour force.

The World Economy, volume 2, number 1, Trade Policy Research Centre, 1 Gough Square, London EC4A 3DE.

Double world record for VC

AN EXTRAORDINARY £17,000 was paid for a Victoria Cross at Sotheby's yesterday. It is double the world record for the medal. The buyer was Hayward.

Described as "an outstanding Canadian Victoria Cross" group for the Great War awarded to Captain George Burdon McLean, VC, MC, MM," the set formed part of a sale of medals totalling £117,819. The citation quoted in the catalogue does not state where Capt. McLean, who was born in Co. Durham, won the medal.

Another VC, won by Gunner James Collis, Royal Horse Artillery, in the Afghan War, but forfeited in 1905 after he was convicted of bigamy, went to Spink for £5,800.

The same house held a sale of British paintings dating from the 16th-19th centuries which made £383,041. The top price was £22,950. A view of Hen-

brightly enamelled Chien Lung figures of pheasants.

At Christie's there was a record total for a London silver sale, £515,270 for 39 lots, and a record price for a single lot of English silver sold at auction in the capital, £260,000 from Koopman for a 180-piece dinner service by Paul Storr of 1806 and 1807.

A silver plaque owned by Jane Starkey, the international three-day event rider, was bought by the Rijksmuseum, Amsterdam, for £75,000. The 1807 plaque representing the Adoration of the Shepherds was the work of Paul van Vianen, the Dutch silversmith.

Against a pre-sale estimate of £100 by Bonhams, a Washington, U.S. dealer gave £3,500 for a collection of 100 photographs of scenes in Rome, Florence, Pisa and other places.

SALE ROOM

BY PAMELA JUDGE

هذا من العمل

New-The SAAB



SAAB 900 GLE

Born to Lead

Leading in Performance

The SAAB 900 has the power of a leader. The outstanding turbo-powered models give two litre efficiency and power in the high performance plus league, (145 bhp din). It's exhilarating, reliable and unusually satisfying to drive. The fuel injection EMS and GLE models deliver a powerful 118 bhp din. The twin carb. 2 litre GLS models at 108 bhp din will give you executive-style cruising at motorway speeds. The single carb 2-litre model 100 bhp din gives you comfortable motoring. Rally proven, the SAAB 2 litre engine is a superb example of the best in Swedish engineering.

Leading in Driveability

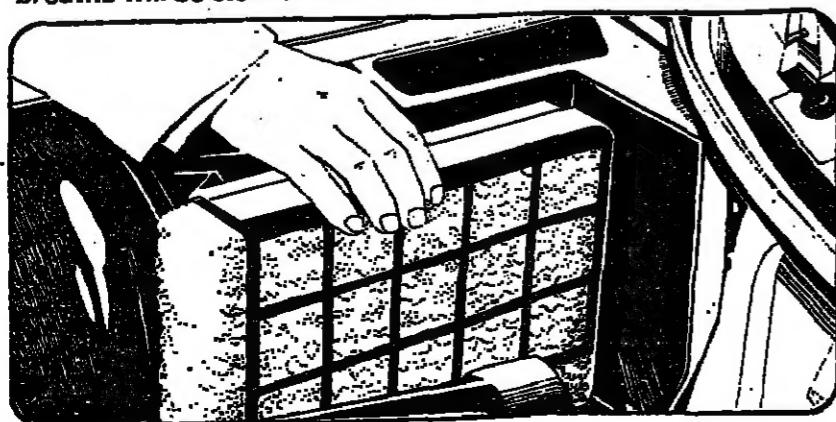
The SAAB 900 enforces new levels of road holding and handling. It is designed to obey your every command. Designed so you experience complete control. Front wheel drive gives increased traction. Steering geometry advances reduce lateral acceleration or "body swing". This means safer, relaxed motoring and increased comfort for passengers.

The steering is more responsive and the directional stability gives consistent behaviour regardless of road conditions and load.

On the turbo and automatic models you'll find power-assisted steering as standard. But not just any power steering. At speed our power steering gives you the same response and control as a SAAB 900 without P.A.S. You'll only notice it when you need it, in town or parking.

Leading in Comfort

A remarkable SAAB 900 first is the filtering of all air entering the driver/passenger compartment. A new filter removes most contaminants even pollen. So inside the SAAB 900, the air you breathe will be cleaner than that outside.



The unique air filter can easily be removed when necessary. Also our designers have allowed for possible air-conditioning needs.

The SAAB 900 is roomy and spacious. To give some idea, it's slightly longer than the Rover 3500. But inside you'll notice the difference—velour upholstery and trim, exude luxury. On the top models there's even seat belts and head rests for the rear passengers.

The heating and ventilating system is also unique. It provides a constant level of warmth—once set—through outlets including a demister for the side windows. Exceptional sound insulation will protect you from the hassle of the outside world.

Leading in Driver Control

The driver's environment gives you real control. The new curved dashboard allows you to reach all controls and switches without any body movement. High level, anti-glare instruments, give at-a-glance readings. The seat, gives total driver support. It is fully adjustable, not just for horizontal positions and rake but also height and slope, and on some models a heated driver's seat is standard.

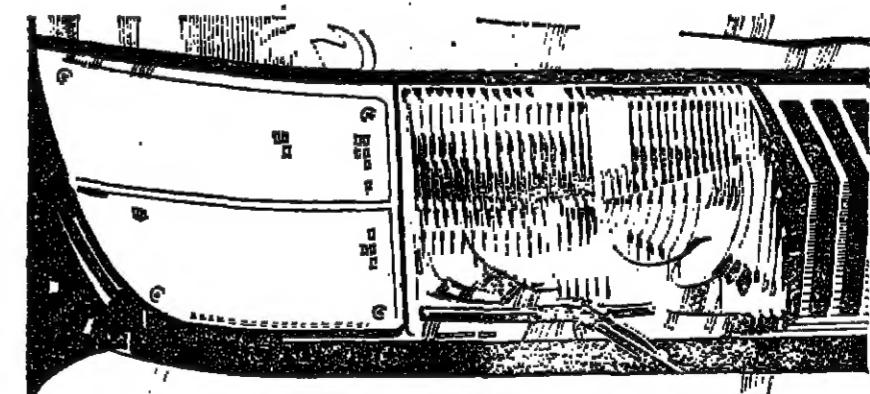


Leading in Safety

The SAAB 900 incorporates many new safety features. Including further developments of the steering wheel designed to actually help prevent injury rather than just reduce it.

A unique mesh bellows mounted on the steering column acts as a cushion in the event of a serious collision. Another unique development below the dashboard, protects knees and legs. And the staged crumple zones backed up with the most rigid passenger safety cage really protects those inside.

All SAABs have disc brakes on all four wheels. A diagonally split braking system and semi-metallic outside front brake linings (another SAAB first) give increased efficiency.



The new SAAB 900 is an exceptional car. All models include other SAAB firsts as standard i.e. headlamp washers and wipers, efficient energy-absorbing bumpers, heat and sound insulation roof lining. The rear seats of the 900 will fold down to give you over 6 feet of flat loadspace and there's no awkward sill to lift over. Inside is a cavernous 53 cubic feet of luggage space.

The SAAB 900 is a very advanced car but words can tell only so much. For such a car, driving is believing, so why not take advantage of our no-obligation test drive offer at any one of our nationwide network of enthusiasts. You'll soon appreciate why the SAAB 900 is the car Born to Lead.

The SAAB 900 Range

3 dr GL	2 litre hatchback single carb.	£5,525
3 dr GLS	2 litre Hatchback + twin carbs.	£5,775
3 dr GLS Auto	Power steering as standard	£6,225
5 dr GLS	2 litre Hatchback + twin carbs.	£5,995
5 dr GLS Auto	Power steering as standard	£6,565
3 dr EMS	Sports coupe hatchback. Low profile tyres alloy wheels £6,995	
5 dr GLE	Fuel injection, automatic, power steering, steel sunroof, tinted glass, heated front seats, radio cassette player	£7,675
3 dr Turbo	Turbo-charged power. Ultra low profile tyres, steel sunroof, tinted glass, radio cassette player	£8,675
5 dr Turbo	With the new TRX tyres for comfort and control. Radio cassette player	£8,995

Prices quoted and specifications are correct at time of going to press and include seat belts, car tax and VAT. Delivery and number plates extra. All SAABs are covered by unlimited mileage guarantee for 12 months + extra 12 months for engine and gearbox.

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One of the world's finer cars.	
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GAC

Anglo American Corporation Group

Extracts from the reviews by the chairmen of the Transvaal gold mining companies for the year ended 31 December 1978

Gold market

During the year under review the price of gold at the London fixings continued to advance, reaching a high of nearly \$244 an ounce on October 31. The average market price for the year increased to \$193 compared with \$148 during 1977. A major contribution to this advance was the continued weakness of the US dollar in the face of that country's persistent massive trade deficit, the US Government's apparent inability to curtail inflation and the lack of a substantive energy policy. On November 1 the US Government announced a \$30 billion support operation for the dollar which caused the price of gold to fall back to \$208 over eight fixings and from there to drop further to a low of \$194 at the end of November. It has since followed a rising trend to the record price levels in the region of \$250. This latter recovery has been generated largely by speculative demand following the recent unrest in Iran and south-east Asia and the latest increase in oil prices, as well as by fears in some quarters that despite support the dollar may continue to weaken. Meanwhile, European central bankers have agreed that the gold used to back the European currency unit will be valued at a market-related price, a move which will further strengthen gold's position as a monetary asset.

Another factor has been the continued substantial industrial demand for gold. Current estimates are that this off-take was in the region of 1,275 tons during 1978. This was more than the combined production of South Africa and Russia, the two largest gold producers.

Industrial demand has been helped by the fact that while the price

has risen strongly in dollar terms this movement has been less pronounced in the case of many other currencies.

The IMF continues to be a large supplier to the market with its monthly auctions. The quantity on offer was reduced in June 1978 to 470 000 ounces, the balance being reserved for those developing countries who wished to take their share of the auction profits in gold rather than paper money. The developing countries have elected the gold alternative to a far greater extent than was foreseen and it now appears that the 55 000 ounces a month set aside for these countries will be inadequate.

On May 23 the first of a new series of gold auctions was conducted on behalf of the US Treasury in an effort to bolster the dollar, foreign governments and central banks being dissuaded from bidding. After the sale of 300 000 ounces a month for six months the quantity on offer was increased to 750 000 ounces in November and then to 1.5 million ounces in December at which rate the auctions are continuing in 1979.

The combined sales of the IMF and the US Treasury, including the IMF sales to developing countries, amounted to 11.3 million ounces

or 353 tons during 1978. The market has absorbed all of this gold, equivalent to half of South Africa's production, with relative ease and the first few auctions of 1979 have shown no evidence of the demand abating.

The strong interest shown in gold during the year is also reflected in the record volume of Krugerrand sales. Six million coins amounting to 187 tons of gold were sold during 1978, absorbing over a quarter of South Africa's production, compared with 3.3 million coins in 1977.

Overall, 1978 was a most satisfactory year for gold. During 1979 the supply to the market will probably be considerably larger than last year although this depends on the sales policy of the US Treasury. Nevertheless, it is anticipated that in the current year the average price will be significantly above \$200 an ounce but there may continue to be major fluctuations owing to current political and economic developments.

Uranium

Throughout the world nuclear energy programmes have been delayed or curtailed during the past three years. This has been brought about partly by opposition from environmentalists, but more so by the downward revision of forecasts of growth in energy demand. There is now, however, some evidence to indicate a growing international awareness that further delays in the construction of not only nuclear, but also conventional, power stations cannot be allowed without industrial growth generally being inhibited. It is still too early to detect a significant market response to the OPEC decision to increase the price of oil by nearly 15 per cent or to the political unrest in Iran and its resultant cut-back of production. Such factors, however, might be expected to provide some additional stimulus to nuclear energy programmes.

The uranium price rose more than sixfold between 1973 and 1977, but did not improve in real terms in 1978. There is little indication of a further significant increase in the near future, bearing in mind the possible effects of new production primarily from Australia and Canada and slippage in nuclear energy programmes in a number of countries. This notwithstanding, the primary objective of electric utilities is not so much to obtain uranium in the cheapest market but to ensure security of uranium supply, particularly as the cost of the uranium feed constitutes a relatively minor part of total nuclear energy generation and distribution costs. Undoubtedly, therefore, South Africa's reputation for reliability and lack of governmental interference in its uranium marketing will enable the local industry to maintain its important position in the world market.

ELANDSRAND

Chairman : Mr. H. F. Oppenheimer

The mine was officially declared to be in production on December 19 1978 when the first bar of gold was poured more than two years ahead of the target set in the prospectus. The total expenditure to complete the capital works included in the first phase up to initial production will be in the region of R183 million. This is nearly R17 million less than the escalated estimate of just under R200 million quoted in the 1977 report. Total cash requirements until the mine becomes self-financing will largely depend on gold price movements over the next few years and the gold values obtained from initial stoping operations. At current gold price levels, providing grade meets expectations, the short-term funds required in addition to existing cash resources will most probably be raised in the form of bridging finance.

Labour

The turnover of black labour in the mining industry has in general decreased during the year under review. This is attributed to higher wages, improved living conditions and the high unemployment levels in southern Africa caused by the economic recession. At present 75 per cent of the mine's labour force is South African, the remainder being drawn from Lesotho and Mozambique.

In 1979 mechanisation will be extended to stoping operations. To succeed with this system of mining, we must attract a greater proportion of skilled, urbanised blacks who view mining as a career and then give them intensive training. A new enterprise always provides a good opportunity to develop an environment with a better quality of life. In this regard the initial phase of the Wadele village to house senior black employees and their families of both Elandsrand and Western Deep Levels has been completed. The present village will eventually house 600 families, and a school is being built. Planning is already well under way for a medical clinic, shopping complex and a market area to be supplied from agricultural plots allocated to residents. An elected council will be responsible for the administration of the village.

The mine is in the process of establishing consultative councils for all employees. We believe that the company's broad objectives in fields such as mechanised methods of mining and consequential changes in work practice can only be fulfilled by gaining the full understanding and consent of the workforce through the process of dialogue. This principle equally applies to any industrial relations issues which are not handled by the trade unions or officials' associations.

The year ahead

Capital expenditure for 1979 is estimated at R70 million of which nearly R25 million will be spent on development. The planned gold production in the first full year of operation is 8 000 kilograms to be obtained by milling one million tons at a recovered grade of 6.0 grams a ton. The forecast grade may appear to be conservative in comparison with the development values being encountered, but caution is essential since a large proportion of milled tonnage will be from reef development, some of which is scheduled to take place in areas where lower values have been predicted. Furthermore, in the first quarter particularly, recovered grade is expected to be low due to lock-up of gold in the various process units in the treatment plant during the build-up period.

General

During my long association with the Group I have had the good fortune to be involved in many great projects but I must say that I have taken particular pride in the development of Elandsrand and wish to congratulate all those associated with it.

S.A. LANDS

Chairman : Mr. N. F. Oppenheimer

The company's operations rely entirely on the treatment of waste rock and crushing-plant slimes to produce gold, and 1978 was a very good year. Operating profit amounted to R2 077 000 compared with R860 000 in 1977.

Throughout the first half of the year, gold-bearing materials were supplied solely by one company. However, other sources were found to be available during the year for profitable treatment of prevailing gold prices, and arrangements were made with two other companies for the supply of additional waste rock for processing. After making some modifications to the plant to receive material from the new sources, it was possible to increase mill throughput to an average of 95 000 tons a month in the latter part of the year —

substantially higher than the target of 80 000 tons a month to which I referred to in my annual statement last year.

While the tonnage milled from dumps totalled 965 000 compared with 897 000 in 1977, the higher gold price enabled lower grade material to be treated, and the average yield for 1978 was 1.28 grams a ton compared with 1.62 grams a ton in the previous year. Gold production amounted to 1 236 kilograms compared with 1 631 kilograms in 1977.

Planned production

While it would be imprudent to say that the company has entered a new era in its long life, one can say that if the gold price holds up well in relation to operating costs, there should be sufficient quantities of gold-bearing materials in various dumps owned by other companies in the East Rand area which could enable the company to continue operating on the present basis for at least another year or two.

Prospecting

The current prospecting programme envisaged completion of the two exploratory drill holes SRK1 and SWP1. In the area to the south and south-west of the company's plant, before the end of 1978. The results of SWP1 were particularly disappointing, and drilling in that hole was completed in July 1978. Subsequently, drilling in SRK1 has been plagued with difficulties. The borehole failed to intersect the reef horizon just above the reef horizon have been unsuccessful. A deflection from 2 713 metres is in progress and it is hoped to intersect the reef before the end of May provided no further difficulties are experienced.

Dividend policy

The dividend of 25 cents a share in respect of the 1978 financial year was the first declared since the 2.5 cents a share in mid-1976.

Future dividends will depend on the profitability of the ongoing operations on the one hand and any requirements for prospecting on the other.

VAAL REEFS

Chairman : Mr. D. A. Etheredge

Consolidated profit before tax, including net sundry income but after deducting the royalty payment to South African Holdings Limited, rose by 10% per cent from R86 553 000 to R180 682 000. The main reasons were a nearly twofold increase in gold working profit to R146 822 000 and tripling of uranium working profit to R50 511 000.

Centares mined during the year—the most meaningful measure of underground activity—rose to 1 609 052 from 1 576 871 in 1977. Tonnage milled increased again from 7 165 000 tons to 7 822 000 tons through better plant availability which permitted the treatment of additional fine fraction tonnage from dump washings and other surface sources. The latter, together with a lower sorting rate, was partially responsible for the drop in grade of 0.33 grams to 8.62 grams a ton, but more important factors were the restriction of operations at the high-grade No. 2 shaft arising from increased seismic activity there and the problems in the South Lease area mentioned above. In spite of these difficulties, gold production rose by five per cent from 64 126 kilograms to 67 438 kilograms.

Uranium oxide production in 1978 increased by 43 tons to 1 060 tons. The sharp rise in profit derives from an increase in the average contract price received and the greater quantity marketed as a result of spot sales at the ruling world market prices. Uranium is steadily increasing in importance as a source of income to the company and the programme to expand our uranium treatment capacity is progressing well ahead of schedule.

Safety

It is with great regret that I report to members that 102 people lost their lives on the mine during the course of operations during 1978. Of these, 41 of our employees died in a fire which occurred on December 1 in a stoppage on the 73 level of No. 8 shaft. The area was sealed off and the fire has since burnt itself out. This is the worst single accident at Vaal Reefs since mining operations began and an official investigation to determine the cause is proceeding. The deaths of these men serve to emphasise the importance which should be attached to fire prevention and detection in order to minimise danger to underground workers. A fire detection system similar to one which has proved to be most effective on another Group mine is to be installed at all operating shafts. In addition, the vigorous campaign of inspections of underground workings for potential fire hazards is to be continued and reinforced. Many of the

other fatal accidents were due to falls of rock underground, which relate particularly to increased seismic activity in the area of the Klerksdorp goldfields. All means of preventing such falls are being pursued, including the improvement in the design and density of support work and the possibility of filling mined-out areas with slime. The complexity of this problem cannot be minimised and will require constant research and application.

Decentralisation of management

I believe it is worth reminding members that the company's mining complex is vast in terms of production and personnel. From its eight operating shaft systems, Vaal Reefs hosts and mills nearly four times as much ore as an average gold mine in South Africa and produces almost 10 per cent of South Africa's gold output. It is worth noting, also, that the company produces more gold than Canada, which is ranked as the world's third largest producer. The total number of persons employed on the mine is about 41 000 and places it amongst the world's largest concentrations of people within a single business complex.

Capital expenditure

During 1978 advantage was taken of the higher gold price to accelerate work on the various uranium plants and the No. 9 shaft system resulting in capital expenditure of R94 million, about R22 million higher than originally forecast. Approximately R56 million was spent on increasing uranium treatment capacity and R18 million on the No. 9 shaft. By the year-end all preparatory work had been completed and the shaft sunk to a depth of 480 metres.

The year ahead

Planned gold production for 1979 is 68 880 kilograms to be obtained by milling 7.6 million tons at a recovery grade of 8.8 grams a ton of which the South Lease area will contribute 2.5 million tons at a grade of 10.0 grams a ton. Capital expenditure for 1978 is expected to be R80 million, of which R32 million will be spent on completing the programme to extend the mine's uranium treatment capacity and just over R16 million on continuing the development of the No. 9 shaft system where it is planned to sink a further 1 282 metres during 1979 and to begin station cutting. As is evident, the bulk of the capital expenditure will be incurred in the South Lease area where the amount to be spent is estimated at R56 million.

SOUTHVAAL

Chairman : Mr. G. Langton

The royalty payment to the company from Vaal Reefs Exploration and Mining Company Limited climbed over threefold to R28 233 000 from R8 452 000 in 1977. Profit before tax was R28 808 000 (1977: R9 089 000) and after deducting tax of R12 095 000 profit amounted to R16 714 000 compared with R5 184 000 the previous year.

South Lease area operating results

Centares mined during 1978 rose by 19 per cent reflecting a considerable increase in underground activity. However, mining operations continued to be hampered by erratic payability and faulting in places and production was further affected by hoisting difficulties at No. 8 shaft. Commissioning of the dual purpose hoist during 1979 should alleviate the hoisting problems. Tonnage milled at 2 595 000 was 22 per cent higher owing to better plant availability, but grade dropped by 0.12 grams to 9.65 grams a ton. Because of the improved tonnage, gold production increased by 4 318 kilograms to 25 034 kilograms.

Uranium production rose by 25 per cent to 335 tons, whereas profit on sales increased nearly fourfold to R11 874 000 from R3 080 000 in 1977 reflecting higher sales volume and an improvement in the average contract price received.

The year ahead for the South Lease area

Capital expenditure for 1979 is forecast to be R56 million. This includes nearly R25 million to be spent on the uranium plant which is expected to be commissioned during the second quarter of 1979 and just over R16 million on the No. 9 shaft system. Planned gold production is 25 000 kilograms to be obtained by milling 2.5 million tons at a recovery grade of 10.0 grams a ton. Uranium production is forecast to be 650 tons.

WESTERN DEEP LEVELS

Chairman : Mr. G. Langton

The company's profit before tax showed a marked increase from R85 232 000 in 1977 to a record figure of R153 356 000. After deducting taxation and State's share of profit, which increased from R45 054 000 to R75 452 000, profit after tax was R75 884 000. The directors were able to increase the dividend significantly from 8.2 cents paid in 1977 to a total of 147.5 cents a share for the year under review.

One of the most effective yardsticks with which to judge a mine's performance is to look at the centares milled and in this respect the 18 per cent increase is noteworthy. The tonnage milled rose by eight per cent to 3 223 000 tons and despite a marginal drop in grade, gold production increased by five per cent to 45 657 kilograms. I referred in my last statement to the steps being taken to reduce the frequency and severity of underground fires. There is no doubt that the improved results are in part a result of the effectiveness of the early warning fire detection system and to a re-organisation of proto teams which ensures that any fires which do start underground are tackled within a very short time after detection. Uranium oxide production increased by 10 per cent to 183 tons but profit from sales fell from R3 249 000 to R2 341 000. Last year I advised shareholders that every effort was being made to increase uranium production and thereby reduce the amount of uranium which we anticipated the company would have to purchase during 1978/79 to meet its contractual commitments. I also stated that arrangements had been concluded to purchase the shortfall. A purchase was made in 1978 at the ruling spot price which was higher than the company's contractual selling price and this transaction therefore had the effect of halving the profit on uranium oxide sales. It would seem that as a result of maximising the existing plant's capacity this problem is now behind us and that no further purchases should be necessary unless there is some unforeseen curtailment of output.

Capital expenditure

The capital expenditure in 1978 exceeded the original estimate of R26 million by R5.1 million due almost entirely to the acceleration of the uranium plant extension which is now scheduled to come on stream at the beginning of 1981.

Capital expenditure for 1979 is estimated at R77 million, almost two and a half times the expenditure in 1978 which in itself was the highest amount spent in any year since the mine's inception. The largest single item is R36.7 million to be spent on the new uranium plant. However, the continued rise in recurrent capital expenditure required to maintain the developed ore reserves and keep the mine in production is reflected in the forecast expenditure of R15.1 million on development and R8.4 million on underground equipment and compressed air. A further R4.7 million will be spent on housing.

The year ahead

The planned gold production is 45 045 kilograms from 3 150 000 tons milled at a recovered grade of 14.30 grams a ton compared with 45 657 kilograms achieved in 1978. To maintain last year's record working profit after allowing for predicted cost escalation and profit on uranium oxide sales, an average gold price of approximately \$211 is required. Uranium oxide production is planned to be 181 tons.

The Annual General Meetings of these companies, all of which are incorporated in the Republic of South Africa, will be held in Johannesburg, South Africa, on April 26, 1979. Copies of their annual reports may be obtained from the London Office at 40 Holborn Viaduct, London EC1P 1AJ or from the office of the United Kingdom Transfer Secretaries, Charter Consolidated Limited, P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EQ.

Financial Times Thursday March 22 1979

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1973=100); engineering orders (1973=100); retail sales volume, retail sales value (1971=100); unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemp. employed	Vacs.

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UK NEWS — LABOUR

Ambulancemen vote on all-out strike

PAULINE CLARK, LABOUR STAFF

ION AMBULANCEMEN threatening a total strike next week with a ban on all service as well as part of colleagues who claim to be "locked out" for selective action in South Tyneside, Greater Manchester, Liverpool, Northumberland and Leeds, ambulancemen who attended a meeting in London day to consider the issue said to have been "given which they will fill in as usual." The result of the is expected on Monday.

The spread of intensified by ambulancemen is the most serious problem facing the health authority continuing nationwide campaign by the National of Public Employees.

week ambulancemen in Glamorgan went on a total

strike in support of their colleagues in the south east of the county. Already ambulances from the Services are being employed in the worst-hit areas such as Gloucestershire, Greater Manchester, Liverpool, Northumberland and Leeds, where action has left areas without emergency services.

The National Union of Public Employees will decide this weekend on whether to continue its campaign of industrial action in the health services in the face of mounting pressure on the union to accept the latest pay offer to ambulancemen and hospital ancillary workers.

The union's executive meets on Saturday to consider the possibility of being outvoted on the pay offer next week by the three unions who have accepted it.

It was isolated still further on Tuesday night when ambulancemen in the Confederation of Health Service Employees reversed a previous rejection of the 9 per cent offer with a comparability study and £1 on account.

The union, which argues that an overall majority of hospital ancillary workers who belong to unions have rejected the offer, said yesterday that industrial action was continuing to escalate.

It claimed that 300 ambulancemen and 1,000 hospital ancillary workers were on strike yesterday affecting several major hospitals in Edinburgh, Aberdeen and Glasgow.

**legg pay
ommission
should
e kept'**

John Elliott, Industrial Editor

ure Conservative Government should not abolish the Commission on pay equality, Sir John Methven, general of the Confederation of British Industry, said yesterday.

aking after the CBI's council discussed the Commission, Sir John stressed his members objected to commission's initial job of rapid recommendations to the national council and hospital

this did not mean that aative Government should abolish it. Instead, its should be changed so that it could be used to carry out general studies of comparability without making recommendations.

John added that he believed the present Government hoped that it would not be necessary to give the Commission more studies involving the drawing down of recommendations.

had discussed this last with Mr. Denis Healey, Chancellor of the Exchequer.

Dyer will fight on

BY OUR LABOUR STAFF

A WEST Yorkshire dyer who lost his job when his union card was taken away, was told yesterday that his case would have to go back to a TUC committee because his former union could not decide how to deal with him.

Mr. Joe Thompson said yesterday that he feared he might be on the dole "for ever."

The case has already once been referred back to the National Union of Dyers, Bleachers and Textile Workers, whose secretariat is provided by the TUC independent review committee.

Mr. Thompson said: "It's like a game of ping-pong. I cannot work out my future until I know whether I can have my card back. But I will continue to fight."

He lost his union membership in November when it was discovered that he had worked for a "blacklist" company 14 years ago.

Following Mr. Thompson's appearance before the union's executive committee last Friday, Mr. Fred Dyson, general secretary, told him in a letter yesterday that the executive agreed unanimously that he had breached union policy.

The committee was unable to determine, however, whether there were mitigating circumstances, and found it impossible

to reach any firm conclusion.

● Pay negotiations covering about 20,000 workers in the dyeing, printing and finishing industry started in Manchester yesterday.

QUESTIONNAIRE FINDS VIEWS ON EFFICIENCY DIVIDED

Top directors support trade union reform

BY OUR LABOUR STAFF

MANY LEADING directors believe that reform of the trade unions is urgently needed although there appears to be a sharp division of opinion as to whether unions harm efficiency.

That is the general response from the boardrooms of 38 prominent companies to a questionnaire on "how to tackle the unions," reported in today's issue of the Director.

The journal concludes that however much directors want trade union reform, they are far from being advocates of "union bashing." Nevertheless, 13 respondents believed that union attitudes harmed efficiency, compared with 18 who did not.

Teachers reject 8% offer

By Michael Dixon,
Education Correspondent

AN EIGHT per cent pay rise for 482,000 teachers in England and Wales was rejected by their unions yesterday as "totally inadequate."

The £200m offer by the education authority employers during the Burnham Committee's meeting in London, went "nowhere near restoring the lost value of teachers' salaries established in 1974 by the independent Houghton Inquiry," said Mr. Fred Jarvis, general-secretary of the National Union of Teachers and leader of the unions' Burnham panel.

The unions, who are claiming a 36.5 per cent increase, reserved their position on the employers' proposal that teachers' pay should be referred to the new Standing Commission on Pay Comparability. The proposal was "too vague," Mr. Jarvis said.

"We want to know why they want to refer to the standing commission and not negotiate through Burnham. We also want to know if they think that the Government will fund its share of any award made by the commission; and if so, what is the basis of that belief."

Papers fight ban on adverts

FINANCIAL TIMES REPORTER

TWELVE NATIONAL and provincial newspaper groups and several other organisations sought High Court injunctions yesterday to prevent the National Graphical Association and Process Workers (SLADE) had sent a series of circulars.

They sought to forbid the NGA and Mr. Joe Wade, its general secretary, to induce its members to break their contracts of employment by refusing to handle material from certain potential advertisers.

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THE BELFAST factory of the West German electronics group, Grundig, is expected to re-open shortly, following a 10-day shutdown caused by a work-to-rule involving repair workers.

On the advice of the Electronics' union, shop stewards are recommending a return to normal working, while negotiations continue in an effort to settle a dispute over pay differentials.

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3. Or, if you'd prefer to put more aside at some times than at others, you can buy our Gas Savings Stamps from your local gas showroom. (For more details of these schemes, pop into your local gas showroom).

Also available from your local gas showroom is a copy of the revised Code of Practice on the payment of bills, which applies to cases of real hardship. It tells you what to do and how your Gas Region may be able to help if you are in genuine need of assistance.

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North of England Development Council,
Bank House, Cariol Square,
Dept. FT. 1,
Newcastle upon Tyne, NE1 6XE

The North of England
Development Council



We know
which comes first

UK NEWS – PARLIAMENT and POLITICS

Rees relaxes emergency powers

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

RELAXATIONS IN the emergency powers contained in the Prevention of Terrorism Act were announced in the Commons yesterday by Mr. Merlyn Rees, the Home Secretary, along the lines suggested last year by the committee of inquiry headed by Lord Shackleton.

He warned, however, that there is every likelihood of further IRA bombing attacks on the British mainland and that it is essential to retain many of the provisions in the Act.

"Let us be in no doubt that the Provisionals are prepared to mount further attacks in this country and inflict heavy casualties and damage on property," he declared.

The Act gives the Home Secretary the power to exclude from Great Britain, or in some cases the UK as a whole, persons suspected of terrorism in Northern Ireland.

There will now, said Mr. Rees, be an easing up in the way in which these exclusion orders are enforced.

Changes will also be made to

safeguard the civil rights of detainees and to improve the conditions under which they are held.

There will also be a reduction in the length of time a terrorist suspect can be detained at a port for questioning by the police.

But Mr. Rees rejected the important Shackleton recommendation for the abolition of the section which makes it an offence to withhold information about acts of terrorism.

Lord Shackleton had said that this had had "an unpleasant ring about it in terms of civil liberties," and feared it could be used to bring pressure to bear on detainees.

Mr. Rees said he had carefully considered this recommendation, but it was too early to make a judgment on it. This section had proved of greatest importance to the police in investigating recent bombing incidents.

"I am convinced, in the face of a renewed campaign, in this country, that it would be wrong now to deprive them of this power," he said.

At one time, he would have reviewed after three years, with a view to revoking them where suspected people have clearly dissociated themselves from terrorist activities.

The Home Secretary is also examining the possibility of providing financial help to the immediate family of an excluded person, so that they can be reunited with that person.

Steps will be taken to ensure that the fullest possible records

are kept of police interviews with detained persons and that there is a uniform procedure for notifying them of their legal rights.

Improvements will be made in their diet, exercise, and general comfort.

These recommendations from the Shackleton Committee were described by Mr. Rees as "sensible and humane."

In future, statistics about the number of people detained will be published quarterly.

Mr. David Howell, Conservative home affairs spokesman, favoured the continuation of the Act and said we were right to be wary about the possibility of the IRA trying to disrupt the next general election campaign.

Mr. Gerry Fitt (SDLP, Belfast W.) threatened to vote against the renewal of the laws. A question mark had always hung over such anti-terrorism laws, he said, and they now seemed to be becoming permanent.

There were violent contradictions in the legislation and a glaring injustice in having non-jury trials for suspected terrorists.

Walker seeks Midlands revival

By Richard Evans, Lobby Editor

A PROGRAMME for a Conservative government to revive industrial prosperity in the Midlands after what is seen as five years of Labour misrule was outlined yesterday in a special manifesto drafted by three Tory politicians, led by Mr. Peter Walker, former industry secretary.

Mr. Walker sees Britain's revival and the revival of the Midlands as synonymous. The spirit of enterprise that had built the area was one that Britain desperately needed to regain, for its future prosperity.

In the 18-page document, Mr. Walker (C. Worcester), Mr. Hal Miller (C. Bromsgrove) and Mr. Stephen Dorrell, prospective candidate for Lothborough, outline a series of measures they believe an incoming Tory administration should take.

• There should be a pledge that industrial development certificates would not apply to the Midlands until the unemployment rate in the region had fallen below 3 per cent for six months.

• Foreign investment should be encouraged into the Midlands, as long as unemployment remained high.

• A survey should be made of all derelict land, and programmes pursued to clear it.

• The British Overseas Trade Board should be encouraged to increase substantially its activities in assisting Midlands exporters.

• The support grant should be reorganised to be fairer to people throughout the Midlands.

Other suggestions are for a review of house improvement programmes, a 90 per cent grant for houses lacking basic essential services, and a 75 per cent grant for districts with a high percentage of low rateable value built before 1940.

When questioned about the negotiations between Israel and Egypt he emphasised the

UK's Arab peace bid

By IVOR OWEN

BRITAIN IS working as friend and partner with the Arab States to ensure reasonable stability in the Middle East after the recent events in the area, Dr. David Owen, the Foreign Secretary, assured the Commons yesterday.

He agreed with Mr. Francis Pym, Conservative Shadow Foreign Secretary, that the new and changed circumstances in the Gulf called for a policy review by Britain and the U.S.

But while it was necessary to look closely at some of the changes and consequences of events in Iran, Dr. Owen ruled out the re-establishment of a British presence in the Gulf.

When questioned about the negotiations between Israel and Egypt he emphasised the

whole amount, provided they could show that they had introduced short-time working as an alternative to making people redundant.

John Elliott adds: The Confederation of British Industry is to try to mobilise opposition MPs of all parties to vote against the Bill when it comes before the Commons.

Two surveys of member companies conducted by the CBI have shown widespread opposition in industry both to the temporary scheme and the Bill's permanent arrangements.

The CBI says the temporary scheme will increase public expenditure and will "encourage featherbedding" by maintaining non-existent jobs and paying people for work not performed.

The fact that the Bill will require employers to make a contribution to the subsidies increases the opposition to it.

Employers could claim back half the cost from a fund financed equally by an increase in their national insurance contributions and by the Exchequer.

But at times of high unemployment, they could claim the

importance of Israel's recognising the risks which Egypt had taken in alienating a very great section of Arab opinion.

In the crucial coming negotiations on the West Bank and Gaza, Egypt must be able to show that progress is being made towards a Palestinian homeland.

• Mr. Arthur Lewis (Lab., Newham NW) asked during questions to Dr. Owen: "Would you have discussions to see to what extent the Iranian Government would support you if we were to take over the former Shah's estate here in Britain and use it as hospital, or place some of our under-privileged people?"

Dr. Owen said: "We don't believe in expropriation of property and we will not support it in our country or anywhere else."

His appeal came only hours after a declaration of a "red alert" emergency at the prison following a violent demonstration by prisoners protesting about overcrowding and being kept in their cells for up to 23 hours a day.

THE Home Secretary, Mr. Merlyn Rees yesterday urged prison officers at Walton Prison, Liverpool to call off industrial action and resume normal work.

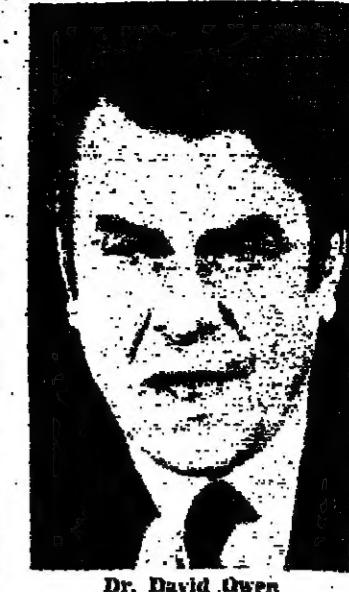
The Foreign Secretary claimed growing recognition of the fact, particularly by West German newspapers, that the burden now imposed on the UK was unreasonable and not in the interests of the Community.

He recalled that, during the negotiations on Britain's entry into the EEC, it had been envisaged that the share of the

Community budget devoted to

New Rhodesian leadership would be 'helpful'

By IVOR OWEN, PARLIAMENTARY STAFF



Dr. David Owen

IF THE first one-man one-vote election in Rhodesia in April produces a new leadership not associated in any way with the previous regime, it would be a "helpful" development, Dr. David Owen, the Foreign Secretary, conceded in the Commons yesterday.

He also suggested that the emergence of a different leadership in Salisbury could provide the opportunity to engage in negotiations with the external Nationalists.

But the Foreign Secretary reaffirmed the Government's view that the election itself did not represent the threshold for decisions over recognition or the lifting of sanctions.

To cheers from the Tory benches Mr. Francis Pym, the shadow foreign secretary, accused Dr. Owen of having done his best to discredit all helpful development in Rhodesia over the past year.

He attacked the refusal to send an official Parliamentary delegation to observe the election and maintained that this would make it impossible for the Government to reach a judgment on whether it had been free and fair.

Dr. Owen pointed out that the Government was able to send officials to Rhodesia whenever it was felt that they could serve a useful service. There were also many other sources of information available both to the Government and to Parliament.

As to whether the election would be free and fair, he believed that if a count was taken of the military situation in Rhodesia it was possible to make a judgment already.

He urged MPs who decide on their own initiative to go to Rhodesia to observe the election to bear in mind that they would be dependent on the armed forces for their security.

They would not be able to observe the election in the same way as would be possible in the UK.

Mr. Pym contended that for the Government to send officials to Rhodesia for the election would be tantamount to admitting that observers were

negligent industries.

The Government's legislation will give greater statutory backing to consumer representatives on the governing Board of some nationalised industries. The committee's report will be published within the next few months, but not before the Government's Bill is published.

EEC budget warning

By IVOR OWEN

NEGOTIATING A fairer basis for contributions to the EEC budget is going to be a harder task than securing fundamental changes in the Common Agricultural Policy, Dr. David Owen, the Foreign Secretary, forecast in the Commons yesterday.

But he suggested that the momentum for change will gather pace as the Community gets nearer to the limit of its own resources and when the contribution from VAT has to be examined.

The Foreign Secretary claimed growing recognition of the fact, particularly by West German newspapers, that the burden now imposed on the UK was unreasonable and not in the interests of the Community.

He recalled that, during the negotiations on Britain's entry into the EEC, it had been envisaged that the share of the

Community budget devoted to

agriculture would come down from 75 per cent to 50 per cent.

The reducing cost of the CAP should have been accompanied by the provision of increased resources for the Community's regional and social funds.

"It is very important that we should work on all three of these elements," he declared.

Mr. Douglas Hurd, a Conservative spokesman on European affairs, was jeered from the Labour benches when he maintained that the Opposition had consistently supported the proposals by the EEC Commission that agricultural prices should be frozen this year for those foods in surplus.

He attacked Ministers who still displayed their anti-Market beliefs and asserted:

"We don't get very far in protecting our interests in Europe by sending there Ministers who are building their political whole."

Plea to end prison strike

THE Home Secretary, Mr. Merlyn Rees yesterday urged prison officers at Walton Prison, Liverpool to call off industrial action and resume normal work.

Mr. Arthur Lewis (Lab., Newham NW) asked during questions to Dr. Owen: "Would you have discussions to see to what extent the Iranian Government would support you if we were to take over the former Shah's estate here in Britain and use it as hospital, or place some of our under-privileged people?"

Dr. Owen said: "We don't believe in expropriation of property and we will not support it in our country or anywhere else."

His appeal came only hours after a declaration of a "red alert" emergency at the prison following a violent demonstration by prisoners protesting about overcrowding and being kept in their cells for up to 23 hours a day.

THE last manifesto contained a commitment to abolishing the domestic rating system "within the normal lifetime of a Parliament."

The document did not spell out where the lost revenue was to be recovered but talked vaguely about replacing rates with some more broadly based tax system which reflected people's ability to pay. It emphasised that local authorities should continue to have some independent source of revenue.

Since then, several other schemes have been considered, including the idea of a flat rate poll tax and the possibility of making rates tax deductible. The majority frontbench view, however, is that there is little chance of any move to phase out rates in the first term of any new Tory government.

This was made clear to MPs in a recent letter from Mr. Michael Alison, Opposition environment spokesman who has talked recently about reducing the "burden of rates" rather than abolishing them.

In his letter, he said that the party would be able to tackle the rates issue only after it had dealt with the underlying problem of direct taxation.

Tory indecision on domestic rates

BY ELINOR GOODMAN, LOBBY STAFF

PRESSURE is growing among some Conservative back-benchers for a firm commitment to abolish domestic rates being retained in the party's next manifesto.

These MPs, who pride themselves on being in touch with Tory grassroots opinion, believe that householders now receiving sharply increased rate demands would be strongly attracted by a promise to get rid of rates altogether.

But they are being told by those responsible for Conservative economic policy that anything but the vaguest promise about rates would be unrealistic.

Most of those directly involved in drafting the manifesto believe the party's first priority must be to revive the economy and reduce direct taxation.

This would seem to rule out abolition of rates for some time, since lost revenue—estimated at around £2,000m—would have to be recovered elsewhere. The party could hardly contemplate introducing any form of local income tax as this would clash with its commitment to reduce direct taxes.

The debate, which may get louder as constituents start

complaining about the latest rates increases, is symptomatic of the pre-election pressure which the leadership faces because of its preference for not making too specific promises in the manifesto.

Mrs. Thatcher and Lord Thorneycroft, the Tory chairman, are both believed to feel that, given the country's economic position, it would be wrong to promise too much in a manifesto which is essentially a policy statement from the leader. This is certainly the view of Sir Geoffrey Howe, the Shadow Chancellor.

Thus, it is possible that several specific promises included in the last manifesto and repeated in more recent policy statements are hedged about with qualifications this time.

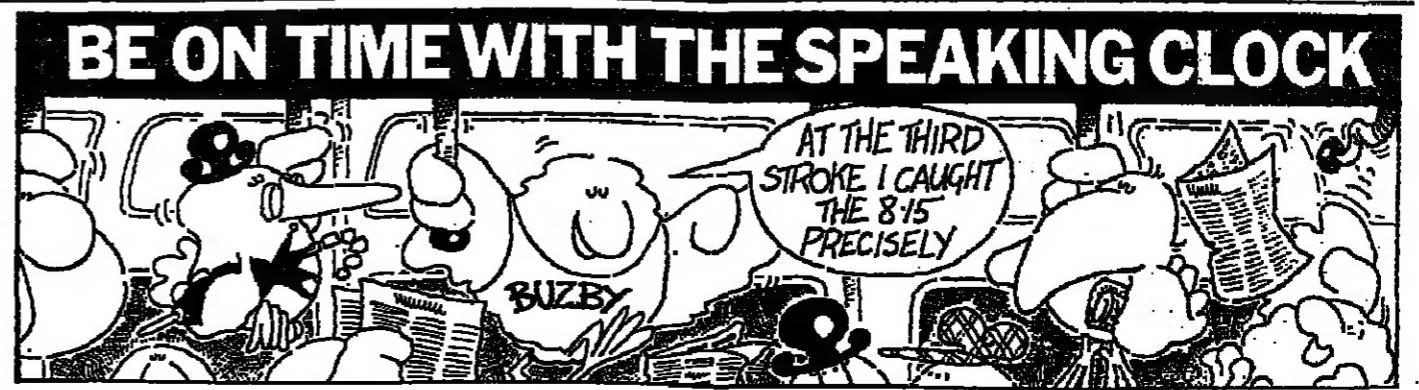
Recent headlines, for example, suggesting that the Conserva-

tives are committed to giving first-time house buyers a £1,000 cash grant have raised some eyebrows, as there is a strong body of Tory opinion which believes that any such promise should be conditional on the country being able to afford it.

In the same way, the commitment in the last manifesto to reducing the mortgage rate to 9.5 per cent is likely to be much vaguer this time. Instead of mentioning a specific figure, it is likely to suggest the desirability of reducing interest rates through a cut in public sector

Similarity, only a tentative endorsement is likely to be given to the idea of tax credits, which only two years ago was frequently mentioned by senior Tory politicians.

The current rates debate involves much the same principle.



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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

CONSTRUCTION

Dual-role roller

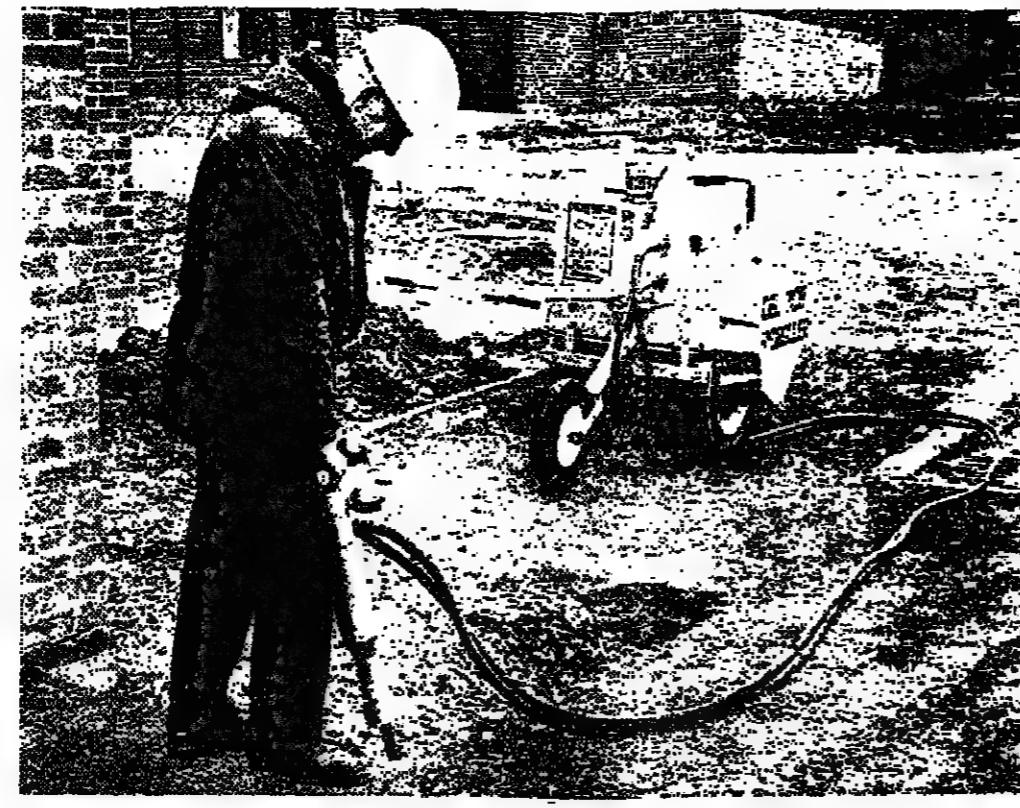
FULLY hydraulic, a single-drum vibrating roller which can also double as a self-propelled power pack for hydraulic breakers, tampers and other ancillary plant, is offered by CEL Construction Equipment of Warwick.

Hydraulic drive for both traction and vibration in this class of roller is thought to be unique. It provides improvements in simplicity of control with reduced and easier maintenance, as well as greater versatility in application.

CEL pioneered the application of hydraulic transmission for vibrating rollers, being the first to introduce it for the traction drive nearly ten years ago. Its new F1010 Hydroliner is a complete re-design, based on this long experience and employing recent advances in the technology. As it extends hydraulic power to the vibrator drive as well, this eliminates the need for belts, pulleys, chains or a gearbox anywhere on the machine.

This new machine is more powerful, heavier, faster and has 40 per cent more vibrating force than its predecessor. Yet it is smaller, quieter and much easier to control.

Primary power to drive the hydraulic pump is derived in the conventional way from diesel or petrol engines, but there are now five standard



TRANSPORT

Foiling commuter frauds

WORK STARTS soon at four

Southern Region stations—Barnes, Mortlake, Richmond and Twickenham—which have been selected for a trial of an automatic ticket checking system which has cost £2m to develop.

Towards the end of the year, all those beginning their journey from these four stations will be issued with magnetically-coded tickets which will allow them to pass through new automatic gates at the entrance to the platforms, through new automatic gates at London's Waterloo Station on the platforms used by trains to

and from the four stations in the experimental scheme.

The scheme will be monitored for six months with particular attention being paid to passenger reaction. All being well, and depending on investment approval, the next stage will be to install equipment at more Southern Region stations and, eventually, to develop the system to cover 600 BR stations in London and South East England by the mid-1980s.

The system is designed to eliminate fraudulent travel, currently estimated to be costing BR some £12m a year, about half of that being in the London commuter area.

The equipment to be used has been developed by EMI Electronics, and its nominated subcontractor GEC Traffic Automation. It is designed to cater for magnetic versions of the

whole range of BR tickets—from Awaydays to annual season tickets—and cause little if any variation in travel habits. The BR equipment is designed to be compatible with London Transport's planned system.

Development has been based on detailed research following an experimental installation in the Glasgow area, although major changes have been made to the concept as a result of the Glasgow scheme and BR's studies of experience gained by London Transport and other operators around the world.

The work involved at the Southern Region stations for the trials includes preparation for the installation of automatic gates and of the equipment required in ticket offices to encode travel tickets magnetically. Waterloo will be equipped only with gates.

MATERIALS

Painting with powder

POWDER COATINGS are now the fastest growing sector of the industrial paint market. In 1975, the UK demand for thermosetting powders was 1,750 tonnes. Today's figure is nearly twice that amount and consumption is expected to reach 6,000 tonnes by 1982.

Similar progress is reported from Europe where Italy, with an annual production rate of 8,800 tonnes, has the largest growth record. Epoxy-polyester powder is being used extensively in the motor industry to coat passenger cars with primer-surfacer and Fiat is the first European manufacturer to introduce powder electrocoat painting for car bodies. At

present over 500 bodies a day are being coated.

These facts were among statements made this week at an international "Progress with Powder" conference and exhibition at Brighton organised by the Paintmakers Association of Great Britain.

Powder coats, which are applied electrostatically, produce tough films which can be in a wide range of colours without the solvents required by conventional paints. Current uses range from decorative coatings for bottles to steel furniture, domestic appliances, machinery and building products.

Treatment of timber

ANNUAL UK market for ready-to-use wood preservatives according to a report by Industrial Aids is estimated to be about 44m gallons. This is made up of some 30m gallons of water-borne preservatives, 5.5m gallons of organic solvent preservatives and 8.5m gallons of creosote. Some growth in the remedial and retail markets is however expected.

The three main outlets are for the pre-treatment of timber (37.5m gallons) remedial treatment (2m gallons) and retail sales (4.5m gallons).

Industrial Aids says no great growth in total consumption is forecast in the next five years because the largest outlet, for the pre-treatment of timber, is dependent on building activity and requirements for preservative-treated joinery. Some growth in the remedial and retail markets is however expected.

Cost of the report available from the company at 14 Buckingham Palace Road, London SW1W 0QP, is £250.

The Industrial market place

Industrial Exchange & Mart, the classified weekly for buying and selling machinery, equipment and services designed to keep the wheels of industry turning smoothly. It offers a range of opportunities for buying and selling unequalled in Britain today. Place an order with your newsagent or complete the coupon below.



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TEXTILES

Avoids knotty yarn

MOST CARPET produced today is made by the tufting process which, in effect, is a sophisticated form of sewing. A woven or non-woven primary backing fabric is taken beneath a row of threaded needles which carry the pile yarn. These penetrate the backing and either throw a loop or have the yarn cut to give a cut-pile effect and the resultant fabric is then coated with an adhesive to which can be applied either a foam backing or what is called a secondary backing.

The process is simple and high-speed, but should a pile yarn reach the needles with a knot in it, this can cause a stoppage either by actually breaking the needle if it is unable to pass through the eye of the yarn or through the eye of the pile itself may break.

Splice-O-Matic can be fitted to existing Gibos machines and so effect a valuable saving in capital costs. The design is such that the unit can work with existing electronic yarn cleaners and in the carpet mill a broken yarn will be spliced with a later join that will easily slip through the eye of the needle, but will not dye subsequently or which may foul harsh undercut.

A completely new approach to the production of carpet pile yarn has been introduced by the Belgian winding machine builder Maschinenfabrik Gibos (British agent Robert S. Maynard, P.O. Box 8, Winslow, Cheshire SK9 5ES).

PROCESSING

Foam slabs produced fast

INITIAL TRIALS of one of Europe's biggest continuous laminators for polyurethane foam slab production are reported to have just been completed by its builder, Maschinenfabrik Hennicken, a Bayer AG subsidiary based at Birlinghoven, West Germany.

The laminator, with an overall length of 50 metres, has a belt length of 30 metres and a production speed of 25 metres per minute.

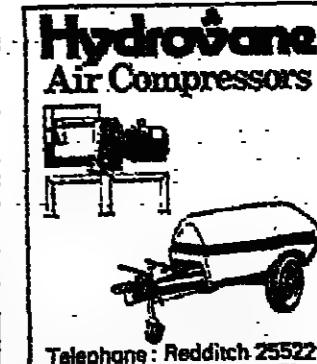
It produces foam slabs with a standard width of 1.22 metres in varying thicknesses up to a maximum of 15 centimetres.

A crosscutter (with speed of movement geared to that of the belt) and two trimming units make it possible to produce rebated heat-insulating slabs of the sort used in the building

industry. The table rollers, crosscutter and trimming unit enable complete finished products to be produced. Thus one machine of this type is able to carry out the entire process—starting with the liquid raw materials and finishing up with the palletised insulating slabs.

Electronic open and closed-loop control and monitoring systems govern the flow of components in the liquid phase, the metering system and the entire production process including the extraction of solid or gaseous particles.

The machine is controlled by means of one central switch which permits the amount of material dispensed, the speed of the belt and the motion of the crosscutter to be synchronised.



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SEMINAR

Advice on workshop environment

ALTHOUGH MOST engineers are aware of their responsibilities under the Health and Safety at Work etc. Act, there is often genuine difficulty in practice on how to resolve problems relating to health and safety in the machine shop. In many cases relevant advice and assistance leading to solutions—or indeed the solutions themselves—are available.

In order to make users aware of the information the Machine Tool Industry Research Association has arranged a seminar at Macclesfield on June 14. The main purpose of the seminar is to describe some solutions to common problems together with the practical assistance which can be provided on their implementation.

Speakers at the seminar will be drawn mainly from MTIRA and they will discuss the types of action which can be taken on noise, on the control and containment of dust, coolants and fumes and on the reduction of hazards.

Advice on how to improve the working environment in practice, and particularly in relation to hygiene, will be given by a speaker from industry. A number of films showing some of the types of problem arising in industry and ways of dealing with them will be shown and the seminar will conclude with a general discussion on what can be done to improve health and safety in the machine shop. Ample opportunity will be given for questions and discussion.

Further information from MTIRA, Hulley Road, Macclesfield, Cheshire SK10 2NE. 0625 23421-3 and 23189.



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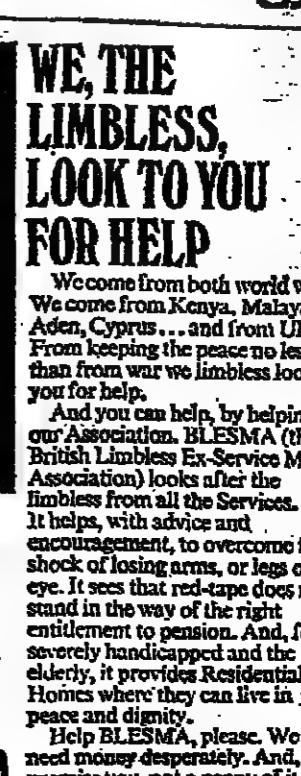
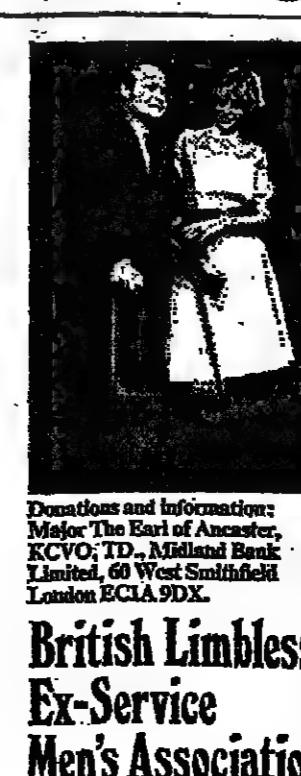
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A FINANCIAL TIMES SURVEY

AEROSPACE

JUNE 4 1979

The Financial Times proposes to publish a Survey on Aerospace. The main headings of the provisional editorial synopsis are set out below.

Introduction The world's aerospace industries go to the Paris Air Show aware that they are now moving into a period of high activity, characterised by a growing demand for the new generation of airliners and continued high levels of military aircraft and guided weapons sales. This is resulting in a growing demand for skilled labour and a substantial increase in aerospace investment by Governments and private companies. Short of unforeseen economic upsets, the world's aerospace industries can thus expect to be exceptionally busy during the years ahead.

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لبنان

What you may ask on first experiencing a ride in the Citroën CX, have the manufacturers of other cars been doing for the past 20 years?

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ing grows progressively firmer, increasing road 'feel' for safer driving.

VariPower steering also prevents wheels being deflected by loose stones or uneven surfaces. Even when driving on a motorway in strong cross winds deviation from a straight line is negligible.

In the case of a tyre blowout at, say, 70mph, the combination of Citroën's hydropneumatic suspension and VariPower steering would maintain directional stability which would keep the car safely under control. Even when braking.

A selection of the 15 models in the CX range

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CX 2400 Pallas Injection (C-matic)	128	112mph	£7324.20
CX 2400 GTi Injection (5 speed)	128	118mph	£7303.14
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THE JOBS COLUMN, APPOINTMENTS

Thrifty marketer to promote free speech

BY MICHAEL DIXON

SECRETLY, every three months or so various stories, poems and articles are brought together for editing somewhere in Poland. The edited material is smuggled out to London and published in Polish as a literary magazine. Some copies are then smuggled back again, and others are sold openly to readers of Polish in countries free of State censorship.

This publishing service, which is also used by undercover writers in Czechoslovakia, is provided by the London-based Writers and Scholars Educational Trust—a registered charity whose objects are to promote the right to freedom of expression and to thwart and expose infringements thereof wherever they occur.

For example, the latest issue of the bi-monthly magazine Index on Censorship, which is the trust's main product, includes articles critical of Spain, Uganda, Russia, Uruguay and of the ways politicians influence television programmes on news and current affairs in Britain, France, Germany, Italy, Holland and Sweden.

Although the trust's income in 1978-79 was £50,345, it reckons that it needs a further £30,000 annually to secure the future of its work. So the council, which is headed by Mark Bonham Carter and includes Lord Sainsbury, Evelyn

de Rothschild, Tom Stoppard and Jim Rose, chairman of Penguin Books, wants to appoint a marketing worker with a name to make.

Let there be no mistake: the job of promoting the Index—half of whose sales are currently overseas—and the other publications and services will be attended by none of the opulence and plush conditions commonly associated with the marketing persuasion.

The salary provided for the newcomer each year until 1981 is only £4,880, and the budgeted spending for the new marketing publicity only £4,000 a year.

Such figures might seem to impart a certain irony to the fact that the head of sales and administration, to whom the responsibility will be transferred, is called Philip Spender. If so, however, it did not in the least inhibit him from emphasising that whoever gets the job will have to do the whole of it personally, right down to licking the stamps.

But provided the incoming man or woman has enough marketing experience and professional dedication to tackle the work effectively, he or she is promised the "enthusiastic backing" of the trust's council and, let's face it, the council members are by no means the least useful people in the world with whom to establish a

reputation for success. Perhaps the same thought has occurred to Mr. Spender. "It is a chance for someone to make an impression," he said.

Readers wanting to take it should write, outlining appropriate experience, to him at Index on Censorship, 21 Russell Street, Covent Garden, London WC2B 5EP, and would be wise not to expect replies until mid-April. The telephone number for inquiries is 01-836 0024.

A DIFFERENT kind of career risk is being offered to Jobs Column readers by Geoffrey King of Cambridge Recruitment Consultants. The employer is a 25m-turnover, 300-employee electronics company "within fairly easy reach of London," which Mr. King may not name. So he guarantees to honour any applicant's request not to be identified to the employer until specific permission has been given (the same applies to today's other job being handled by Cambridge Recruitment).

The electronics concern has been built up to its present position, where with three-fifths of its turnover in exports it is growing rapidly, by the founder who is still well short of 40 years old. But having the urge to re-plunge himself into researching and developing new

products, the chief is looking for a consummate professional executive to take over as managing director to run and profitably expand the established business.

Impressive success in general management, including a demonstrably special strength in marketing, is required by Mr. King. But although he would not say so, it is surely obvious that serious candidates primarily need the capability not just of being selected by, but also of continuing to work alongside the creator of a business.

Wherein that capability lies, is a question which many readers will doubtless be more qualified than I am to answer (if so, I'd be grateful for their advice). But my experience suggests that an essential for success as chief professional manager—or "day-wife," as I once heard the role described by a tycoon—to the creator of a business, is an unshakable sense of personal and professional security on the part of the surrogate manager.

The best example I know of happens to be a regular reader who felt so secure in his competence and its certainty of prevailing that he once simply refused to accept or even acknowledge the sack. Without a word to any one—so as to enable his volatile boss to repeat without loss of face—he

just left headquarters for a distant corner of the group and went on working as best he could until signals appeared that his former office was once again open to him.

Whether or not Geoffrey King's recruit will need to be similarly bomb-proof, I cannot tell of course. But the rewards are specified. The salary will be up to £20,000, and the perks will include stock options. Inquiries to Mr. King at la Rose Crescent, Cambridge CB2 3LL—telephone 0223 311314.

Venturesome

THE SAME will supply application forms for an undetermined number of jobs for men and women with impressive records in sales and marketing, which Cambridge Recruitment Consultants is handling for the new ventures group of the main UK subsidiary of an American multi-national.

The ventures group is charged with developing various high-technology projects, and the newcomers are wanted to translate these projects into businesses. Their initial base would be south London, but readiness to move elsewhere is important.

"Remuneration package is negotiable up to £9,000," Geoffrey King said, and perks include a two-litre car. "The

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A leading International Investment/Merchant bank wishes to recruit an experienced senior manager to lead a newly constituted Management Services Department. The bank is installing an IBM 4341 to replace its existing main frame and other peripheral systems. The intention is to provide an on-line and centralised database to service the bank's many complex and varied international business activities and around which it is planned to automate office procedures with the latest word processing and telecommunications equipment.

This established, highly profitable international bank has less than 500 employees and thrives on innovation, quick response and rapid decision making.

The person who will achieve success in this position will probably have some knowledge of or experience in merchant banking, but this is not essential. The main qualities and qualifications are:

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Further particulars and form of application may be obtained from: Mrs. G. J. Smith, Office of the Registrar, Polytechnic, Wellington Street, London E1 2QP to whom completed applications should be returned by 10 April 1979.

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£10,005-£10,680

(including supplement)

A new post of Project Controller has been created by the Council, with overall responsibility for the progress of the programme of the authority's capital programme. He/she will be required to work very closely with project manager in other departments; these officials would be accountable to the Project Controller for specific aspects of their work. Additionally the person appointed will have his/her own supporting project co-ordination staff.

Applicants should possess a suitable degree and/or full professional qualification, and be experienced in the management of major capital schemes.

The City of Sheffield is a Metropolitan District with a population of 558,000 situated at the edge of Peak National Park. It offers excellent shopping and leisure facilities, etc. a good range of housing.

Application forms and further particulars can be obtained from Personnel Officer, Salaries and Remunerations, Pinakate Street, Sheffield S1 2BB (tel: 0742 720078); application form should be returned by 6th April.

SALES EXECUTIVE

(Financial Services)

c. £6,000 plus Car

Extel Statistical Services Ltd., part of the EXTEL GROUP, requires a Sales Executive based on the City and including South and South-West England. We are a leading supplier of company and financial information services. Subscribers to our services come from the City, Industry, Commerce and Government.

Applicants must have experience in selling and an interest in financial matters.

There is a commission scheme and earnings should be in excess of £6,000 p.a. Please write to the Sales and Marketing Director (Trevor Turnton) giving full career details at the following address:

Extel Statistical Services Limited
37-45 Paul Street
London EC2A 4PB

FOREIGN EXCHANGE

DEALER

Leading American bank requires dealers with three to four years' dealing experience for its London office which is actively engaged in international markets.

Salary is negotiable and competitive, and the total benefits package is attractive.

Reply to Box A.6710, Financial Times,
10, Cannon Street, EC4P 4BY.

Kingston RMC

HEAD OF MANAGEMENT AND BUSINESS DEVELOPMENT

Applications are invited for the above post at the Kingston Regional Management Centre... The successful candidate will have prime responsibility in the planning and progressing of the Centre's management development and consultancy services. Suitable qualified candidates should have substantial executive and professional consultancy experience.

Salary within range £9,345-£10,305 + £327 London allowance. Interview enquiries may be made to Adrian Buckley, Director of the Centre, on 01-942 8955 ext. 300.

Further details and application forms (to be returned by 12th April 1979) from Academic Registry, Dept. AG, Kingston Polytechnic, Penruddock Road, Kingston upon Thames, KT1 2EE. Tel: 01-549 1366.

PARTNER INSTITUTIONAL SALES - EQUITIES

28-45

Our client, a major firm of stockbrokers, will shortly appoint a senior executive who will be expected to make an immediate contribution to their highly successful institutional Equity section. The successful candidate will have:

- ★ A thorough knowledge of the equity market, and a depth of understanding of what major institutions expect from their brokers.
- ★ A sound understanding of Research, since our client attaches great importance to the maintenance of their high standard in this area.
- ★ An established reputation as a salesman/woman.

The person appointed will be joining a lively and experienced team. The successful candidate will be expected to make a contribution, not only to their sales effort, but also to the strategic planning of the department as a whole. The position offers a first class and exciting opportunity with a leading name in the investment world.

SALARY IS OPEN TO NEGOTIATION BUT IS UNLIKELY TO BE A PROBLEM TO THE RIGHT CANDIDATE

Please apply:
Sir Timothy Hoare
Chichester House,
Chichester Rents,
London, WC2
01-242 5755.

Career plan

Group Chief Executive

Engineering

up to £35,000

The present incumbent is to retire from an executive role in the next one to two years. Although a strong, young management team is being created to run the divisions and subsidiaries the top appointment can only be made from outside. Applications are invited from senior executives with honours degrees in engineering who are below the age of 48 and who have had at least five years of full profit responsibility. A background in medium or heavy engineering is highly desirable. The person sought will already be the number two in a large group or in charge of a smaller group, say 250m, or running a

division with several profit centres. Salary is negotiable and there are the other conditions associated with a post of this seniority.

Reply to PA Personnel Services

Ref: GM27/6817/FT

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874

PA

A member of PA International

Financial Controller

(Director designate)

c. £9,000+ negotiable

Central London

For a major expanding Company importing and distributing a wide range of advanced business machines. A qualified accountant, aged 35+ is required to be responsible to the Financial Director for the total reorganisation of the accounting systems, the development (including Computerisation) of financial/management reporting systems and stock control. A high level of technical competence and the ability to communicate effectively is essential. Experience of distribution on a large scale would be an advantage.

The Company plans considerable reorganisation in the immediate future and the appointment offers excellent prospects for career progression in the short term. Usual company benefits associated with a major company are included.

Applications in confidence by phone or in writing to B. G. Luxton, quoting reference 6361.

This appointment is open to male or female candidates.

mh

Mervyn Hughes Group
2/3 Cursitor Street, London EC4A 1NE
Management Recruitment Consultants

01-404 5801

Noble Grossart Limited**CORPORATE FINANCE**

Noble Grossart Limited, the Edinburgh based merchant bank, are recruiting at executive level. This is an opportunity for young executives to gain real responsibility over a wide range of corporate finance activities including bid and deal transactions, new issues, investment banking and general financial advice.

Applicants are likely to be in their mid 20's and to have had at least 2 years' experience in corporate finance or directly related disciplines. They will, in particular, have experience of the preparation of corporate finance documents. They will have the intellectual capacity to respond creatively, as well as analytically, to financial problems. They will be interested in the challenge of successfully advising others and have the maturity and resilience of personality which this requires.

The salary will not be less than £8,000 together with an attractive range of fringe benefits. This will be increased for applicants who are particularly suitable. Success will be recognised and rewarded, and the prospects within a growing company are excellent.

Applications with full details of education and experience should be made to:

The Managing Director, Noble Grossart Limited, 8 Queen Street, Edinburgh EH2 3NR.

Financial Controller Partnership Potential Bristol c.£11,000+car

A national professional partnership of consulting engineers wishes to appoint a qualified accountant to take responsibility for the complete financial affairs of the practice which has an annual fee income in excess of £1m. As a member of the firm's management team, the Controller will be actively engaged in the further development and control of the management information systems.

A qualified accountant, aged under 46, having practical financial and business management experience, preferably in a professional office, will find this an interesting opportunity with attractive future prospects including the possibility of a partnership with the firm.

After an initial period in the Midlands, the Controller will be based in Bristol, but travel throughout the UK, and later abroad, will be necessary.

Please send adequate particulars in confidence to: J Finigan,

 Spicer and Pepler Management Consultants, 3 Bevis Marks, London EC3A 7HL.

Senior Loans Officer £18,000 neg + benefits London based

We have been retained by our client, a City-based division of a major international merchant banking group, to recruit a Senior Loans Officer.

This new position has been created to develop its expanding business in syndicated loans and other primary business. Reporting is direct to the Managing Director.

The area of coverage is worldwide, with emphasis in Europe, the Middle East, and Africa.

An international banker is required, probably in their early thirties, with a successful track record based on initiative and persistence.

Strong contacts are necessary not only with primary and secondary borrowers, but also with the wholesale banks.

Please write with full details, in confidence, to: Mr S. Fine, M.A.

Ref: F1401

 David Clark Associates
4 New Bridge Street, London E.C.4
Telephone: 01 353 1867

Sotheby's**Assistant to the Group Finance Director and the London Finance Director**

The candidate, aged between 23 and 28, will be a qualified chartered accountant with two or three years' post-qualification experience or will have worked for a similar period in the corporate finance department of a leading merchant bank. Applications, together with a detailed curriculum vitae, should be sent in confidence to:

The Personnel Director
Sotheby Parke Bernet & Co.,
34-35 New Bond Street,
London W1A 2AA

Experienced Dealers
Experienced Settlement Clerk
Telephonist/Clerk
Messenger
Trainee Dealers

Sited by Provincial Brokers who will shortly be in a London office.

Please reply in confidence to Box A.6772.
Financial Times, 10 Cannon Street, EC4P 4BY.

FINANCIAL CONTROLLER**Newly Qualified****West End**

c.£8,000

Responsible to the Managing Director and supervising a department of four, the Controller will maintain the financial reporting and management information function, while developing the existing accounting systems. There is a key role to play in contributing to the general management of the company and there will be interesting contact with all the main areas of the business.

A young and expanding publishing company, our client can provide definite directorship prospects. It is soundly financed and has grown rapidly over the past five years particularly through exports. Applicants (male or female) should be qualified accountants aged 24-28 from the profession or industry. Please telephone or write to Stephen Blaney B.Com, ACA quoting reference 1/1821.

EMA Management Personnel Ltd.
Burne House, 88/89 High Holborn, London, WC1V 6LR
Telephone: 01-242 7773

Public Relations Manager

A successful record of industrial public relations experience is essential for this appointment in a £200m. turnover company, part of an international group, which bears a famous name and produces a range of branded industrial products.

Responsibility, direct to the chief executive, will be for the whole spectrum of corporate PR and communications, as well as for heading a small publicity staff dealing with press relations and publications. The preferred age is late 30's or 40's; a knowledge of the automotive industry would be helpful but by no means essential.

Salary is for negotiation above £11,000 with car, normal executive benefits and removal help to the Birmingham area location.

Please send brief details - in confidence - to W. A. Griffith ref. B.23528.

This appointment is open to men and women.

MSL
Management Selection Limited
International Management Consultants
17 Stratton Street London W1X 6DB

Manager, Purchasing and Supply

A major British company based in the chemical and petrochemical industries with a turnover of £100m. per year has a vacancy for a Manager, Purchasing and Supply, to be responsible for the procurement of all materials and equipment required for manufacture and for the packaging, storage and distribution of the company's products.

Candidates, aged 35 to 50, must have experience of buying and distribution on a large scale and of negotiating at top level in the industrial chemical field or in a closely allied industry such as oil. They must possess an honours degree or equivalent.

The salary will be negotiable around £12,000. Car provided. Location London.

Please send relevant details - in confidence - to P. Hook ref. B.26416.

This appointment is open to men and women.

MSL
Management Selection Limited
International Management Consultants
17 Stratton Street London W1X 6DB

WHSMITH

To support the Corporate Planning Manager in the task of assisting the Chief Executive in all aspects of short and long term planning in the Company. The successful applicant will typically be expected to play a prominent role in the establishment of economic and planning guidelines, the setting of financial targets, the monitoring of business and financial progress, the identification of areas for action including the achievement of new business and the development of a company business model. He or she is likely to have some years business experience in a planning capacity preferably in the retail or distribution sectors and should have a degree and/or professional qualification with a strong business, economic and financial emphasis.

This new position provides excellent opportunities for an ambitious self-starter, a salary of up to £10,000 annually, a company car, non-contributory pension and other fringe benefits expected of a prominent position in a large expanding public company.

Location is in Central London.

Please send a comprehensive career résumé, including salary history, quoting ref. 970/FT to:

B. S. Tennant,
Touché Ross & Co.,
Management Consultants,
4 London Wall Buildings,
London, EC2M 5UJ.
Tel: 01-588 6644.

FINANCIAL ANALYST FOR CORPORATE PLANNING

Up to £10,000 plus car

Central London

Corporate Treasury Services Advisor

Major International Bank

Our Client, the London branch of a leading U.S. Bank with a worldwide branch network, seeks to appoint an executive to develop and expand corporate money market related services.

The successful candidate will be expected to negotiate with corporate treasurers and finance directors and a thorough knowledge of money markets, tax, foreign exchange exposure and U.S. and U.K. accounting principles is therefore essential.

This is an opportunity for someone with ability and initiative to establish a complete FX and Treasury advisory service and presents a unique career opening.

A competitive and flexible salary package will be offered together with excellent fringe benefits.

Contact A. J. Tucker, MA, AIB, in confidence
on 01-243 3512.

NPA Recruitment Services Ltd

60 Cheapside, London EC2 01-248 3812/3/4/5

Finance Planning Manager - Nigeria

Circa £21,000

plus car and excellent fringe benefits.

Due to the promotion of the incumbent a vacancy has occurred for a qualified and experienced financial professional to join our client's Nigerian concern.

Reporting to the Finance Director he will make a vital contribution to the operation's continuing success. The responsibilities will include all aspects of financial planning, cash flow, profitability studies and costing. He will be required to analyse areas of significance relating to manufacturing costs, inventory and consumables costings and to assess the financial implications of changes in manufacturing capacity, facilities and Sales performance. Also for developing an accurate and effective reporting system on all manufacturing finances.

Candidates for this appointment, aged about 38 years, will have financial knowledge and experience gained in an engineering or manufacturing environment and be familiar with cost control and analysis techniques.

A finance qualification or minimum of HNC in Business Studies and a proven track record plus the ability to motivate and manage staff are essential.

The salary and excellent benefits attached to this key appointment indicate its importance within the organisation and include a car, fully furnished housing, electricity and servants allowances, educational fees, kit allowance, full medical cover and 2 paid air fares home for 2 - 1 months annual leave for self and family. The initial tour of duty will be for a three year period.

Please apply in writing, giving full and concise details of age, experience, qualifications and salary progression to date, stating the names of any organisation to whom your letter should not be sent, quoting reference No. 549 to R.D. Taylor, Regional Manager.

Whites

Whites Recruitment Limited
Phoenix House, 45 Cross Street, Manchester, M2 4JF.
Offices: Bristol, Glasgow, Leeds, London and Wolverhampton.

Financial Director

North West c.£11,000 pa + car

This is a board appointment with a substantial manufacturing company, itself part of a major division of a British public group. Profitability from a range of industrial products has been sound in recent years, and the need is to plan and achieve the considerable growth which is available in existing and new markets.

Responsibility is to the Managing Director for the full range of functions. There is a particular emphasis on business development and financial planning, and the appointee will take his or her place in a strong team of directors committed to exploring new opportunities for organic growth and acquisition.

To apply, send a curriculum vitae or telephone for an application form, quoting reference FDL.

Cambridge Recruitment Consultants

1a Rose Crescent Cambridge CB2 3LL Telephone: (0223) 311316

Jonathan Wren - Banking Appointments

The personnel consultancy dealing exclusively with the banking profession.

INVESTMENT BANKING

Our client is an investment bank whose shareholders include a leading international banking group. At the bank's London office, two attractive career openings exist for graduates aged up to 28 who have two or three years' experience in investment research, management or advisory work. It is likely that one of the successful candidates will specialise in bonds and equities, the other in bullion and commodities - but a flexible approach and international orientation will be overriding factors. These appointments offer a combination of career prospects, financial reward, and job challenge.

Please contact: KEN ANDERSON

TRAINING OFFICER

Applicants for this position are required to have both practical banking experience and a professional training background. The person appointed will assist in the establishment of a training school for overseas bankers: this will include writing training manuals, lecturing on specialist banking subjects, and responsibility for administration. Salary and terms (including mortgage benefit) are subject to negotiation on an initial 3 year contract basis.

Please contact: NORMA GIVEN

PERSONAL TAXATION OFFICERS

Our clients currently have two vacancies for persons with knowledge of all aspects of personal tax, trusts, estates etc. The more senior position will require at least 5 years' experience in taxation, including domicile and residence cases; the other position will suit a person with 2 years' personal taxation experience. Attractive salaries are negotiable according to age and experience and there are excellent fringe benefits.

Please contact: NORMA GIVEN

First floor entrance New Street

170 Bishopsgate London EC2M 4LX 01-623 1266

Accountant

Commodity Dealers

c. £15,000+
car + bonus

Re-organisation is underway to cope with recent rapid expansion and to cater for future growth in the London subsidiary of a very dynamic foreign trading company. The new recruit will concentrate on the computerisation and running of financial and management accounting in addition to the day-to-day management of funds and fundings.

This needs a clear thinking and mature qualified accountant, preferably under 45 years of age, who has considerable experience in trading and who operates most effectively in a small,

private firm environment with a free ranging, non hierarchical style.

The bonus, keyed to individual performance, can enhance earnings dramatically.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications.

Please write to: A. C. Crompton quoting ref: J784/FT on both envelope and letter.

Investment operations

Berkeley Square Salaries Negotiable

Morgan Guaranty requires energetic individuals, in their mid to late twenties, for the following positions in its expanding Investment Division.

Settlements Supervisor

Experience will ideally include working in an international brokers or merchant bank, a good knowledge of UK and international securities markets and instruction processing.

Client Accounting Supervisor

Candidates should have at least five years securities related involvement in a multi-currency transaction environment, plus an understanding of computerised investment accounting systems.

Both posts involve close liaison with the respective head of department in the handling of day-to-day problems that a small but rapidly expanding group experiences.

In addition to competitive salaries, there is an annual bonus, a low cost mortgage scheme, plus other benefits including non-

contributory pension, medical and life insurance plans, interest free season ticket loans and LV's.

Please write or telephone for an application form to William E. Swanson, Morgan Guaranty Trust Company of New York, P.O. Box 161, 33 Lombard Street, London EC3P 3BH. Telephone: 01-555 3111 extension 2746.

Morgan Guaranty
Trust Company of New York

FINANCIAL INVESTIGATIONS PARTNERSHIP POTENTIAL

London

Our client, a leading firm of Chartered Accountants, now seeks to recruit a senior manager to head their rapidly growing investigations department.

The practice has built up a very strong reputation in the field of investigation work and services a portfolio of acquisitive audit and non-audit clients on a recurring basis. Additionally, the department is frequently called upon to carry out ad hoc financial investigations into a variety of different activities, both nationally and internationally.

Candidates, male or female, should preferably be Chartered Accountants who have had at least three years investigation experience in practice, although individuals with relevant experience in either industry or the financial institutions may also be appropriate. However, as it is the philosophy of the practice to strive at positive and conclusive recommendations, a creative approach and positive personality are of overriding importance.

This is an exciting opportunity for which the successful candidate will need to display the necessary personal and technical qualities to achieve partnership within two years.

For further written information contact either Paul Corriveau A.C.A. or Richard Norman F.C.A. quoting reference 2414

Public Practice Division

Douglas Llewellyn Associates Ltd.
Accountancy & Management Recruitment Consultants,
410 Strand, London WC2R 0NS. Tel: 01-838 9901
121 St. Vincent Street, Glasgow G2 5HW. Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7JA. Tel: 031-223 7744



INBUCON

Managing Director (Designate)

Manchester Area £15,000 plus car

For an organisation providing technical services to industry and involved in the research and investigation of problems ranging through physics, chemistry and engineering at all levels from pure laboratory research to pilot or full scale technical production.

On the forthcoming retirement of the present Managing Director, the Managing Director (Designate) will be responsible for the complete technical, scientific, consultative, administrative, financial and marketing functions of the organisation. World wide travel will be undertaken from time to time.

Applicants, male or female, should have a background of science and technology, coupled with marketing experience in an industrial and commercial environment, and be capable of accepting a high level of responsibility and managing an organisation of some 250 people.

Salary will be around £15,000. Company car. Pension Scheme. Relocation expenses.

Write in confidence to Mr TBM Miller quoting reference 1473.

INBUCON MANAGEMENT CONSULTANTS LIMITED
Executive Selection
Paul House, Park Road, Timperley, Altrincham, Cheshire WA15 7UP.

Re-organisation is underway to cope with recent rapid expansion and to cater for future growth in the London subsidiary of a very dynamic foreign trading company. The new recruit will concentrate on the computerisation and running of financial and management accounting in addition to the day-to-day management of funds and fundings.

This needs a clear thinking and mature qualified accountant, preferably under 45 years of age, who has considerable experience in trading and who operates most effectively in a small,

private firm environment with a free ranging, non hierarchical style.

The bonus, keyed to individual performance, can enhance earnings dramatically.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications.

Please write to: A. C. Crompton quoting ref: J784/FT on both envelope and letter.

**Deloitte
Haskins + Sells**
Management Consultants
128 Queen Victoria Street, London EC4P 4JX

**DRAKE SENIOR
APPOINTMENTS**

EARLY MANAGEMENT OPPORTUNITY

c. £10,000 + Car

If you are an energetic professional with knowledge of computer applications you could obtain solid DP sales experience with our client's profitable well-established bureau operation which renders a range of services. A large degree of autonomy is offered and an early Sales Management post should be expected. Located in a pleasant suburb of London, you will be well rewarded for your on-target performance, your initiative and your enthusiasm.

Contact: DP Consultant Ref: JE020/362

EXPERIENCED ACCOUNTANT

c. £8,500 + Car

An opportunity to take charge of the total financial operation for the London-based UK Division of this well-established international service organisation. Good qualifications and proven track record sought. A strongly marketing biased company with developed systems and controls, you will lead a staff of 30 engaged in all aspects of reporting, analysis and control, and take part in the continued development of the profitable UK Division with eventual involvement in other European divisions. Good opportunity for eventual transfer into line management.

Contact: Finance Consultant Ref: AJM.020/389

PERSONNEL MANAGER

c. £10,000

A sizeable corporation in a high technology growth industry is looking for a Senior Member for its UK management team, which position involves all aspects of personnel planning and execution, together with the development of recent IR policy and communications. Early promotion prospects to head up the UK personnel function are envisaged. This would suit an experienced graduate; IPM qualifications useful.

Contact us quoting Ref: HD.020/364

ALL VACANCIES OPEN TO MALE AND FEMALE APPLICANTS

Craven House, 119/121 Kingsway, W.C.2.

Phone: 01-405 0654

FINANCE DIRECTOR

(Designate)

A major U.K. multi-national Company wishes to recruit a person of outstanding ability to be appointed as its Finance Director (Designate).

Candidates should have a successful and constructive record in financial control and business development. They should be aged between 35 and 45 and have had experience at a senior level, preferably in a multi-national Company.

The scope of the post would include the supervision of:

* The Head Office and Group financial accounting and budgeting

* The Company Secretarial function

* The monitoring of the performance of subsidiaries

Remuneration will be substantial and will not prove a bar to the recruitment of the selected candidate.

Please reply in first instance to:

WALTER JUDD LIMITED (Ref: L174),
Incorporated Practitioners in Advertising,
1a Bow Lane, London EC4M 9EL.

indicating the names of any Companies to whom you do not wish your reply to be sent. If the list includes the Company involved, your application will be destroyed.

ARAB SPEAKING BANKER

LONDON

A leading European Bank with a substantial international network is shortly to expand its London operations by opening a private client office in the West End. This will service clients from overseas, many of whom are expected to be from the Gulf.

Emphasis will be on the highest level of service, particularly in the field of investment advice.

An executive fluent in Arabic and English with banking experience is required to take charge of the office.

Salary and benefits will be those normally associated with a first-class bank.

Candidates should reply to Box A.6709, Financial Times, 10 Cannon Street, EC4P 4BY, enclosing a full summary of their career to date and indicating in a covering letter the names of any banks to which an application should not be forwarded.

Financial Accountant

Insurance: EC4

Negotiable salary &

Mortgage assistance

A well-known International Insurance Group requires an ACA or ACCA to take charge of the day-to-day financial accounting operations of its London Market operation (p.i. £50m).

Candidates with relevant experience are asked to contact Mr. D. R. Whately. His private telephone number is 01-623-9227 and the reference is 465.

WHATELY PETRE LIMITED,
Executive Selection,
6 Martin Lane, London EC4 0DL.

SENIOR GILTS PARTNER 30-45

Our client, a major firm of stockbrokers, will shortly appoint a partner who will make a significant contribution to the development of their well-established gilt department. His/her responsibilities will include:

- ★ The ability to service and maintain contact with a wide range of financial institutions at a senior level.
 - ★ Departmental responsibility for assisting in the motivation and leadership of a team of skilled salesmen.
 - ★ Assisting in the strategic planning of the department's sales effort. This would include a contribution to the new ideas that the department will have to produce.
- The ideal candidate, probably either a graduate and/or an actuary, will now be working in a senior capacity within the gilt department of another stockbroking firm and already have acquired an effective and creative reputation in the sales area. He/she will therefore have to have, not only the intellectual agility, but also the flair and imagination to play a leading part in our client's expansion plans. The position offers a rare and exciting opportunity with a leading name in the investment world. SALARY IS OPEN TO NEGOTIATION, BUT IS UNLIKELY TO BE A PROBLEM TO THE RIGHT CANDIDATE.

**Career
plan**
PERSONNEL CONSULTANTS

Please apply:
Jack Carter,
Chichester House,
Chichester Road,
London WC1
01-342 5775

Financial Director West Africa

\$42,030 per annum

An international mining consortium in collaboration with the World Bank, operating in the Republic of Guinea require a qualified and experienced Financial Director to assume responsibility for the entire Accounting activities. This will cover all aspects of the Company's operations including cost control, internal auditing and data processing department (IBM 360).

The Financial Director must have a proven record in accountancy management with experience in all relevant spheres together with a knowledge of American accounting system. The position requires that the successful applicant be fluent French/English.

The appointment will be on a two year contract basis which is renewable and the salary will be £2,802 per month free of tax with additional 25% payable in local currency.

Six weeks home leave after 12 months service with paid transportation. Benefits include low rental modern air conditioned furnished accommodation, free medical care and life insurance. Free schooling for children up to the age of 14 years will be provided on location with liberal allowance to cover education outside West Africa above that age.

Please send career details quoting reference H305/FT, to Charles Hyde, Charles R. Lister International Limited, Acadia House, Hayes Road, Southall, Middlesex, UB2 5JN.

LISTER
Charles R. Lister International Ltd
Personnel Consultants
A member of the IAL Group

Financial Controller

Investment Company - Nigeria

This important appointment is with a state owned investment company which has financial interests in diverse businesses such as insurance, engineering, hotel, motor trade and retail stores.

A Chartered or Certified Accountant with merchant banking, investment trust or similar financial institutional background will find this appointment rewarding and worthwhile. Responsibilities will be to the State Government for maintaining the investment company's internal accounts, reviewing and appraising proposals, advising subsidiary companies on reporting and internal control systems.

The appointment is in Kano and a remuneration of equivalent to £10,000 p.a. will be negotiated plus free housing, car allowance and a terminal gratuity on completion of two year contract.

Please send adequate particulars initially, in confidence, to John Finnigan, Personnel Services Division of -



Spicer and Pegler Management Consultants,
3 Bevis Marks,
London EC3A 7HL

Chief Executive

Major Construction Co.

Caribbean

Our client is a major construction company with operations not only in this country but also in the Caribbean areas. They now have a requirement for a Chief Executive for the Caribbean.

Candidates should ideally be graduates, preferably in civil engineering, with in-depth experience of project management in building and civil engineering in all its stages.

Probable age range will be 35-45 and the successful applicant should have had experience of motivating staff and administration of an area office or company. Candidates should possess a strong but pleasant personality with the ability to liaise with senior directors and government ministers in the area concerned.

A substantial salary will be paid, together with the usual benefits associated with working overseas for a large and important company. The position, which is based in Trinidad, has considerable career potential.

Please write to or telephone S. W. J. Adamson, Grosvenor Stewart Limited, Hanover House, 18 Titchfield Street, Hitchin, Herts, Tel: Hitchin (0462) 55303.



GROSVENOR STEWART
Executive Search and Selection

Top Executives

MINSTER EXECUTIVE exists to help senior people solve their career problems. THE MINSTER professional and individual approach has achieved outstanding results.

We invite you to come and see why our clients have been so successful.

For a preliminary discussion, ring or write to us at:-

MINSTER EXECUTIVE LIMITED

115 Mount Street, London W1Y 5HD, 01-493 1309/1086.

SYSTEMS AND PROCEDURES ACCOUNTANT

Recently Qualified

c £7300+car

Berkshire Reporting to the Head of Accounting the Systems and Procedures Accountant will play a leading role in the development of computerised systems. With new equipment being installed, extensive liaison with home and overseas controllers will be necessary to ensure that adequate controls are provided and required information produced.

Our client, the rapidly expanding international division of a US public company, has an impressive profit record and a turnover in excess of \$200 million. Aged 25-28, applicants (male or female) should be qualified accountants with computer systems experience. Please telephone or write to Stephen Blaney B.Comm, ACA quoting reference I/1818.

EMA Management Personnel Ltd.
Burne House, 88/89 High Holborn, London, WC1V 6LR
Telephone: 01-242 7773

Remuneration Consultancy – Benefits Emphasis

Five Figure Earnings Plus Car

HAY Management Consultants are advisers on remuneration to over 300 clients in the U.K. We are looking for a man or woman to join our Employee Benefits Division which advises client organisations on every aspect of their benefits policy and practice, from the initial survey of employee preferences through to the implementation of specifically designed benefits packages. Our annual Benefits Comparison has over 230 participating organisations.

Previous consultancy experience is not essential; alternative experience might have been in the benefits field with a large employer, in actuarial practice, accountancy or personal taxation. We are looking for someone capable of working on a wide range of projects, with colleagues from a variety of disciplines, of impressing others with his/her technical

capability and of contributing significantly to the development of the business.

The post is located in our U.K. Head Office at Victoria; it will involve a limited amount of travel within the U.K., and occasional visits to our sister organisation in the U.S.A.

Please write to, or telephone for an initial discussion:

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THE MARKETING SCENE



Doing their way (left to right): George Pincus, Michael Manton, David Abbott, Ivor Samuels, Keith Nicholson, Richard Humphreys, Stuart Bell.

A name to call your own

BY MICHAEL THOMPSON-NOEL

THE WORLD of advertising you are recognised by your first name or you're barely known at all. You're Jeremy or Frank or Nigel, David, Charles. If you're commonly well known you're me yourself The Kirkwood company. If you're quite unusual of it can be dispiriting work. Perhaps the search for fame and glory is one reason why so many advertising agency titans are mere names-agglominations, why some advertising men are visibly attracted to the idea of breaking away and setting up their own shops, either on scratch or under a pursed umbrella? Perhaps, At first sight the fame and glory story appeared to be upheld at week's IPA Society meeting which addressed itself to the object of starting up an agency and asked whether running your own shop really was a answer to an ambitious ad man's dreams. There were four speakers, all from successful newish agencies whose names add up to extremely lengthy roll-calls: was David Abbott of Abbott Mad Davies and others; Ivor Samuels, of Samuels Jones Isaacson Page; with Nicholson of Bellamy Nicholson Reeser Robertshaw, and George Pincus of Plenuseller Arthur Fitzgerald. For good measure, I also talked s week to Michael Manton of Manton Wooley Ketley, and to Richard Humphreys and Stuart Bell of Humphreys Bell, two newer agencies. Pincus Vidal started two years ago and now bills £2.9m. Bellamy Nicholson began three years ago and bills £3.7m. Abbott Mad was formed in late 1975 and is now turning over £6m. And Samuels Jones opened in October '74, and is billing £2.2m.

According to the best guess available, between 30 and 50 new agencies have set up shop over the past five years, for whom the aggregate success rate has not exceeded two in ten. As Bill Murphy, deputy chairman and chief executive of McCann-Erickson, explained when introducing the four speakers, it is clear that starting a new agency is a relatively high-risk venture and that not everyone is suited. Apart from anything else you need guts, talent, intelligence, energy, acumen, organisational skills, financial backing and the innocence of Alice in Wonderland.

Why launch out on your own? The terrible twins, ambition and greed (ambition in the sense of at least of seeing your own name over the door, greed in the sense of lucre), didn't seem to feature highly at all. Much more important driving forces, it seemed, were boredom and frustration with existing jobs (particularly the chores of administration) and the daily round of office politics which in large agencies deposit a significant proportion of the workforce a great distance from the reality of ad-making), and of course the wish to turn one's hand to work of one's own choosing under terms and conditions of one's own formulation.

Pincus Vidal started two

Surprisingly, start-up capital and overhead facilities appear among the least significant problems for a new agency, at least so long as the founding partners can convince the bank that they know approximately what they're doing.

David Abbott thought it wise to have at least six months' overheads in hand before opening shop. According to George Pincus: don't borrow money from merchant banks, don't use factors and go for clients who pay up quickly. According to David Abbott: don't give equity away for money, and don't assume that you have to be famous to make a go of it: "You don't have to be well-known but you do have to be good."

According to Ivor Samuels: don't rely on promises, for a promise of business is a guarantee that the client will give you nothing at all. According to all four: one of the most vital priorities in the early days is exercising the greatest possible care over the clients you accept and the campaigns you undertake, for it is an agency's earliest work that colours its progress and reputation, perhaps for years to come.

Manton Wooley and Ketley and Humphreys Bell are even younger enterprises than the four already dealt with, but they are clearly making progress. Manton Wooley was formed in June '77, by which time chairman Michael Manton and his fellow directors had completed negotiations for the purchase of the old Allardice agency from the Kimphill group.

Allardice was a 40-year-old agency that had suffered seven mergers in the course of its career. Uniquely, Manton Wooley Ketley thus launched out on its own with start-up billings of £6m, though the first thing it did was part company with £1m worth of Brentford Nylons advertising, whose reputation it did not want. This was a delicate operation, for at the same time as shedding its skin it wished to preserve its good relations with its

other clients. It has totally succeeded. It has won £1m worth of completely new business, including Hovisoy and the Spontex consumer products division of the Viscose Group, as well as £1m worth of extra business from existing clients, the three biggest of which are Budins, Hobbies and Hobby Hobbies.

The most important thing we've done is radically change our attitude towards our clients and our business," says Michael Manton. "There really is a great feeling of self-sufficiency in running your own ship."

MWN's early course of deliberate stabilisation was not one that concerned Humphreys Bell, which started from scratch on April 3, 1977. Richard Humphreys was media director at Roe Downton, Stuart Bell an account handler at DWR. (They'd met at Garland Compton.) Their motives were straightforward: they had their own ideas about running an agency and hoped that much tighter client relationships, free of politics and toadying, would give them the freedom and scope to produce the sort of advertising in which they believed.

They spent £50,000 on premises in Dean Street (virtually opposite MWN) and set aside £55,000 to cover 12 months' salaries for a start-up staff of eight. Nothing happened for six months, but then Arcade Records (Europe and the UK) joined the fold, followed progressively by Waddington, Uniroyal, Altimilene Furniture, Prowoda, Scipariello, Slazenger Puma, Oriel Foods and, most recently, the Peugeot 604, an account worth at least £500,000. Whatever they're doing, they're doing it right.

The staff is now 19 strong and forecast income this year is approximately £450,000 for a billings-equivalent of £3m. They say it is difficult to predict how far the agency will grow before they run any danger of losing sight of their original objectives.

Expenditure on market research last year rose by 29 per cent, an improvement on the very good gain of 24 per cent in 1977. At least that was the rise in turnover of the 27 research companies that belong to the Association of Market Survey Organisations, but since AMSO represents the largest companies and reckons its members account for two-thirds of all research work, it is highly representative. In cash terms, total income was almost £40m, suggesting that the overall value of research in the UK is around £80m, plus the stable, or declining, sum that companies spend on their own internal research departments and projects.

If any excuse was needed to be the most of the conference it is that 1979 is unlikely to be so good. Business has picked up after a depressing January and February, and some companies still anticipate a 20 per cent rise. But the general view is that if market research can show some real growth over and above inflation that will be good enough.

The optimists point to the fact that research always does better in an economic downturn than advertising because companies are reluctant to sacrifice their investment in continuous surveys and because research is cheaper.

They also believe that the new boom has created a sea change. At last research has become established. It is constantly referred to in the media and has a proven track record. The pessimists look at their level of enquiries and shake their heads. Last year there were enough jobs for everyone: now the research business is becoming competitive again.

For an industry that makes its money out of figures, the statistics supplied by research companies about their own financial health are often misleading. Some are private companies that do not want to make too big a profit; others are owned by advertising agencies who charge large service fees and so depress the stated profit.

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149	812	1321	2031	2704	3304	4037	4579	5096	5674
	818	1328	2048	2711	3314	4048	4589	5107	5682
200	853	1332	2054	2705	3322	4052	4591	5127	5697
	859	1338	2060	2712	3326	4053	4592	5133	5707
204	856	1351	2060	2712	3326	4059	4593	5132	5708
	865	1357	2066	2717	3332	4062	4602	5137	5713
241	904	1475	2176	2717	3343	4063	4603	5150	5754
	917	1526	2180	2721	3348	4076	4636	5156	5761
247	937	1526	2180	2721	3348	4076	4636	5156	5761
	942	1545	2184	2726	3352	4087	4673	5161	5766
362	1035	1545	2184	2726	3352	4087	4673	5161	5766
	1040	1551	2188	2729	3358	4092	4678	5166	5771
379	1038	1621	2251	2890	3498	4198	4881	5229	5810
	1046	1628	2258	2897	3498	4198	4881	5229	5810
489	1055	1670	2282	2981	3558	4278	4901	5237	5879
	1062	1676	2288	2987	3563	4283	4903	5242	5885
505	1078	1698	2354	3060	3567	4271	4903	5242	5896
	1085	1704	2360	3063	3573	4271	4903	5242	5896
572	1123	1738	2372	3063	3639	4266	4977	5242	5902
	1130	1743	2413	3068	3672	4375	4910	5246	5902
687	1152	1743	2413	3068	3672	4375	4910	5246	5902
	1159	1743	2413	3068	3672	4375	4910	5246	5902
718	1174	1784	2489	3163	3922	4412	4934	5246	5902

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Research: perks beside the sea

After two years' sustained growth, market researchers believe their business has undergone profound change. Report by ANTHONY THORNCROFT

IT WILL BE HARD to move around Brighton today without stumbling over market researchers. When business prosers, research companies allow their executives down to the seaside for the annual Market Research Society conference, partly as a perk and partly to protect existing clients from rivals as much as to tout for new contracts. In 1978, market research prospered as never before, so it is no surprise that there is a record turnout of delegates this week.

Expenditure on market research last year rose by 29 per cent, an improvement on the very good gain of 24

LOMBARD

EEC's untapped resource bank

BY ANTHONY HARRIS

THE CURRENT slanging match over the EEC—I am a patriot, you are a jingoist, he is a European—will no doubt give much innocent pleasure to electors who might otherwise be bored by the coming European election. But we must all be mindful of Mr. Heath's injunction to be constructive; and in our present disenchantment with the EEC, the best recipe is probably to be constructive and provocative at the same time. In this spirit, I would like to offer my own modest proposal.

To preserve the mystery for a line or two, it all goes back to Ricardo; or in more Establishment terms, to a Royal Commission of 1895; or, if you prefer events of this century, to a clash between Lloyd George and the House of Lords which rumbled on until about 1922; or the Danish Small Farmer's Party in 1926. What all of these worthies proposed was a land tax. The Danes were the only ones who got it, and they have farmed happily ever after.

Appealing idea

A land tax has always seemed to me an appealing idea in principle—an attachment which has even survived the discovery that its most persistent support in this country comes from a faintly eccentric band of enthusiasts in Vauxhall Bridge Road or thereabouts. It is no longer possible to go so far as Henry George, the great American populist economist, who said that it was the only tax necessary, but it does have certain virtues.

The theory is wonderfully simple: in a truly competitive world, which in most parts of the world is still a reasonable description of farming, it is a tax which cannot be passed on. Land rents, taking one decade with another, are what the market will bear. The tax simply attacks the rent itself, which Ricardo identified as the purest form of surplus; in more modern terms one might see it through the eyes of the late Fred Hirsch, and describe it as a tax on positional goods. What it does mainly is to reduce the capital value of land—which is why the Danish small farmers actually had the insight to demand such a tax.

In the mad non-Danish world, one of the main effects of the EEC and its farm policy has been on the price of land. It

has been seen at its most dramatic in Ireland, which has been transformed in a few years from a land of poor peasants getting a subsistence out of their damp, green land into a country of immensely rich peasants.

Now what the EEC surely has created, the EEC surely has some poetic right to take away; and I can imagine no more appropriate way of tapping the ridiculous values created by ridiculous policies than by taxing them. The beauty of it is that wherever the policies are most ridiculous, the values will be greatest, so that the main cost of the farm policy would be borne by those rearing the biggest unenviably benefit.

In a European context there would, it is true, be difficulties. Since a range of farm prices is administered, there could be a feedback through the farm lobby to ensure that the cost of such a tax was passed on in consumer prices, so the decision would have to be taken with a clear theoretical eye...

There would be large initial problems of valuation, because current land prices do not simply represent fertility and prospective farming revenue, but the tax-exempt status of farmland in many countries.

The arguments

So much for a tax on farmland, but why stop there? The arguments for taxing land values in general are just as strong, as is well understood in such far from progressive countries as Australia and South Africa. It is a tax which falls on those best able to pay—indeed, they declare their own taxable capacity in every land deal; it is the perfect tax to balance regional problems. As a British Chancellor might add, quietly, it has another great merit as a tax base: you can't take it with you. A land tax produces no tax exiles.

Indeed, the merits of land taxation—or site value taxation, as one variant is known—are as numerous and large that I would write about it at far greater length were I not haunted by one obstinate fact. The general principle has long been supported by our own Liberal Party. It is obviously far too sensible to stand a chance in the real world.

RACING

BY DOMINIC WIJAN

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Scotland 8.41-10.03 am. For Schools, 5.55-6.20 pm Reporting Scotland 11.00 Thursday Night, 11.33 News and weather for Scotland.

Wales 6.45-7.20 pm Wales Today, 6.45-7.20 Heddlw, 11.40 News and weather for Wales.

Northern Ireland 11.30-11.45 am For Schools (Ulster in English). 5.35-5.55 pm Northern Ireland News, 5.55-6.30 Scene Around Six, 5.30-6.00 Spotlight, 6.00 News, 6.20 News and weather for Northern Ireland.

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11.00 Open Door: Peter Thompson Lectures, 12.10 am Granplan Late Night Headlines.

BBC 2

8.40-8.55 am Open University.

11.00 Play School.

5.55 Nationwide (London and South-East only).

6.20 Nationwide.

6.33 Saturday's World.

7.20 Top of The Pops.

7.55 Blankety Blank.

8.30 Potter.

8.00 News.

9.23 The British Academy Awards: Princess Anne presents: The British Academy of Film and Television Arts Awards.

F.T. CROSSWORD PUZZLE No. 3,928

Pete 4.25 Jackanory, 4.40 Tarzan

Lord of the Jungle, 5.00 John

Craven's Newsround, 5.05 Blue

Peter, 5.25 The Perishers,

5.40 News.

5.55 Nationwide (London and

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11.00 Play School.

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BBC 4

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11.00 Play School.

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BBC 5

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ECONOMIC VIEWPOINT

Beware of fictitious tax cuts

PREPARATIONS for this Budget have added a touch to the gaiety of life. A month ago the Chancellor reached hisfibre and brimmed.

A really tough Budget threatened in retaliation for reach of pay policy; and told in an interview that 'doubtless if he would be prepared to tightenary and fiscal policy in election time, the Chancellor said: "They don't know Healey if they think

all is sweetness and

There is, after all, no explosion. Indeed the estimate of the earnings

in this negotiating—approximately £13 per

is if anything slightly less

the last one. There will

be harsh Budget after all.

It's all of a "neutral"

trouble is that neutrality

term of art. The last

I envisaged a public

borrowing requirement

of £9bn in 1978-79,

was shaded down to £8bn

official estimate of last

year. The commensurate

retention of a "neutral"

is simply one in which

£8 does not exceed £9bn.

In basic sense Mr. Healey

is committed to a neutral

it all alone; and we know

an impact before he has

a word. (The rationale

otherwise of £8bn as

to any other figure will

be discussed in Monday's

third column.)

he fiscal target requires

recess in the tax burden

cause public expenditure

red in cash rather than

"money" is expected to

faster than revenue,

unfortunately there are signs

he Chancellor wants to

that the Budget is neutral

and highly misleading.

ing sense, that is that there has been no increase in taxation considered in isolation from revenue.

To this end he has been trying to do two things. The first is to keep down the estimate of Treasury borrowing in 1978-80 so that the actual increase in the tax burden is not too big. This manoeuvre is partially defensible, as initial Treasury estimates could well have been too high. As part of the reaction to the overspending and high deficits of 1974-76, there may now be a disposition to err in the direction of caution.

Ignorance

But secondly Mr. Healey has been toying with the idea of presenting his Budget changes in such a way that an increase in effective tax rates looks like no increase at all. This would be an attempt to profit from inflation and from the (cyclically assumed) ignorance of the man in the street in order to go back on the spirit of the Rooker-Wise Indexation amendments to the 1977 Finance Act. Such an attempt would probably boomerang even in political terms and is certain to be exposed. Even at this late hour I hope that Mr. Healey will drop the idea.

On the first point, preliminary Treasury projections a few weeks ago were showing a borrowing requirement in excess of £10bn before Budget changes. Suspicion of the figures may be also turned downwards—all four of them.

Nevertheless there is likely to be controversy about the precise way in which the revised PSBR target is being calculated. Backdoor spending cuts have been assumed via the operation of cash limits, amounting to perhaps £1bn in all. These limits have been

slightly divergent interpretations of the term "before Budget changes."

There was another crucial episode. On January 25, when he was still in his belfibre mood, the Chancellor presented to the Commons a ready reckoner type of calculation purporting to show that if a wage explosion added £3bn to public sector outlays, the PSBR would increase by about £1bn. This was effectively challenged by CBI forecasters, who as reported in the Lombard column of February 5, concluded that the effects on revenue of a pay explosion would roughly cancel out the expenditure increases. Since then little has been heard of the Chancellor's original horror story; and Treasury officials were more than normally reluctant to explain or elaborate upon it to the Public Expenditure Committee.

Another factor making the Chancellor and some of his advisers reluctant to have a tough Budget has been a gloomy official forecast for output and employment. An inkling of this is provided by the OECD projections, which would have been discussed with the Treasury and were published yesterday. These show UK output rising by only 1% to 14% per cent in the course of 1979, and a current balance of payment surplus of nearly £1bn. A "growth recession" in this dimension indicates a substantial rise in unemployment. The leading indicators have also turned downwards—all four of them.

Nevertheless there is likely to be controversy about the precise way in which the revised PSBR forecasts have been calculated. Backdoor spending cuts have been assumed via the operation of cash limits, amounting to perhaps £1bn in all. These limits have been

drawn up on the basis of the defunct 5 per cent pay guidelines, together with settlements already made, coupled with a warning that further increases in costs will be partially offset by cuts in the volume of spending. How far they will be offset, no one knows, probably not even the Chief Secretary to the Treasury.

There is also some controversy about whether the movement in nationalised industry prices and rents envisaged in the official forecasts will actually occur in an election year.

Optimists point to other factors more favourable to the authorities. For instance there was a paper written for the Prime Minister last autumn by Professor Hugh Clegg (head of the new Comparability Commission) and Lord McCarthy on the future of the existing public sector pay review boards. This made the point that comparability was only one factor that could be taken into account in wage negotiations, and that public sector employers were perfectly entitled to take into account any other factors including performance and the existence of labour shortages and surpluses. The danger, of course, is that too many cases will be thrown too quickly at the Clegg commission as a face saving way of averting public sector stoppages.

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debate. Mr. Robert Sheldon, the Financial Secretary, emphasised that the PSBR limit was a "commitment" not just a forecast. "If it looks as though the limit will be exceeded, action will be taken" a pledge he repeated in relation to the monetary target.

This is perfectly fair, if novel in relation to post-war British budgets. Nevertheless an explanation of how a forecast is arrived at is not "irrelevant" in assessing the likelihood of such further action either being necessary or being undertaken.

All politicians contain both a Dr. Jekyll and a Mr. Hyde within themselves. Nobody, not even Mr. Callaghan himself, could say which of the two gentlemen will be in the driver's seat should he still be in office without an election up to next autumn.

But the immediate task is to discourage Mr. Healey from claiming phoney tax cuts in order to offset real increases. Under the Rooker-Wise amendments the Chancellor is compelled to index the personal allowances to the rise in retail prices in the previous calendar year, unless he can carry an Order releasing him from the obligation. He is almost certain to accept the indexation of the allowances, and may well go a little further, and then claim that the whole change is a tax reduction. For instance, the single personal allowance has to rise from £983 to £1,068 under the indexation formula. The temptation will be to round this up to £1,100 and then claim the whole of the change as a relief. This is a presentation trick, with all the allowances, nearly £1bn with which to pretend to offset real increases in indirect taxation.

The honourable course is clear enough. It is to follow in

the "before change" tables of the Financial Statement the working practice already adopted at the Treasury of assuming indexation not only of the personal allowances, but also of the tax thresholds and the specific duties. If Mr. Healey actually carries out, as well as assumes, this indexation and also rounds up the personal allowances, he may still need another £1bn-£1bn of revenue to keep to his PSBR pledge.

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Cycle and domestic sides lift Tubes to £80m

ADDED BY exports and a strong UK consumer durable market, profits, before tax, of Tube Investments, the steel, aluminium and engineering group, increased by 19.8 per cent to £50m in 1978. This follows a rise of 15 per cent at midyear when the directors said that improved efficiency and competitiveness should enable the increasing profit trend to be maintained.

External sales showed an increase of 11.2 per cent to £1.1bn for the year. There was only small volume growth in total sales and the higher profit came from improved performance and margins. Also industrial disputes had less of an effect than in the previous year and cost benefits arising from capital expenditure and rationalisation made an increasing contribution, the directors explain.

The total profits and construction industries remained depressed throughout the year with commodity products supplied particularly facing fierce competition. Steel tube and steel products were most affected at the primary end of their range but export business was obtained which improved plant loading and sustained profits. Profit before interest from the steel division improved from £23.1m to £25.1m.

On the aluminium side, which turned in virtually static profits of £27.4m against £27.8m demand was lower and competition from imports increased. During 1978 the group raised its holding in British Aluminium to some 58 per cent and this company's accounts have now been fully consolidated for 1978 with comparisons restated.

On the domestic appliances side, increased sales volume and market share produced sharply

higher profits. Cycles enjoyed strong home demand and continued to find growth in some overseas markets. The cycle subsidiary TI Raleigh Industries reported profits almost doubled at £8.4m against £4.91m for 1978, on sales £32m up at £13.8m.

Group earnings are reported at £49.8m against £40.5m, with earnings per share stated at 84.8p (£1). The main items are related to terminal losses, closures and losses on disposal of subsidiaries and trade investments in the UK and Australia (£6m) and exchange rate differences £4.4m.

The dividend is increased by the maximum permitted—from 31.12p to 33.06p, with a final of 12.42p.

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funds lead to a decrease in the percentage of net borrowings to holders' funds from 35.5 to 27.6 per cent. The main items are related to group changes. This arises mainly from the deconsolidation of the consumer finance division following the sale of half the equity to Lloyds and Scottish Finances at the beginning of 1978, partly offset by TI's additional investment in aluminium in September, 1978.

Capital expenditure at £43.2m shows an increase of 25.6 per cent. The rate of expenditure continues to increase, in line with the need to modernise, achieve cost savings and expand.

See Lex

Dividends shown per share net except where otherwise stated.
* Equivalent after allowing for scrip issue. f On capital increased by rights and/or acquisition issues. f For nine months.
f Corrected. f South African cents throughout. || For 14 months.

Inflation-adjusted accounts show a profit before tax of £38.8m (£27.7m) after additional depreciation of £2.1m (£21.3m), cost of sales £21.3m (£21.3m), less gearing adjustment £6.7m (£8.1m).

At the year-end the group balance-sheet showed a net inflow of funds of £1.3m and the conversion of £1.8m loan stock brings this up to £1.8m. This reduction in borrowing combined with an increase in shareholders'

£16.29m to £28m.

Affected by severe competition group turnover of this Tube Investments subsidiary was only marginally higher at £10.5m against £10.5m. Trading profit was lower at £1.3m (£28.07m) but this decline was offset by a cut from £4.65m to £2.45m in interest charges. After tax and minorities, group earnings came through at £1.88m against £21.85m and on a per share basis they are stated at 185p (197p). Inflation-adjusted accounts show a profit before tax of £12.16m compared with £10.39m. There was a net positive cash flow of £8.23m for the year and at the year end net borrowings were £13 per cent of shareholders' funds.

Howard and Wyndham is raising £0.71m by way of rights to expand its publishing and retail jeweller businesses. The proposals will also reduce long-term debt by £0.48m.

In addition the company announces an increase in pre-tax profits from £0.17m to £0.19m for the half year to end December, 1978 but warns that a continuing relative rise in the value of sterling will have an adverse effect on earnings for the full year.

The directors are not able to

make a profits forecast but say they remain confident of the long-term potential.

The net interim dividend is 33.5p (£0.33p), payable on July 6. Last year's payments totalled 7.9 per cent gross.

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UK COMPANY NEWS

Higher imports hit Rockware

CTION from £7.41m to £6.5m, before tax, is hit by the Rockware glass, plastics and concern, for 1978. Directors report that the nths of the current year hit by the transport

glass division the profit x and interest, virtually id at £8.97m, against was below expectations. Directors explain that the tions for this were higher ports, a poor summer different pre-Christmas

strat, the plastics division an excellent year with its contribution rising 5,000 to £39.000. Profits bottle-making operation up on 1977. Results new subsidiary, Alida Group, are included ast two months of the

engineering side Burned and Kinghorn an foundry subsidiary profits some 70 per cent 7 and growth continues, reflecting a lower ate than expected and relations problems.

Kingspeed showed a 2.5% increase in division turned off £160,000 compared out of £126,000.

ards 1979 the directors at the year started early but the transport's had a serious impact and cash position in the

the group's capital vop profit for 1978 was for depreciation up from £4.92m.

In accordance with 12 the group now for depreciation on buildings and leasehold buildings. The figures have been restated—depreciation charge shown 77 accounts was £3.81m. earnings are shown to from £8.51m to £8.09m a per share they are 27.55p against 31.29p.

Group total is increased maximum permitted up to 5.896p net, with a 8678p,

ment

figures are a little to elucidate, as the profits, with the intro- of a higher deprecia-

age, are on a different in the interim. On the, 1978 depreciation was

against a restated £4.2m, an 20.7m gap that profits were unable to Rockware has preserved there in the glass con-

tinues against increasing

W. Turner rises to £1.37m

TAXABLE profits of W. and E. Turner, footwear retailer, rose from £853,711 to a record £1.37m in 1978, on turnover up from £10.02m to £12.85m.

At halfway, when net profit was higher at £121,381 against £85,921, the directors said this rate of increase may not necessarily be maintained throughout the year—in the event, net profit came through at £838,966 compared with £445,983 after tax of £735,002 (£507,728).

Stated earnings per 10p share are higher at 6.17p (4.3p), and the total dividend is lifted from an adjusted 1.16205p to 1.41245p net, subject to Treasury consent

Weir Grp looks for upturn after £1.5m year-old fall

STRIKES AT its two largest plants were largely to blame for a £1.5m drop in the taxable profits of Weir Group, the engineering combine, in 1978. The surplus fell from £9.12m to £7.6m on turnover ahead from £16.43m to £18.53m.

The board expects to see a sharp recovery in earnings in the current year and a resumption of the growth that was interrupted last year.

The directors add that world market conditions are still difficult, but the group is going ahead with a large capital investment and product development programme to improve its competitive strength.

Reserves have been increased £15m after the revaluation of land and buildings, the treatment of deferred tax in accordance with SSAP 15 and the write-off of goodwill on consolidations and revaluations for the year totalling £1.35m.

The strike in the second half which severely reduced profits of the engineering and metal foundry divisions were at Weir Pumps in Glasgow and Caltion and Co., Leeds.

The fall in the earnings of the pump and foundry companies

was partly offset by an improvement in the desalination side. It made good progress in carrying out our major Middle East contracts and contributed significant profits for the first time.

The pre-tax profit is struck after interest down from £2.82m to £2.53m. Tax for the period, restated in accordance with SSAP 15, is £2.29m (£2.53m).

The directors say that because of their confidence in the current year the dividend is being raised despite the profits drop. The final of 3.8569p net per 25p share takes the total from 5.203p to 5.7233p. Stated earnings are down from 25.7p to 20.6p.

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The fall in the earnings of the pump and foundry companies

**Medminster Limited**

Furniture Hire

	1978 £	1977 £
Turnover	2,375,312	2,039,764
Profit before Taxation but after interest and depreciation	96,320	78,445
Taxation	54,760	45,500
Profit after Taxation	41,570	32,945
Interim Dividend—10% (3%)	20,000	18,000
Retained Profit	£21,570	£14,945

I have pleasure to announce increased profits in relation to the similar period last year and the upward trend continues. Again, the increase arises from greater activity in the Furniture Hire Divisions, particularly in our new ventures, modern furniture and the picture gallery. Senior Management's time has been spent in preparing for the opening of our recently acquired London Warehouse on Western Avenue for Camden Furniture Hire. We suffered delay with the utility services but these problems have now all been resolved. However, the treacherous weather we suffered earlier in the year has also had its effect. The acquisition of modern furniture, the restoration of existing modern stocks and, of

course, the training of suitable staff, has been handled comfortably during this time without any undue pressure.

Financing the purchase of the property and equipping the warehouse with modern stock has not been a strain on the liquidity of the company. The operation has been handled well within the Group's capabilities.

Whilst, of course, it would be too optimistic to expect much profit from this new enterprise during the current year, we would certainly anticipate Camden Furniture Hire contributing to the Group's profits next year.

19th March, 1979 John Delaney, Chairman,

comment

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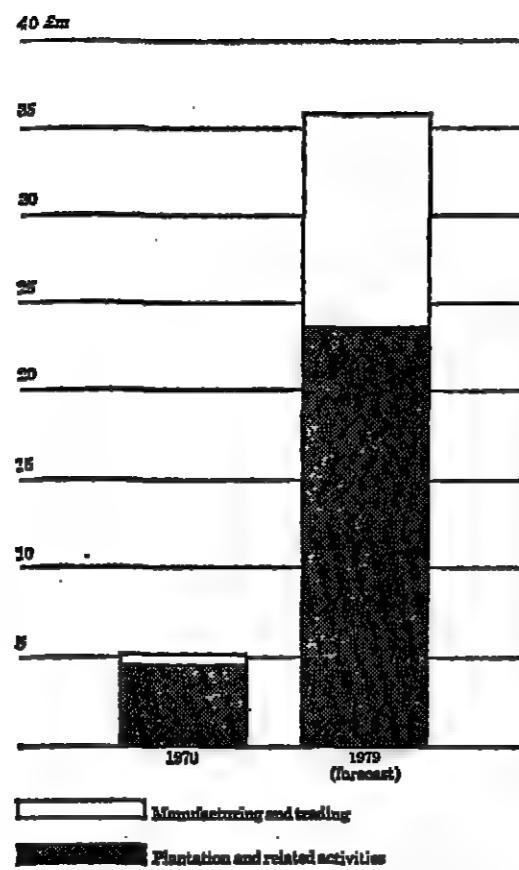
This announcement is made by Baring Brothers & Co., Limited on behalf of The Guthrie Corporation Limited.



The Guthrie Corporation Limited

To the ordinary shareholders

Operating profit - a decade of growth



Support your Board Retain your Guthrie shares

The Directors of The Guthrie Corporation Limited have taken all reasonable care to ensure that the facts stated and opinions expressed above are fair and accurate and they jointly and severally accept responsibility accordingly.

البنك السعودي العالمي المحدود

Saudi International Bank AL-BANK AL-SAUDI AL-ALAMI LIMITED

Extract from Accounts at 31 December 1978

	1978 £'000	1977 £'000
Authorised Share Capital	50,000	25,000
Issued Share Capital	25,000	25,000
Reserves	2,763	1,321
Deposits	447,929	381,348
Loans, less general provision	150,782	69,538
Total assets	487,664	416,495
Operating Profit before taxation and general provision against loans	3,727	1,964
Profit attributable to shareholders	1,442	556

Board of Directors

H.E. Sheikh Mohammed Abalkhail,

Chairman,

Minister of Finance and National Economy of the Kingdom of Saudi Arabia;

Edgar C. Felton,

Executive Director and Chief Executive Officer;

H.E. Sheikh Khalid M. AlGosaibi,

Vice-Governor of the Saudi Arabian Monetary Agency;

Dr. Mabsout B. Jalal,

Vice-Chairman and Managing Director of the Saudi Fund for Development;

H.E. Sheikh Abdul Rahman Al-Sheikh,

Deputy Chairman and Managing Director of the Riyad Bank Limited;

The Rt. Hon. Lord O'Brien of Lothbury, G.B.E., P.C.,

Retired Governor of the Bank of England;

John M. Meyer, Jr., K.B.E.,

Retired Chairman of Morgan Guaranty Trust Company of New York;

Pierre Léotex,

Chairman of Banque Nationale de Paris.

Shareholders

Saudi Arabian Monetary Agency, Riyad Bank, National Commercial Bank (Sandi Ambia), Morgan Guaranty Trust Company of New York, The Bank of Tokyo, Banque Nationale de Paris, Deutsche Bank, National Westminster Bank and Union Bank of Switzerland.

Copies of the Report and Accounts for the year ended 31 December 1978 can be obtained from: The Secretary, Saudi International Bank, 99 Bishopsgate, London EC2M 3TB. Telephone: (01) 638 2323.

The Bank with special expertise in Saudi Arabia

Companies
and Markets

UK COMPANY NEWS

M. Clark ahead at 8 months

PRE-TAX profits of Matthew Clark and Sons (Holdings) rose from £1.51m to £1.65m for the eight months to December 31, 1978, on turnover up from £34.45m to £38.45m.

The directors say that trading since Christmas has levelled off, but profits for the full year are unlikely to be less than the £1.9m for 1977-78.

The net interim dividend for this wine and spirit group is increased from 1.6p to 1.8p per 25p share—last year's final payment was 1.8p.

Minorities took £349,000 (£402,000) for the eight months

Arthur Bell expands to £8.7m in first half

IN THE

half year ended December 31, 1978, pre-tax profits of Arthur Bell and Sons, the Scotch whisky distilling group, increased from £7.77m to £8.67m on sales up from £58.23m to £63.92m.

At the net level, profits showed a rise from £5.6m to £6.16m and earnings per 50p share are shown at 12.0p against 12.0p.

Increased profits from the Scotch whisky division and from glass containers together with a break-even position in the transport division are all in line with expectations of Mr. R. C. Miguel,

the chairman, when speaking at the annual meeting last December.

The chairman now expects that

profits from the Scotch whisky division in the second half of the current year will not be less than the £8.24m for the same period of 1977-78 while second hand profits from glass containers should be similar to the £805,000 of the same period last year.

The transport division which

showed a profit of £2,000 (£20,000 loss) in the first six months should show a small profit in the second half, says Mr. Miguel.

The directors have declared an interim dividend of 1.7875p absorbing £821,624, compared with an equivalent 1.60714p—last year's total was equal to 1.625p on group pre-tax profits of £12.61m.

Home sales turnover of Scotch whisky improved by £15.28m during the first half to £88.94m.

Bell's sales volume increased by 17 per cent and The Real Mackenzie by 44 per cent over the equivalent period in 1977.

Bell's export sales turnover of £8.45m for the half year 1978 was £1.4m ahead of 1977. It is

expected that the second agreement which has been reached with Peppermint Company, Inc., national in the U.S. will lead to the gradual increase of sales of Bell's Scotch whisky in that market.

The four Highland Malt distilleries worked to full capacity in 1978 and output for

the full year amounted to 4.6m proof gallons (4.4m).

With the substantial increase in demand both at home and overseas for The Dufftown-Glenlivet malt whisky, it is necessary to expand production at this distillery in 1979 and alterations costing £500,000 will be made to increase the output by 50 per cent.

In the current year £1.2m is

being spent on the expansion of the blending and warehousing at East Mains, West Lothian.

At Dunfermline, the bottling hall which was built in 1975 is now working to capacity bringing the annual bottling output to 70m bottles.

The first two months of 1979

have seen the demand for the products of the Scotch whisky

division remain strong in both home and export markets.

The transport strike caused some disruption to production and sales to export markets were

completely halted.

Every effort is being made to

catch up with shipments and it is

expected that export sales to

June 30, 1979, will show an

improvement on the figures reported for the same period of 1978, the chairman says.

Mr. Miguel adds:

"The market expects too much but even by the company's own

standards these results are un-

doubtedly disappointing."

Profits before tax are only 12 per cent better, a low growth rate com-

pared with some of the group's recent performances, while margins in the all important

whisky division are about half a

point lower. The question now is

whether those figures simply

reflect a temporary hiccup or a

more serious setback.

Given that volume has increased well above

the national average and hence

Bell is more than holding on to

its market share, the answer

must be that the slowdown should

soon be overcome. This, how-

ever, will probably not be

achieved in the next year or so.

Price restraint in the UK has

been responsible for the recent

slowdown in margins and the latest

price increase (which took effect

last month) may not be sufficient

to make up lost ground in the

second half. Overseas develop-

ments, on the other hand, could

hold the key to future growth

and the U.S. marketing drive is

only one small part of the

expansion. At 17.5% and assum-

ing profits for the year of around

£15m, the shares are on a pros-

pective p/e of 7.5 (taking a line

through the half year tax charge)

or 11.1 fully taxed. The yield

of around 3.4% (assuming

a 30 per cent increase in

the main drawback.

The group policy is to re-invest

all profits earned by the glass

container division in the

modernisation and expansion of

production facilities at both the

Swinton and Queenborough fac-

tories and during the period a

furnace was rebuilt at Queen-

borough.

The group is

re-investing

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container division in the

</

SIRDAR

TERIM RESULTS (unaudited)

	35 Weeks ended 12th January 1979 £'000	35 Weeks ended 14th January 1978 £'000	Year ended 30th June 1978 £'000
Turnover	11,297	10,113	19,285
Gross profit	1,640	1,065	2,219
Less: Interest	167	178	203
Net before taxation	1,483	886	2,110
Taxes	350	170	442
Extraordinary items	1,133	716	1,668
Fit for the period	25	22	67
Net earnings per share	12.4p	7.3p	17.5p
Dividends per share	9.5p	5.9p	13.8p
Dividends per share	1.0p	0.84p	2.098546p

MANAGER'S STATEMENT

Results for the 28 weeks to 12th January 1979 indicate a further substantial advance on the profits before tax compared to the corresponding period of last year. The improved margins achieved during the second half of last year have been maintained and turnover increased.

Subject to unforeseen circumstances it is anticipated that the current level of profits should be maintained through the year.

Your directors have declared a net interim dividend of 1.0p per share on the ordinary shares (8.84p per share) payable on 4th May 1979 to all shareholders on the register of members at the date of business on 6th April 1979.

N TYRRELL, Chairman

31st March 1979

Wilmot Breeden rejects Rockwell £20m offer

BY JOHN MOORE

The proposed offer of nearly £20m from Rockwell International of the U.S. for Wilmot Breeden, the UK engineering group with large interests in motor component manufacturing, has been rejected by the Wilmett Board.

In a statement yesterday, Wilmot said that it had considered the indicated offer of 95p per share, which was revealed on Monday, and concluded that the offer was "a wholly unsatisfactory proposal at a level which could not be recommended to shareholders."

On the Stock Exchange Wilmot's shares rose 3p to 94.5p.

Yesterday's statement came after a meeting of the Wilmot Board on Tuesday.

Rockwell, which has interests in aerospace, electronics and engineering, caused some surprise earlier this week when it pitched its offer lower than expectations while at the same time calling for a large amount of information relating to 1978's profits, trading prospects for 1979, Wilmot's capital investment plans, redundancy plans and any other relevant information.

Although the groups have been talking since last December, Rockwell wants this additional information before any formal offer is laid on the table.

Wilmot in turn has provided only part of the requested information — estimated results for the year ending December 31, 1978 — and stressed that it will be providing further "historic" information to Rockwell.

Wilmot's advisers, Morgan Grenfell, said yesterday, "we have to behave more cautiously in this position."

Wilmot's estimated results for 1978 showed a fall in taxable

profits of 25 per cent to £4.23m. Profits before tax have been struck after £1.35m of reorganisation and redundancy costs.

This compared with reorganisation and redundancy costs of £14.7m in the previous year.

Wilmot said that exceptional industrial interest in the UK motor industry in the latter part of 1978 accounted for a reduction in profit before taxation "of the order of £750,000."

Rockwell's advisers S. G. Warburg said yesterday that its offer had been based on its own assumptions of Wilmot's profits, which it had anticipated would be £5m.

Yesterday's preliminary results for Wilmot's last financial year are expected to be announced on April 9.

SIME DARBY FAILS TO ALTER PANEL EXECUTIVE

Sime Darby (Holdings) yesterday failed to persuade the full Take-over Panel to overrule three decisions of the Panel executive. But although "surprised and disappointed" about this, Sime has been encouraged by acceptances amounting to about 8 per cent of Guthrie Corporation from the Far East.

Three protagonists in Sime's bid to acquire Guthrie were at the two and a half hour hearing of the Panel. Mr James Scott, chief executive of Sime, Mr Ian Coates, managing director of Guthrie and Mr. David Hopkinson, of M and G Investment Management, all heard Sime's three claims.

The claims were:

• that M and G Investment Management and the Anderson family holdings had been acting in concert with the Guthrie

board and that they would therefore have to make a bid if their collective stake in Guthrie went over 30 per cent.

• that the booklet "The Future of Guthrie" issued by Guthrie a profit forecast and should therefore have been properly audited.

• that this booklet was issued too late in the bid battle to enable shareholders to consider it properly.

The Panel took about 10 minutes while the parties concerned were outside the room to decide to confirm the ruling of its executive and throw out the claims.

The Panel is understood to have taken into account that persons acting in concert, according to the definition in the Takeover Code, have to "actively co-operate" and have the intention "to obtain or consolidate control".

The Guthrie booklet did not give any profit forecast figure and only described coming developments which could have an effect on the fortunes of the company in future years generally. The booklet was issued ten days before Tuesday, March 27, the date on which the offer must lapse if it has not been declared unconditional.

The next closing date is today, but Sime is expected to extend the offer to next Tuesday, Sime owns just under 30 per cent of Guthrie.

TOYE STAKE SOLD

J. B. Hayward and Son, metal specialist, has sold its 15.01 per cent holding in Toye and Co., the group which sells civil and military regalia. The number of shares disposed of amounted to 337,500.

Harvard Securities bought 12.79 per cent of the Toye share capital on March 13, but as a result of disposals to clients its holding is now less than 5 per cent. Harvard has also said that no individual client of Harvard holds more than 5 per cent of Toye shares.

The mites are confident

enough, however, to maintain a high level of capital spending.

Both Vaal Reefs and Western Deep exceeded their 1978 budget

levels and this year plan to spend respectively R80m (£46.75m) and R77m with a con-

Western Mining and BP find new orebody

BY PAUL CHEESERIGHT

Western Mining and BP Minerals have discovered a second orebody at their base metals prospect near Benambra in the Australian state of Victoria.

The discovery enhances the commercial possibilities of a prospect whose early drilling results had revealed much promise. It consolidates the first success of BP Minerals in mining exploration.

The second orebody has been named the Currawong prospect. Western Mining announced yesterday it is four kilometres from the first orebody, called Wilga.

At Currawong, hole No. 24, over an intersection of 94.4 metres, assayed 0.83 cent per cent zinc and 49 grammes per tonne silver. Hole 22 gave only minor mineralisation.

Drilling has meanwhile continued at Wilga and the assay results from two further holes, Nos. 21 and 23, show a decline in copper grades compared with holes 17, 18 and 19, although they are higher than at hole 20.

In all cases, however, the grades are substantially higher than those frequently mined commercially in the U.S.

The copper grades for holes 21, over an intersection of 94.4 metres, and for hole 23, over an intersection of 102 metres, were respectively 1.8 per cent and 3.8 per cent.

Lead grades over the same intersections were 0.1 per cent and zinc grades were respectively 0.3 per cent and 3.7 per cent. The silver graded 12 grammes and 22 grammes per tonne.

Benambra is 49 per cent owned by BP Minerals and 51 per cent by Western Mining whose shares yesterday declined 9p to 175p as the investment dollar premium moved lower.

Gold mines see high profits

VAAL REEFS and Western Deep Levels, two of the Anglo American Corporation gold mines in the Transvaal, are both moving towards record operating profits during the current year provided the bullion price does not slide viciously from its present level of around \$240 an ounce.

This is evident from the annual reports of the companies, published today, which state that Vaal Reefs needs a bullion price of \$214 an ounce to maintain the record profits of 1978, while Western Deep Levels need \$211.

The chairman of the Transvaal mines expect the bullion price to remain above \$200 an ounce, but they add that "there may continue to be major fluctuations owing to current political and economic developments".

Their view is thus cautiously in the middle of the range of independent analyses of the gold market, which foresee prices ranging between \$180 and \$300 depending on the economic scenario.

The mites are confident enough, however, to maintain a high level of capital spending.

Both Vaal Reefs and Western Deep exceeded their 1978 budget

levels and this year plan to spend respectively R80m (£46.75m) and R77m with a con-

tinuing emphasis on uranium plant as the industry seeks to maintain what the chairman calls "South Africa's reputation for reliability."

At Elandsrand, the new mine where production is building up, capital spending this year is budgeted at R70m and any short term funds required in excess of the mine's cash resources will be raised in the form of bridging finance.

AKAM INCOME HOLDS STEADY

Two units of the Malaysia Mining Corporation whose main operations are in Thailand, Tongkab Harbour Tin Dredging and Akam Tin, yesterday announced modestly higher net earnings for the six months to December over the same period of 1977.

Profits at Tongkab Harbour were M\$986,000 (£218,000) against M\$875,000, while those of Akam were M\$3.7m (£845,000) against M\$3.6m.

Both producers were able partially to offset lower output with higher prices. At Akam tin concentrate sales in the December half were 11,905 piculs compared with 13,874 piculs in the same period of 1977, while the compar-

ison profits for the six months to the end of February were R\$1,603 (£253,510). They were R\$2,361 in the six months to December 1977 and R\$35,320 in the 14 months to August 1978.

NO PROBE

The proposed merger between RTZ Chemicals and United Sterling Corporation is not to be referred to the Monopolies Commission.

138 advertisers and 56 agencies knew they were on a winner with Financial Weekly from the start

They backed their judgement—and were right. Readers' demand for Financial Weekly as reflected in the news-trade's weekly orders for copies, has

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£3.3m increase for Molins

A TURNROUND of £2.4m in the paper and packaging machinery section, from losses last time, and an improved performance in tobacco machinery, lifted taxable profits of Molins for 1978 from £8.3m to a record £11.6m. Group sales advanced by £1.8m to £105.5m.

At the interim stage directors had reported profits increased from £2.8m to £3.1m and said that figures for the full year would reflect a more even apportionment between first and second periods, than in previous years.

They now state that national disputes during the early part of the current year materially affected group profits and cash flow, which will be reflected in first half results. However, they expect an improvement on the whole of the year.

Before tax of £4.9m (£1.7m) earnings are shown as 39.4p (28.1p) per 25p share, and 22.4p (32.2p) after. The dividend is stepped up to 7.88p (7.18p) net with a final payment of 5.68p.

Sales from UK operations came to £74.4m (£59.4m), of which £57.9m—78 per cent (79 per cent)—was exported.

The group changed its policy in respect of deferred taxation and now provides only for tax which directors anticipate will

• comment

In a difficult year, Molins seems to have pulled its way back, recapturing much of the ground lost in the 1977 profit slump.

This year's profits top the 1976 record of £10.9m, thanks partly to the reduction of labour costs and partly to the successful introduction of new products.

Molins, with a share of over 50 per cent in the UK market for cigarette makers' and banding machinery, as well as the major share of hinged lid packers, looks in a strong position to exploit the increasing world demand for cigarettes.

During the year the company has given greater managerial muscle to its vulnerable paper machinery division and to its Brazilian and Indian subsidiaries.

Its Indian subsidiary was particularly badly hit both by floods and strikes. Molins intends to consolidate its market position in 1979 rather than undertake any ambitious diversification schemes and, with the national lorry-drivers' strike expected to hit mid-way results, it looks like being a year of restraint.

At 160p, the shares stand in a p/e of 24/17.000, against £378,000. The

fall due in the foreseeable future; reserves have been increased by £5m (£6.5m).

The tax charge for 1977 was adjusted accordingly but was still due to the lower level of UK pre-tax profits that year, in relation to capital expenditure and to stockholding-related relate.

Molins incurred capital expenditure of £1.7m during 1978 compared with £3.6m previously.

Shareholders' funds were up by 5.6m to £58.1m at the year end.

• comment

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total payout last year was 1.62p.



Mr. John Aphorpe

Mr. John Aphorpe, chairman of Bejam, photographed in the processing room at the company's Stamford storage depot.

freezer sales continued to grow. But overall, Bejam seems to have got over the slight setback of last year, when profits were hit by the drought of 1976. New freezer/food centres are continuing to be opened and the company will have another 45,000 sq ft on stream by the end of the year. Profits of £5.8m should be possible for the year—an increase of nearly a third. At this level the shares, at 72p are on a prospective yield of 3.7 per cent while the p/e is 7.2 taking a line through the interim tax charge.

After tax of £1.20m (£0.52m), net profit is £2.52m, against £2.15m. Stated earnings per 10p share are up from 3.98p to 4.67p.

The interim dividend is lifted from 0.7p to 0.77p net at a cost of 24/17.000, against £378,000. The

Comben moves above forecast with £1.47m for nine months

THE DIRECTORS of Comben Group, estate developer and house building concern, report pre-tax profits of £1.37m for the nine months to December 31, 1978, compared with £1.3m for the previous year—an annualised rise of 4.9 per cent—and compares with a forecast of £1.35m made at the time of the offer for Orme Developments. Turnover was £21.3m against £24.68m.

Despite the bad weather and industrial unrest, the level of sales now prevailing and a widening of margins caused by a price rise, gives them grounds for optimism and for future growth in profits in the current year.

Orme Developments, a house-building company, was acquired late in 1978 for £6.4m in cash plus some 18m shares in Comben.

The directors say results for the nine months were achieved almost entirely through the improved trading activities of the original group of companies, since the contribution from Orme was not material.

During the year a controlling shareholding in Comben's parent company, Carlton Industries, was purchased by ultimate holding company, Hawker Siddeley. Comben changed its year-end to December 31 to fall in line with Hawker.

As a result of the Orme acquisition, the group's borrowing ratio was increased, but they argue that the ratio is temporary and they intend to reduce this during 1979 and 1980.

Another result of the issue of new Comben shares, was to reduce the percentage holding by Carlton to 4.8, making Comben an associate, rather than a subsidiary, of both Carlton and Hawker.

After a tax credit of £328,000 (£326,000 charge), earnings are shown as 6.07p per 10p share

compared with 3.85p. The dividend for the nine months is maintained at the previous year's level, 1.7p net, with an unchanged final of 1.3p, as forecast last September.

Dividends absorb £614,000 (£425,000) leaving £1.1m (£349,00) retained.

• comment

After a switch to its own conservative accounting basis, Comben Group has taken little or nothing from Orme in the first two months of the period to end December last. Furthermore, by revolting Orme's land bank Comben has eliminated some £5m of stock profit which would otherwise have come through over the next three years or so.

But, of course, the acquisition centred on a land bank which almost doubled Comben's resources which are now worth about four years' production. The

upshot has been a sharp rise in gearing but the ratio should be back down to around 1.1:1 when Orme's investment properties, in an aggregate £2.100 in 1978 to 2,500 this year and, despite the surge in house prices, has added a further two points to margins which should now be approaching 9 per cent. As anticipated, the total dividend for the nine-month period is held at 1.7p net per share on an annualised basis, of 9.4 per cent and at 37p.

Results for the current 18 months period with the final dividend will be announced in January, 1980.

PENNINE chief sees £150,000 for 1979/80

PRE-TAX profits of not less than £150,000 are forecast for the current year, by Mr. G. Tankard the chairman of Pennine Commercial Holdings, formerly Peninsular Motor Group.

For the year ended January 31, 1979 the group achieved taxable profits of £9.405 compared with a previous £37.826 loss. Turnover was well up from £832,322 to £1.1m.

Trading profit was £120,226 (£17,644 loss) of which £52,573 was taken, regarded as pre-acquisition profits, and interest £22,139 (£19,982). Tax for the year was £8.374 (nil), leaving a net profit of £58.44 (£37.826 loss).

Earnings are shown as 0.007p per 10p share against an 0.53p loss; the last dividend paid was in 1976.

On March 9 the company entered into a conditional agreement to purchase the whole of the issued share capital of Club 32 Holidays (Club 32), a tour operator holding ABTA and ATOL licences and organising holidays in Greece and Spain.

RESULTS AND ACCOUNTS IN BRIEF

Under Bank—Pre-tax profit for 1978 £10,842,000. Tax £1,367,000, dividends £15,000. Company is subsidiary of National Westminster Bank.

BERFORDS (Ribbons, trimming, fabrics, etc.)—Profit for November 1978, £1,477,000.

ENGLISH AND NEW TRUST COMPANY—Results for 1978 already known. Investments valued at £10,886,000 (£10,886,000). Net current assets £2,300 (£2,111m), net current liabilities £1,479 (£1,479m). Total increase in liquidity £2.93m (£1.00m). Meeting, Fenchurch Street, EC, April 10, 3pm.

W. TYACK SONS AND TURNER (agricultural machinery, etc.)—No interim dividend known. Dividend not less than 4.25 per cent (same) forecast for year. Gross income half year to February 28, 1979 £1,100,000. Pre-tax profit £22,765 (£241,340). Pre-tax profit £22,765 (£241,340). Net assets £1,005,000. Stated earnings per share 0.13p (0.35p).

EXPRESS DAIRY PROPERTY COMPANY—Pre-tax profit year to September 30, 1978 £1,000,000.

DAILY MAIL TST, YEAR-END CHANGE

The accounting date of the Daily Mail and General Trust

is to be changed to September 30 in line with Associated Newspapers Group which has already announced a change of year-end.

The current year will be extended six months to September 30, 1979, and a second interim report with results to March 31, 1979, will be announced at the end of June followed by a second interim dividend.

Results for the current 18 months period with the final dividend will be announced in January, 1980.

REGGIE INCOME TRUST—Net profit for six months to February 28, 1978, £22,000 (£22,021). Net current assets £1,049 (£1,049). Net current liabilities £1,030 (£1,030). Total increase in liquidity £1,000 (£1,000). Meeting, Fenchurch Street, EC, April 10, 3pm.

ROTALEX (GREAT BRITAIN) (electronic fittings and systems)—Results for 1978, £1,000,000. Net profit for February 27, Group fixed assets £2.7m (£1.9m), net current assets £2.6m (£2.11m), net current liabilities £1.479 (£1.479m). Total increase in liquidity £2.93m (£1.00m). Meeting, Fenchurch Street, EC, April 10, 3pm.

ROTADSTONE INVESTMENT TRUST—Results for 1978 already known. Investments totalled £10,736,000 (£10,736,000). Net current assets £2,111 (£2,111). Net current liabilities £1,479 (£1,479). Total increase in liquidity £2.93m (£1.00m). Meeting, 241 City Road, EC, April 11 at 10 am.

ROYAL E (electric, electronic and mechanical controls)—Results for year to September 30, 1978, already reported with prospects for current year. Fixed assets £1,000,000 (£1,000,000). Net current assets £1,000 (£1,000). Net current liabilities £1,000 (£1,000). Total increase in liquidity £1,000 (£1,000). Meeting, 130 Charing Cross Road, EC, April 9 at 2.30 pm.

ROYAL INVESTMENT TRUST—Net profit £22,119 (£10,827) for year to January 31, 1979 after all charges including tax of £133,000 (£10,000). Dividend 0.875p (same) net per 10p share. 95.8% (£45.40).

RUNNING GROUP—Results for year to October 31, 1978, reported March 7 with prospects. Group fixed assets £1,000,000 (£1,000,000), current assets £1,000 (£1,000), current liabilities £1,000 (£1,000). Capital expenditure authorised but not contracted £30,000 (£46,000). Working capital increased £15,000 (£15,000). Net assets £10,500 (£10,500). Liquidity up £10,000 (£1,000) after cost of sales £43,500 (£43,500), depreciation £10,000 (£10,000) and gearing adjustment £2,000 (£2,000). Board hopes to continue regular increases in dividend. Meeting, Dundee, April 10 at 10 am.

SALVATION ARMY—Results for year to October 31, 1978, reported March 7 with prospects. Group fixed assets £1,000,000 (£1,000,000), current assets £1,000 (£1,000), current liabilities £1,000 (£1,000). Capital expenditure authorised but not contracted £30,000 (£46,000). Working capital increased £15,000 (£15,000). Net assets £10,500 (£10,500). Liquidity up £10,000 (£1,000) after cost of sales £43,500 (£43,500), depreciation £10,000 (£10,000) and gearing adjustment £2,000 (£2,000). Board hopes to continue regular increases in dividend. Meeting, Dundee, April 10 at 10 am.

SHAW, BURKE & CO.—Results for year to October 31, 1978, reported March 7 with prospects. Group fixed assets £1,000,000 (£1,000,000), current assets £1,000 (£1,000), current liabilities £1,000 (£1,000). Capital expenditure authorised but not contracted £30,000 (£46,000). Working capital increased £15,000 (£15,000). Net assets £10,500 (£10,500). Liquidity up £10,000 (£1,000) after cost of sales £43,500 (£43,500), depreciation £10,000 (£10,000) and gearing adjustment £2,000 (£2,000). Board hopes to continue regular increases in dividend. Meeting, Dundee, April 10 at 10 am.

SILVERFIELD'S LEISURE (entertainment, camping equipment)—Results for year to October 31, 1978, reported March 7 with prospects. Group fixed assets £1,000,000 (£1,000,000), current assets £1,000 (£1,000), current liabilities £1,000 (£1,000). Capital expenditure authorised but not contracted £30,000 (£46,000). Working capital increased £15,000 (£15,000). Net assets £10,500 (£10,500). Liquidity up £10,000 (£1,000) after cost of sales £43,500 (£43,500), depreciation £10,000 (£10,000) and gearing adjustment £2,000 (£2,000). Board hopes to continue regular increases in dividend. Meeting, Dundee, April 10 at 10 am.

SILVERSTEIN'S INVESTMENT TRUST—Results for year to January 31, 1979, reported March 7 with prospects. Group fixed assets £1,000,000 (£1,000,000), current assets £1,000 (£1,000), current liabilities £1,000 (£1,000). Capital expenditure authorised but not contracted £30,000 (£46,000). Working capital increased £15,000 (£15,000). Net assets £10,500 (£10,500). Liquidity up £10,000 (£1,000) after cost of sales £43,500 (£43,500), depreciation £10,000 (£10,000) and gearing adjustment £2,000 (£2,000). Board hopes to continue regular increases in dividend. Meeting, Dundee, April 10 at 10 am.

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SILVERSTEIN'S INVESTMENT TRUST—Results for year to January 31, 1979, reported March 7 with prospects. Group fixed assets £1,0

panies and Markets

INTERNATIONAL COMPANIES and FINANCE

مكتبة مصر

EUROBONDS
Steady gains in dollar sector

ORTH AMERICAN NEWS

Call to ease curbs on foreign banks in Canada

BY VICTOR MACKIE IN OTTAWA

REIGN BANKS should be in more room to operate in Canada than is proposed under revisions to The Bank Act, the Commons Finance Committee has recommended yesterday in Bill C-15, now before the Canadian Parliament. It proposes that foreign banks be allowed five branches across Canada. However, the Commons Finance Committee, after studying the Bill, recommends there should be no limit.

The Committee also said that sign banks should be allowed to operate either as branches or sign-owned subsidiaries — whichever suits them.

The Committee contended the overall ceiling on the sign banking sector should be limited to 10 per cent of Canadian dollar assets by all banks in Canada, or than the Government's of 15 per cent of total comical lending.

It would mean that the sign banks would be per cent Canadian dollar assets about C\$1bn at this time,

rather than the approximately C\$5bn that the proposed Government ceiling would allow.

The Committee said its approach is based on a desire to bring about more competition in banking in Canada, while not at the same time preventing foreign-owned banking subsidiaries from expanding foreign business from their Canadian base. No limit is proposed for foreign currency business done from Canada by the foreign banks.

In the meantime, the Government has introduced legislation into the Commons to extend, temporarily, the life of the present Bank Act beyond its March 31 expiry date. This move is in anticipation of an election being called. One must be called by the summer.

Mr. Robert Kaplan, the chairman of the Finance Committee, said that there is no hope of passing the proposed new legislation introduced by the Government over a year ago, before an election is called.

The Committee, however, in producing its report, wants to ensure that the new act will tighten up on non-bank activities and "suitease" banking on the part of foreign banks, so that they operate directly as banks in Canada. The Committee also wants the foreign banks' licences renewable every three or five years, so that their operations will be subject to review.

Foreign banks, at present, are prohibited from operating as banks in Canada, but several have set up non-bank subsidiaries. They carry on corporate lending and leasing in competition with Canadian financial institutions.

The New Democratic Party has introduced a minority report on the act. It said that those "tame tabbies," the chartered banks, must be used to prevent sales of Canadian industry to foreigners.

The NDP said that chartered banks can and must be made into instruments of public policy. They also must be key instruments of government industrial strategy.

MOVE which augurs well for the development of oil sands sites in Alberta, Canada, the Resources Energy Conservation Board has set June 19 public hearings into a \$5bn project to extract oil from the tar sands reserves in the

project, being developed the Alsands consortium under the leadership of Shell Canada, aims at establishing a which will produce around 60 barrels of oil a day for ears, or a total of 1.2bn is of oil over the life of the project.

The Alsands consortium put s application for approval he project in December.

Canada says that the speed

which it is being processed

is an enthusiasm for the

oil which the company

price of oil for their output in

a country that has so far kept the domestic price of home-produced conventional oil below the world level. The Government in Ottawa has offered the same concession to others seeking their luck in the sands, but details will have to be negotiated in each case.

Partly because of the further rise in oil prices this year, there is growing interest in the development potential for the vast oil sands and heavy crude oil deposits in Alberta.

On June 4, the United Nations Institute for Training and Research (UNITAR) will open an eight-day conference in Edmonton, the Alberta capital, on the future supply of heavy crude and oil sands. Among its sponsors are the U.S. Energy Department, the Canadian Government, the Venezuelan Government and the Government of California and Alberta.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published second Monday of each month.

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CHANGES ON BIDS

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INTERNATIONAL COMPANIES and FINANCE

Australian
Philips
shares into
red

Sydney Correspondent
AUSTRALIAN electronics, telecommunications and white goods group, Philips Industries Australia, has plunged A\$4.73m (US\$5.8m) into a loss in the December 31 and is a dividend for the first six years. In the period, the group had A\$2.7m.

6m of extraordinary tax benefits of the write-back of an investment of A\$1.5m, in contrast to the profit of A\$3.38m.

Profit and pre-tax basis, Philips compares with A\$5.88m in 1977.

Interest bill of (previously A\$6.39m) have taken a heavy toll

revenue as did a cease accounting for tax effects in certain areas. Although directors mention it in their profit and loss statement, the costs associated with the takeover of tries in 1977 seem to be the latest results.

deficit runs contrary per cent increase in on A\$32.59m to (US\$33.9m). With led from these figures, over would have only per cent.

ectors said yesterday main problem areas to be white goods communications. Philips domestic appliances improved its market the competitive conditio

industry unfavourable the results.

der-utilisation of the facilities in the teletext they said. "Some were transferred in to improve capacity utilisation some transfer costs red."

FOREIGN EQUITY DILUTION

Cadbury India sets issue premium

BY K. K. SHARMA IN NEW DELHI

CADBURY INDIA, the offshoot of Cadbury Schweppes of the UK, is to make a public issue of 515,808 equity shares of a nominal value of Rs 10 at a premium of Rs 2.50 with the object of reducing the foreign holding in the company from 60 per cent to 40 per cent. This dilution of the foreign equity holding has been ordered by the Government under the Foreign Exchange Regulation Act (FERA).

The premium was approved at the general meeting of the company in Bombay this week despite protests by shareholders' suggestion on raising the

over the size of the premium. They wanted the premium to be raised fivefold to Rs 12.50, to make the price of each share in the issue Rs 22.50.

The objection was made because a large proportion of the new shares are earmarked for public financial institutions in accordance with a Government directive.

The small shareholders

premium was rejected after Mr. Prem Pandhi, the chairman of Cadbury India, made the points that the public issue was essential to comply with FERA requirements, and that it was in the company's interests to follow the Government directive since this would enable it to diversify its activities.

In the issue, 150,000 equity shares will be offered to public financial institutions such as the Unit Trust of India, Life Insurance Corporation and the General Insurance Company.

The remaining shares will be offered to company employees and existing shareholders.

The proceeds of the issue will be used to finance the company's proposed apple concentrate project in a backward region of Kashmir state. Companies coming under FERA may expand their activities in either high technology areas or in backward areas of the country.

Cadbury India has increased its dividend by 1 per cent to 13 per cent following a rise in sales of 34.1 per cent to Rs 224.5m (\$28m) in 1978. Gross profits rose by 22.8 per cent to Rs 17.7m (\$2.2m).

A similar attempt to limit the share to be allotted to public financial institutions was made unsuccessfully by shareholders of Philips India at its annual meeting in Calcutta on Monday. The company is also diluting its foreign equity holding to 40 per cent, and is changing its name to Peizo Electronics and Electricals, although it will be allowed to use the Philips trademark on its products.

Mr. W. MacLaine Pont, chairman of Philips India, said that the dilution of the foreign holding and the change in name was necessary, and would not harm the company's interests.

New foreign bank for Sri Lanka

BY MERVYN DE SILVA IN COLOMBO

THE INDOSUEZ Bank started

business in Sri Lanka this week

as a commercial bank. It is the first bank to respond to the Government's invitation to foreign banks to open branches

in the Island both within and outside the free trade zone.

Several American and British

banks have had preliminary discussions with the Government.

but the Indosuez is the first to

begin business. Foreign banks

were not allowed to open new Sri Lankan accounts by a decree of the previous Government.

of the seven foreign banks operating here four are British, two

Indian and one Pakistani.

State concern over Email bid

BY JAMES FORTH IN SYDNEY

THE SOUTH AUSTRALIAN

Government has taken a hand

in the proposed takeover of

Kelvinator, the Adelaide-based

electrical appliance manufac-

turer, by Email, the rival New

South Wales-based company.

Mr. J. D. Corcoran, the Premier

of South Australia, has ex-

pressed concern to White Con-

sidered, the U.S. group, that

Kelvinator might be taken over

by Email.

Both Kelvinator and Email

produce White goods under

licence from White. Moreover,

the U.S. group holds 10 per cent

of Kelvinator's capital through

its wholly-owned subsidiary,

Kelvinator Incorporated.

The message from Mr. Cor-

coran said the South Australian

Government was "seriously per-

turbed" at the possibility that

Kelvinator might be taken over by "Sydney-based" Email.

Kelvinator was a major em-

ployer of labour and retention

of its independent influence on

the economy of the state was

vital.

"My inquiries indicate that

your shareholding in Kelvinator

has some influence in the situa-

tion and we hope that you will

take the Government's concern

into account," Mr. Corcoran

said.

The action has also spilled

into the share market where

there is heavy buying, ap-

parently from two sources,

whose identity is, as yet, un-

disclosed.

Email bought 9 per cent of

Kelvinator's capital after

announcing its intention to

make a bid but has not paid

more than A\$1.81, the peak

value of its offer. The market

price has now moved well over

the Email offer price and

closed yesterday at A\$1.82.

Melbourne sharebroker

McIntosh Griffin Hanson, which

had been active in the market

for several days, bought shares

between A\$1.70 and A\$1.80 but

late in the day another Mel-

bourne broker, May and Mellor

stepped in and bought about

100,000 shares at A\$1.80 to

A\$1.82.

The buying by McIntosh is

reportedly for interests friendly

to Kelvinator. It is suggested

that about 800,000 shares, or

4 per cent of the capital has

been purchased. It is also sug-

gested that the purchases by

May and Mellor came from

interests friendly to Email, and

it may be that it was designed

to block out the buying by

McIntosh.

The market prices make it

clear that for Email to have

any chance of success it must

raise its offer price substan-

tially.

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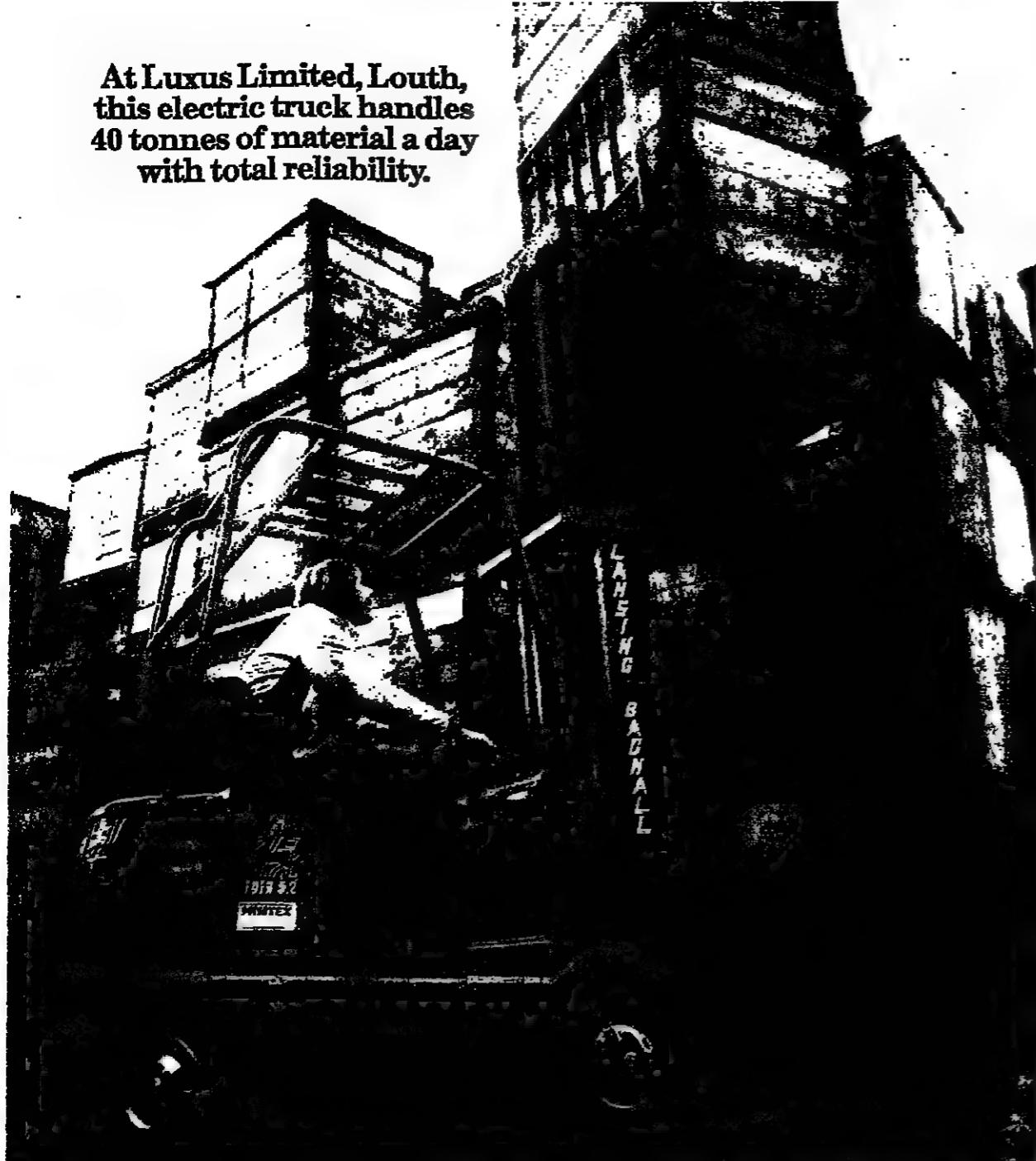
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INTL. COMPANIES and FINANCE

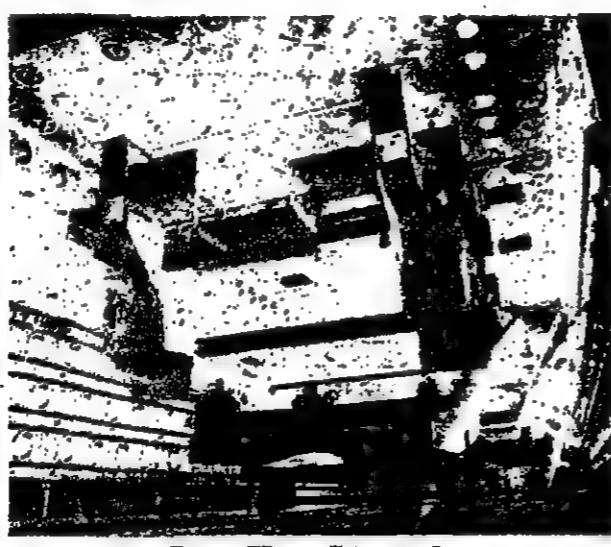
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How an Islamic bank will do without usury

BY RAMI G. KHOURI, Amman Correspondent

"They who return to usury shall be given over to the fire; and therein shall they abide forever... Oh believers! Fear God and abandon your remaining usury, if ye are indeed believers."

THE KORAN makes this explicit prohibition of usury in commercial dealings. Now an increasing number of Islamic countries intend to apply the principles of Islamic law, the question arises how it is to be done in the world of modern finance.

A group of Jordanian financiers think they have the answer. They have founded the Jordan Islamic Bank which is intended to provide all the usual banking and financing services, substituting a form of profit-sharing for the bankers' usual interest charges.

The new bank's general manager, Dr. Sami Homoud, explained the working methods to the Financial Times. He argued that they will result in redressing what he considers the present imbalance between the rewards for capital and those for what he called human endeavour and initiative.

Commercial banks lend money to finance projects in which the bank and the bank's depositors share no responsibility.

If the project fails to make money, the borrower still has to repay the loan and the interest charges.

Islamic banking principles, so their supporters argue, spread the responsibility and the risk more evenly among the bank, its depositors, and the owners of the project.

A depositor places his money in a savings account in an Islamic bank without being guaranteed any fixed return every year. Instead he is promised a share of the profits of the projects the bank is financing. When the bank lends money to finance a new industrial plant, the borrower does not pay a fixed interest rate every year, but rather promises to give the bank a share of the profits the plant generates after it starts production. If the plant makes a quick and large profit,

the bank and the depositors share in the bonanza. If the plant makes only a small profit, they get less.

The bank always maintains a reserve fund from which it will pay its depositors and shareholders a dividend during any particularly unprofitable years. It is hoped these will be few and far between, because of the bank's policy of investing in a broad range of economic activities.

Bond issues

Long-term bonds are also a feature of the Islamic banking system, as applied by the new Jordanian bank. A \$1m ten-year bond issue is now being put together by the Jordan Islamic Bank to finance several construction projects which the Jordanian Islamic Affairs Ministry is undertaking in some of its idle but well located plots of land in the centre of Amman, the Jordanian capital. Bond buyers are not guaranteed a specific annual interest payment either. Their income will be a share of the profits of the commercial and residential projects being financed by the bonds.

In the case of real estate schemes, profits tend to be swift and substantial, given the high demand for all kinds of buildings in Amman, and holders of the Islamic "income bonds" can expect a higher return than even the 8 per cent that is guaranteed on the government's 10-year development bonds, according to Dr. Homoud.

In industry, the Islamic Bank, for example, might lend \$100,000 to finance a new factory. The factory starts producing after two years, and earns an average annual profit of \$20,000. The bank will take, say, \$7,000 each year as its profit, the factory owner \$7,000 and the remaining \$6,000 will go into a compulsory savings account in the Islamic Bank in the name of the factory owner. When the money in the account reaches \$100,000, the bank takes the money as repayment of the loan, and the factory becomes the full property of its

owner. In the meantime, the bank and the factory owner have been earning a net profit every year, the value of which is negotiated when the loan is made.

On a smaller scale, the bank could be approached by a man who wants to buy a car to operate as a taxi. The bank will buy the car for him at a cost, say, of \$5,000. The man will earn an annual net profit, after his family and car operating expenses have been paid, of perhaps \$1,000. The man will keep \$300 for himself, the bank will take \$300 as its profit and the remaining \$400 will again go into a compulsory account in the name of the driver, which will gradually accumulate to pay off the original loan upon which the car becomes the driver's property.

The sharing of responsibilities and risk among the owners of capital and the owners of the industry or business being financed promotes a greater balance between the value of capital and the value of human endeavour, Dr. Homoud contends. It would also provide an extra incentive for small investors and entrepreneurs to work harder to make their businesses succeed, because the more quickly they show a profit the more quickly they pay off their loans.

Risk capital

There is also the social implication of providing risk capital to small and medium-size projects that may not receive loans from commercial banks. Dr. Homoud says: "The availability of finance for local entrepreneurs should promote a healthier development than the present situation in which large commercial bank loans tend to concentrate on financing imports of consumer goods or large industrial projects."

"People here work hard because there is no easy wealth from oil," Dr. Homoud says. "They want to make the transition from being wage earners to owners of businesses, and we want our bank to help them three months."

New issue
March 22, 1979

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FINANCIAL TIMES REPORT

Thursday March 22 1979

Tornado-MRCA

More than 70,000 workers in more than 500 companies are engaged in this £8bn tripartite European programme to build over 800 Multi-Role Combat Aircraft through the 1980s for the RAF, the Luftwaffe, German Navy and Italian Air Force. The first production model is due to fly this summer.

THIS coming summer major milestones will be reached in the development programme for the Tornado Multi-role Aircraft, when the first production model makes its first flight from the Warton, Lancashire, airfield of British Aerospace.

The aeroplane will be the first to fly. For behind it stretch the three production assembly lines in the participating countries—the United Kingdom and Italy are already swelling with work as the long period of development phases quantity manufacture, to the biggest single inter-service military aircraft programme yet undertaken in Western Europe in peace-time.

Tornado is an all-round, day and night, two-twin-engined—swinging (variable geometry) aircraft that will be capable of flying at more than the speed of sound (Mach 2.2, or 1,300 mph) at heights and also of sonic speed at low levels.

Aircraft will be designed seven main roles: Interdiction; Interception; transport of ground forces in forward battle zone, requiring weapons payloads and manoeuvrability;

Interception/Counter Air—destroying the enemy's installations, supply depots and communications;

Naval Strike—delivering a variety of weapons in all-weather conditions against ships and coastlines;

Superiority — denying the freedom of the air to the enemy, hence giving protection to friendly ground or naval forces;

- Interception/Air Defence—long range patrols far out over the Atlantic to destroy incoming enemy bombers at high altitude;
- Reconnaissance — long-range reconnaissance at all heights is essential to the planning of ground and air operations in wartime;
- Training—which is most effective in a two-seat aircraft, such as Tornado, of which a trainer version is being built.

The Tornado is being built in two principal versions. The first is the basic version, called the Interdictor Strike or IDS model, capable of all the above roles mentioned except Interception/Air Defence. This latter task will be allocated to a specialised version, the Air Defence Variant, ADV, which will be used solely by the RAF.

For the RAF, the Tornado will replace Vulcans, Canberras, Phantoms and Buccaneers in the overland strike, battlefield interdiction, reconnaissance, and maritime strike roles; and Lightnings and Phantoms in the air defence role, eventually comprising over half of the RAF's combat front line.

Transition

For the Luftwaffe, the Tornado will replace F-104 Starfighters in the counter-air, battlefield and interdiction roles, while in the German Navy it will replace also F-104s.

For the Italian Air Force, the Tornado will replace F-104s in the primary roles of air

superiority, reconnaissance and support of land and naval operations.

The entire programme is being master-minded by a specialist agency set up by the three Governments concerned, called NAMMO (NATO Multi-Role Combat Aircraft Management Organisation), which has its own executive body, NAMMA (NATO MRCA Management Agency). This places the contracts for the programme with the manufacturers—primarily Panavia Aircraft, the overall aircraft and systems supervisory company formed by British Aerospace (formerly British Aircraft Corporation) Messerschmitt-Bolkow-Blohm of West Germany and Aeronautica Italiana of Italy, which is building the airframe. Panavia is supported by Turbo-Union (comprising Rolls-Royce, Motorrad und Turbinen Union of West Germany and Fiat Aviazione of Italy) on the RB-199 34R engine; Mauser on the two 27mm cannon for each aircraft; and EASAMS (UK), a member of the GEC-Marconi Electronics

group, as the electronics prime contractor, supported by ESG of Germany and SIA of Italy.

The Tornado development programme so far has been conducted by nine prototypes aircraft, all of which are flying, and six "pre-series" aircraft, of which five have flown so far—the pre-series types being designed to ensure a smooth transition from the development to the full production status of the aircraft. So far more than 2,800 hours of flying have been achieved.

A total of 809 production aircraft is proposed, this figure excluding the nine prototypes and the first two pre-series aircraft. The remaining four pre-series aircraft, however, will be included in the 809, since they will be refurbished for squadron use. The entire Tornado programme, therefore, will involve 820 aircraft of various kinds.

Of the 809 production aircraft, the RAF will be taking 388, of which 220 will be of the basic

interdictor-strike and attack (IDS) version and 165 of the Air Defence Variant (ADV). West Germany will be taking 324 IDS aircraft for the Luftwaffe and the Marineflieger German Naval Aviation, while Italy will be taking 100 for the Aeronautica Militare Italiana.

Production of the aircraft was formally launched in July 1976, when an initial contract for 40 was authorised by NAMMA, with associate contracts being placed at the same time with Turbo-Union for the RB-199 engines and with Mauser for cannon. In May, 1977, the second production batch of 110 aircraft was authorised, bringing the total to 150. These two batches together will provide 78 aircraft for the RAF, 57 for the Luftwaffe, and 15 for the Italian Air Force.

A further production batch of 164 aircraft is now being negotiated, and the order is expected to be announced almost any day now, bringing total production authorised to 314 aircraft out of

the total 809 planned. This new batch will maintain the tempo of production at a high level, and further batches of aircraft will be ordered to sustain the production rate through the 1980s.

On a programme of such magnitude, spread over so many years, it would be surprising if costs had not risen. But it is claimed by Panavia that these increases have in fact been kept to a minimum—apart from the normal effects of inflation in the three countries involved—as a result of a strict control of the entire design, development, and manufacturing process.

Detail

According to Mr. James Wellbeloved, UK Minister of Defence for the RAF, the estimated unit production costs for each Tornado of the IDS version is £2m at September 1978, economic conditions, while that for the ADV Tornado is £10.7m.

This gives an estimated production cost for the 644 IDS aircraft of nearly £5.8bn, with nearly £1.8bn for the 165 ADV aircraft, or a total production cost for the entire programme of about £7.6bn. Figures for research and development costs have never been published in detail, but if these are taken into account, the whole Tornado programme to completion in the mid-to-late 1980s seems likely to cost more than £8bn, spread over the three countries and over a period of more than 10 years.

It would also be surprising if such a programme, spread over three countries enjoying differing economic and industrial conditions, and over such a period, did not slip in time-scale. Tornado has been no exception to this, and it is now no secret that it is running about six to eight months late. This is the result of a variety of factors, including industrial problems in the UK, and some technical difficulties with some parts of the programme in the early stages, especially with the engines. But Panavia is confident that these have now been solved, and that from now on the programme should be maintained at the revised time-scale.

On that basis, the first overall production aircraft is due to fly this summer (about July or August). This will be the BT-1, the first British trainer, which is expected to be delivered to the Tri-National Trials unit at RAF, Cottesmore, Lincolnshire, either later this year or early next. It will be followed into the air by GT-1, the first German trainer, which will fly from the

Manching, near Munich, flight test centre of Messerschmitt-Bolkow-Blohm.

By this mid-summer, production should be in full swing, and all three main assembly centres will be delivering Tornados by 1980.

It has been suggested that West Europe should not have embarked on such an expensive venture, but bought U.S. combat aircraft instead. The response is that by building the Tornado, the three countries are not only ensuring their own defence but also maintaining a long-term capability for the future in the design, development and production of complex military aircraft. Of the Tornado's rivals, the U.S. F-14 is more expensive, the F-15 is at least as expensive as the ADV, and as a single seater is regarded as less effective especially in the air defence role while the F-16, although cheaper, is also considered unsuitable for the air defence tasks that the RAF in particular has to meet.

Finally, the possibility of exports cannot be overlooked.

Although both Canada and Australia have rejected the aircraft so far, the three European Governments are entering Tornado for the new U.S. Enhanced Tactical Fighter (ETF) competition to find a new aircraft to fill a gap in the U.S. Air Force's ability to meet air-to-ground combat requirements.

The USAF requirement is for a low-level, all-weather, terrain-following aircraft which the IDS Tornado is ideally fitted to meet. A decision is not expected for some time, but Tornado is believed to stand a good chance of success.

•Fundamental to our task•

GENERAL WILLIAM J EVANS,
C-in-C, AACFCE

Tornado, the all-weather strike fighter already in production for three NATO air forces and one navy, meets "a vital need for all-weather interdiction and the ability to operate in hostile air space". General William J. Evans, Commander-in-Chief of Allied Air Forces, Central Europe, said recently. Tornado, he said, will provide this capability "which is fundamental to our task".

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- high-precision, all-weather navigation and weapon delivery;
- over 800 aircraft being produced for air forces of Great Britain, West Germany and Italy and for German navy;
- a practical step towards NATO standardisation and inter-operability.

TORNADO

The NATO multi-role combat aircraft



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Reheat Ignition Monitoring System

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TORNADO—MRCA II

Managing the project

TO CONTROL venture costing more than £8bn spread over more than a decade, involving more than 800 aircraft and three governments and calling on the resources of over 500 companies in the three countries, represents a managerial miracle. It goes far beyond earlier international collaborative ventures in aerospace such as Concorde, big though some of these have been.

It has not been achieved without difficulties, but the management techniques which have been evolved have by any industrial, technical and political standards worked well, and provide a model for future international collaboration in complex military aircraft development.

The three governments also claim that, apart from the normal process of inflation, costs have been kept under strict control, with minimum of escalation arising from such industrial problems and technical difficulties as have emerged, causing a slippage of only six to eight months in the overall programme.

Attempts

During the 1960s, several independent attempts were made to design and develop a multi-role combat aircraft, including, for example, the Anglo-French Variable-Geometry aircraft, which was abandoned when the French withdrew from the venture.

In 1968, the UK, West Germany, Italy, Belgium, Holland and Canada formed a consortium to develop a Multi-Role Combat Aircraft that would meet all their requirements. By November of that year, specifications had been hammered out, but Canada and Belgium withdrew, followed by Holland early in 1968. Nevertheless, those three countries left their mark on the specifications, and Panavia itself says that without their influence at the formative stages, the Tornado probably would have been less of a multi-role aircraft than it is today.

In 1969, the remaining countries—the UK, West Germany and Italy—decided to go

ahead alone. Accordingly, they created a new organisation called NAMMO—Nato Multi-Role Combat Aircraft Management Organisation—to mastermind the venture on behalf of the three governments. This is the top policy-making body, reporting directly to the three governments and comprising representatives appointed by them.

NAMMO in turn has its own executive arm, NAMMA (Nato MRCA Management Agency), which is also staffed by specialists from the three governments. Reporting directly to NAMMA (and then to NAMMO) is Panavia Aircraft, effectively the major operating company in the programme, registered in Germany and with headquarters in Munich; set up by the three airframe companies involved—British Aerospace (42% per cent), Messerschmitt-Bölkow-Blohm (42% per cent), and Aerialitalia of Italy (15 per cent).

NAMMA and Panavia share the same building in Munich, and as a result communication between them is good, with day-to-day working relationships at all levels.

This form of centralised control has worked well, showing a definite improvement over past collaborative arrangements, and it is claimed particularly factor to have been a contributory factor to the control of programme costs.

Panavia itself is directly responsible for the entire aircraft—airframe, engines, guns, related systems, equipment and product support—so that to Panavia that all the other groups involved are in turn responsible including particularly Turbo-Union on the RB.199-34R engines (comprising Rolls-Royce, Motorrad-Turbine Union and Fiat Aviazione); Mauser, which is responsible for the 27mm cannon being specially developed for Tornado; and EASAMS (UK), on the avionics.

Throughout the aircraft

design and development, the programme has been subjected to checks at frequent intervals, at which the three governments have studied not only technical progress but also the ability of the companies concerned to keep to costs. At the time of any check during the development phase any of the three governments has had the right to withdraw, and the fact that they have not done so is indicative both of their recognition of the long-term need for Tornado in the Nato armoury and their approval of this carefully-structured programme of co-operation.

Production of the Tornado is based on the principle of "single source" output of each main component—that is each of the many companies in the three countries has its contract to make its parts for all the aircraft, no matter for which country they are eventually destined. But there are three final assembly lines, one in each country (at Warton, Lancashire, for the UK, at Manching near Munich for West Germany, and Caselle, near Turin, for Italy).

Thus, Aerialitalia is designing and building the wings, British Aerospace the front fuselage, rear fuselage and tail unit, and MBB the centre fuselage and wing carry-through box. These sub-assemblies are then shipped between the partner countries, to the three assembly lines. Division of the work is in proportion to the country's total order for the aircraft.

More than 200 direct subcontractors in the three parent countries are working on the components, equipment and avionics, and these have sublet work in turn to 300 other companies, so that more than 500 companies are involved on the Tornado.

The Air Defence Variant, so far intended solely for the UK, will be 80 per cent the same as the basic strike IDS Tornado. As a result, much of the ADV will be built by the same companies working on the IDS version.

The main differences will be that in the ADV there will be a Marconi-Avionics "air intercept radar" to replace the "terrain following and ground mapping radar" of the IDS, and an extended fuselage to accommodate the Skyflash air-to-air missile.

There will also be some differences in avionics displays in the cockpits, while a flight-refuelling probe will be built in as a retractable installation, replacing one of the two Mauser cannon in the IDS version.

The entire Tornado pro-

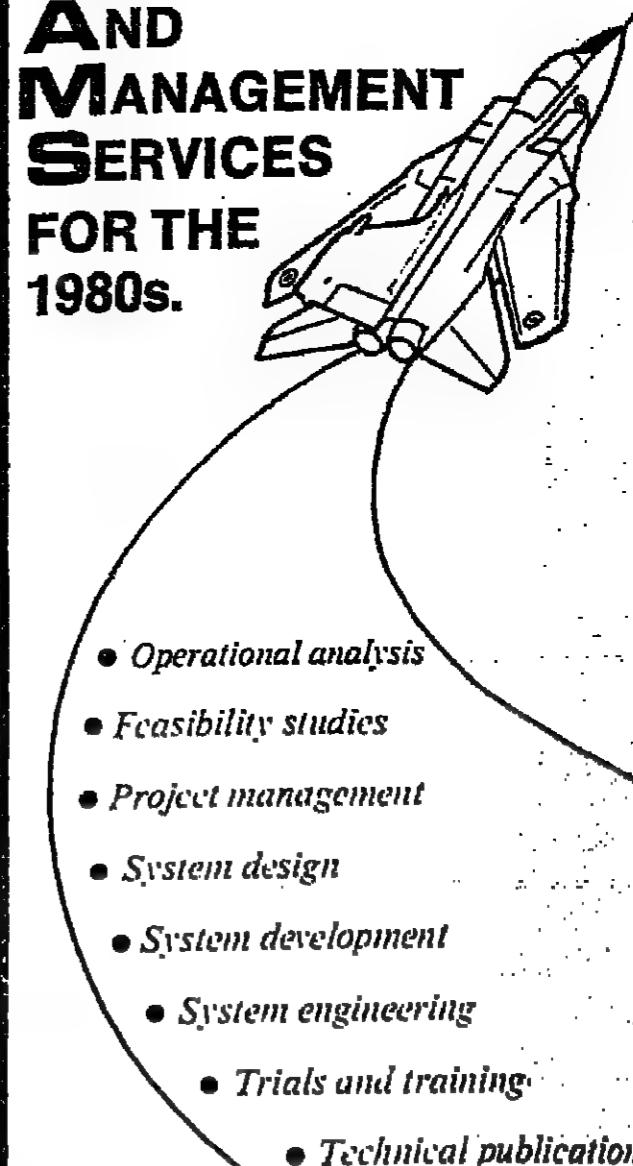
gramme, at its peak, is expected to be employing 10,000 workers in British Aerospace, more than 6,000 at Rolls-Royce and 8,000 in the equipment, avionics and component companies, with indirect work for another 12,000 in ancillary suppliers—in the UK alone. A similar number will be employed throughout West Germany and Italy, so that the Tornado collectively will employ more than 70,000 workers for much of the coming decade.

Techniques

One of the benefits resulting from this organisation is that already substantial progress has been made in Western Europe in refining techniques of standardisation for the design, development, production support and overall management of advanced weapons systems. This is expected to prove invaluable in the years ahead, as and when Panavia moves beyond the Tornado to other major military aircraft ventures.

While nothing is settled yet, it is widely known that the UK and West Germany are already exploring the possibilities of developing jointly an aircraft known in the UK as AST-403, which would be a "Jaguar-Harrier replacement," with possibly also some cooperation from France. If such a development were to go ahead, Panavia would be the logical organisation to undertake the work.

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years ahead. The RB.199, in fact, like other major civil and military engines now available or under development in the U.S. and Western Europe, is designed to be the nucleus of a "family" of engines for a wide range of military aircraft tasks.

A feature of the engine design, for example, has been the use of a limited number of components—achieved by using advanced manufacturing techniques such as electron beam welding, electrochemical plating, plasma spraying and welding, and so on. This, together with "modular" construction—the extensive use of easily replaceable units—will reduce overhaul costs and cut down the time taken on repairs and overhauls in front-line service.

The scale of the RB.199-34R programme requires the testing of a large number of engines on a wide range of test facilities, embracing Government establishments and those of the three partner companies in Turbo-Union. Apart from a converted Vulcan bomber flying test-bed, which during its programme (now completed) carried an exact replica of half of the Tornado fuselage, eight sea-level test beds are used for bench development work—four in the UK, three in Germany and one in Italy.

Production work on the engine is divided between the three companies in Turbo-Union, with completed parts being shipped between them for incorporation on the three-engine assembly lines, located at Patchway, near Bristol, at MTU's Munich factory, and at the Turin plant of Fiat. The only duplication that is undertaken is the assembly and test of production engines.

Each company is making its allocated parts for all the RB.199-34Rs. Rolls-Royce is working on the low-pressure compressor, the combustion system, high pressure turbine, turbine casing, reheat system, and jet pipe liner.

MTU is working on the intermediate pressure compressor, the high pressure compressor, the intermediate casing, the intermediate pressure turbine and shaft, the bypass duct, thrust reverser and gear-box.

Fiat of Turin is working on the low-pressure turbine and shaft, the exhaust diffuser and the jet pipe and nozzle.

From first test-bed running in September, 1971, the engine development work was rapid, and the first flight of the first (01) version of the engine in a Vulcan flying test bed was achieved in April, 1973. Later variants of the engine have progressively incorporated improvements, and the latest (04) development version, which corresponds to the production standard engine, has now entered the flight test programme.

Last November, a major milestone in the engine programme was passed with the completion of the officially-observed 150th

hours test run required for the formal qualification of the engine's performance. This cleared the RB.199-34R engine for service in production aircraft for the three air forces, and production engines are now being built under contract.

At the same time, the engine consortium has been given a three-year follow-on contract by NAMMO to eliminate remaining snags and in which new targets have been set for improved thrust, lower fuel consumption and weight, and reduced cost and longer overhaul lives, so as to ensure that the RB.199-34R can keep up with the rapid pace of development of military aero-engine technology.

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Fiat of Turin is working on the low-pressure turbine and shaft, the exhaust diffuser and the jet pipe and nozzle.

From first test-bed running in September, 1971, the engine development work was rapid, and the first flight of the first (01) version of the engine in a Vulcan flying test bed was achieved in April, 1973. Later variants of the engine have progressively incorporated improvements, and the latest (04) development version, which corresponds to the production standard engine, has now entered the flight test programme.

Last November, a major milestone in the engine programme was passed with the completion of the officially-observed 150th

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TORNADO—MRCA III

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Avionics among the most complex

ADVANCED military air system is basically a weapons system, the airframe engines together comprising those weapons—missiles or bombs, or all three—directed towards their targets.

is the heart of any military aircraft effectively is its avionics system, and in the do this is among the most ex of any military aircraft today. These airborne avionics and associated systems will enable the Tornado to bring sufficiently close to the target to enable the maximum accuracy, either in visual conditions by or night and in all weather.

Under different organisational arrangements, EASAMS is also undertaking the design, development and integration of the avionics system for the UK's specialist ADV Tornado. In all, more than 50 avionics companies are involved in the overall Tornado programme.

avionics system, therefore covers a vast range of including navigation, aiming and delivery, flight control, communications, identification, aids, recording and monitoring of systems. The workload in the aircrew. During the first phases of target acquisition and attack, the pilot is led in accurate flying, search for the target, also in some cases visual aiming, while the navigator is involved in initial location and weapons delivery, using the ground-map-adar.

Inputting

main contractor to the for the design, development and management of the avionics package of the IDS and ADV is EASAMS of the member of the GEC-Marconi Electronics Group. In

ance with the work-share principles of the project, EASAMS is associated with Elektronik-System Gesellschaft of West Germany (ESG) and Selenia Italiana Avionica of Italy. The work this undertakes includes systems for navigation and guidance, weapons delivery, communications identification and overall support. A three companies have

formed two tri-national engineering teams—the Central Design and Management Team, based at EASAMS' headquarters at Camberley, Surrey, undertaking avionics system design, development and management, and the International Software Team, based in Munich and providing the software for the avionics systems and special development purposes.

Under different organisational arrangements, EASAMS is also undertaking the design, development and integration of the avionics system for the UK's specialist ADV Tornado.

In all, more than 50 avionics companies are involved in the overall Tornado programme.

Autopilot

One of the major contributors to the entire avionics programme is another GEC-Marconi Electronics Group company, Marconi Avionics, which is providing no less than 17 systems, including two ground-based systems, and four for the ADV alone.

These include the autopilot and flight director system, and what is known as the "Fly By Wire" system (whereby the aircraft's flying controls are governed electronically).

For the ADV Tornado, Marconi Avionics, in association with Ferranti, is developing the Airborne Interception Radar, which will be able to detect fast-moving targets accurately at great distances. This, coupled with the Tornado's ability to loiter for long periods while on combat patrol, will ensure for the ADV a considerable improvement in overall air defence capability over current types of fighter aircraft.

Other Marconi Avionics equipment in the ADV includes the Visual Augmentation System, which will enable the crew to see far ahead more clearly than is possible with the unaided eye. For all Tornadoes, the automatic test system, which is being developed in conjunction with such other companies as Siemens and Rohde and Schwarz of West Germany, Selenia of Italy and British Aerospace, represents Europe's biggest requirement for automatic testing of any sort.

A special feature of the IDS version of the aircraft will be

THE TORNADO is the key-stone of the RAF's front-line re-equipment programme for the 1980s. By the end of the decade the RAF will have received its full quota of 385 aircraft, making up about one-half of its total front-line force, the rest comprising such types as Jaguar strike aircraft and Harrier vertical takeoff aircraft (although by then it is hoped that a new Jaguar-Harrier replacement will itself be on the way for service in the 1980s). The Tornado, with its very advanced avionics, will give the RAF a greatly improved capability by day and night in all weathers, and the Chief of the Air Staff, Air Chief Marshal Sir Michael Beetham, has said that in particular its ability to fly and fight by night in bad weather "will be better than anything the RAF—or indeed any other NATO air force apart from the USAF—has ever had before."

The 385 RAF aircraft will be divided as to 220 Interdictor-Strike (IDS) aircraft (called GR-1s by the RAF), and 165 of the Air Defence Variant (ADV), called F-2s.

The basic IDS version of the Tornado will enter service next year and will be taking over the

present offensive front-line commitments borne by the Vulcans, Canberra, Phantoms and Buccaneers in the overland strike, reconnaissance, maritime strike and battlefield interdiction roles. This will mean that in war the aircraft would be used primarily to support NATO in the overland role in Central Europe and on the flanks in support of the Supreme Allied Commander Europe, and over the Eastern Atlantic in support of the Supreme Allied Commander Atlantic.

Emphasis

Its primary role would be counter-air operations against Warsaw Pact airfields, penetrating at high speed (often supersonic), and very low to attack enemy airfields, communications, supply depots and other facilities, while also providing direct support for the land forces on the battlefield by supplementing Jaguars and Harriers in a close air support role, thereby effectively extending the battle into the hours of darkness and bad weather.

The RAF has placed particular emphasis upon this night and

the

"Track-While-Scan" facility so that the crew can get computer assistance in determining the most effective sequence of targets and steering towards them.

Another item of equipment

will be what is called a Tactical Planning Format. With this, the crew will be able to carry out what is called "threat analysis," studying various attack methods and decide on the best weapons "mixes" to use in each attack.

These are only some of the many avionics systems incorporated in the aircraft, which will help to make it one of the most formidable and advanced combat aircraft available throughout the 1980s.

Attacks

To permit attacks in rapid succession on multiple targets, the ADV's radar will include a

bad-weather capability for its future strike-attack aircraft. At the PAF, also for eventual use by Tornado.

In its interception and air defence role, the ADV Tornado, although having 80 per cent common, will be slightly different from the IDS. It will have a Marconi Avionics "Air Interception Radar," for example, in place of the mapping and terrain-following radar of the IDS version, and it will have its fuselage extended to accommodate the Skyflash air-to-air missile and long-range fuel tanks. There will also be some differences in the avionics displays, and flight-refuelling equipment will be built into the aircraft. VC-10 and Victor long-range tankers will support the ADV.

The task for the ADV will be to fly out into the North Atlantic searching out at long distances any approaching enemy bombers trying to sneak in unobserved at high altitude to attack either the UK itself or the coastline of Western Europe. The range of the Soviet Union's supersonic Backfire bomber is sufficiently great to enable it to fly in a great arc out of the northernmost parts of the Soviet Union, swinging round over Iceland or Green-

land down into the shipping lanes of the North Atlantic, and on to the UK and Western Europe.

The ADV is designed to loiter some 400 miles out over the North Sea or Eastern Atlantic, to detect and identify intruders at distances of more than 100 nautical miles, and destroy them at "stand-off" ranges in excess of 35 nautical miles with its Skyflash and Sidewinder air-to-air missiles. In addition to four Skyflash and two Sidewinders, each ADV will carry one Mauser cannon.

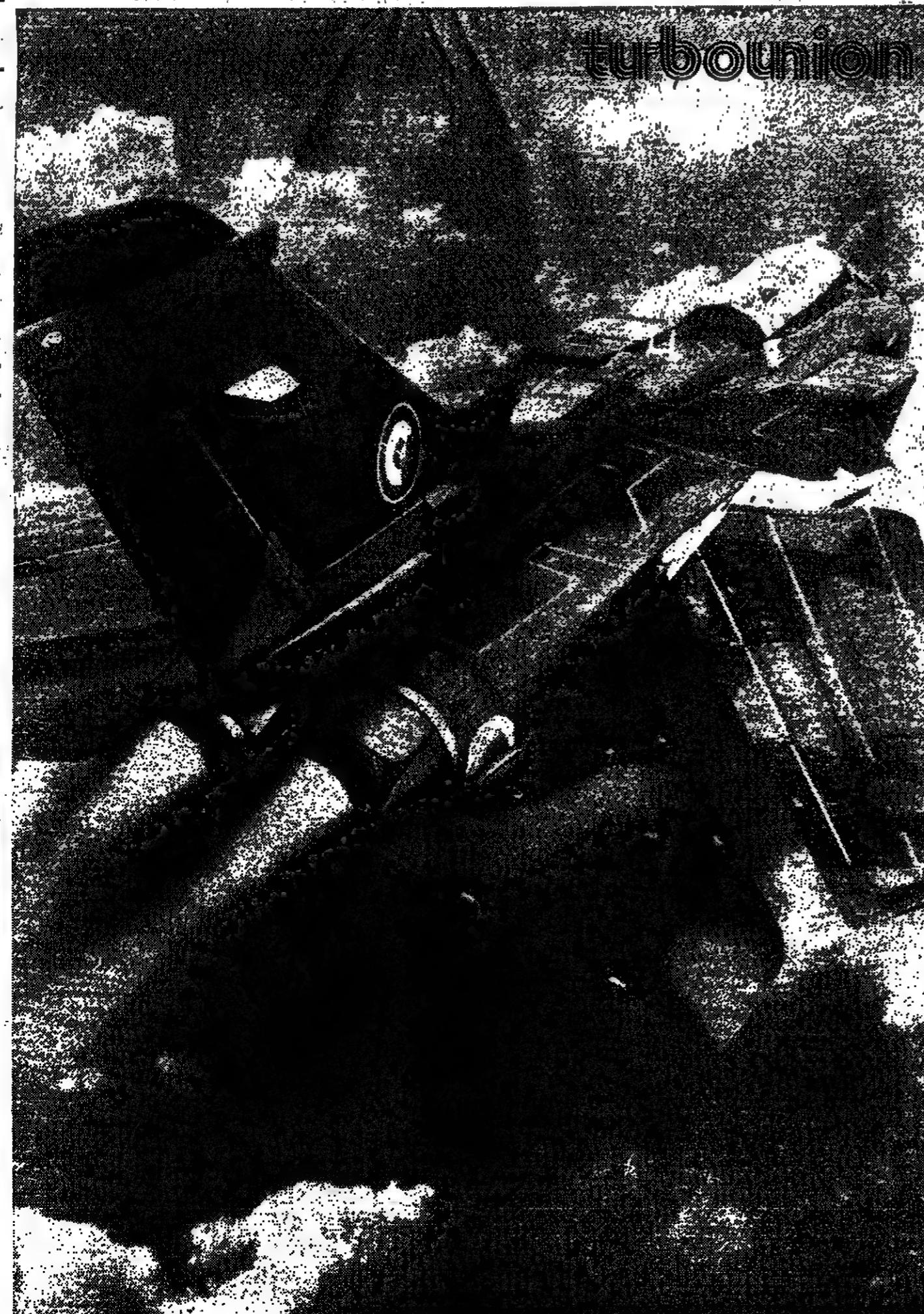
Response

It is for all these widely varying roles that the Tornado has been equipped with "swinging wings," otherwise called "variable geometry." With its wings in the forward position, the aircraft will be able to take off and land normally from conventional airfields or dispersed strips up to 3,000 feet long. By varying the backwards "sweep" of the wings, long-range and high manoeuvrable "loiter" capabilities can be achieved; while for high-speed flight at great heights or low level, the wings can be fully swept back.

Especially at low level, this wing configuration also provides a low "gust response," which means a smooth ride for the crew, thus maintaining their fighting efficiency for much longer periods than has been possible in other high-speed, low-level combat aircraft.

The three air forces have been preparing for the Tornado for a long time past. A Tri-national Tornado Training Establishment (TTTE) is being set up at the RAF Station, Cottesmore, Lincolnshire, and although the first aircraft will not be delivered there until later this year or early in 1980, already the training staff are working out the syllabuses for operational conversion training experienced crews on other aircraft to fly the Tornado.

This unit will be equipped with aircraft and instructors from all three nations, but the RAF will be providing the base facilities and logistics support for the entire unit. The aim is to prepare instructors and crews for the initial aircraft that will be going to the squadrons in 1980. Weapons training for the RAF and Luftwaffe will be carried out at RAF Honington.



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Munich-Office: Amalienstrasse 4,
D-8000 München 81, West Germany

Turbo-Union RB 199 powers the Tornado into the 1980s

The power unit of Tornado, the West's outstanding multi-role combat aircraft, is the result of resources pooled over the last decade by Britain's Rolls-Royce, West Germany's MTU and Italy's Fiat Aviazione.

Technically speaking, the end-product, the Turbo-Union RB 199, is a three shaft, reheated turbofan of short, rigid design, with compact integral afterburner and thrust reverser. Its modular construction also means unprecedented ease of serv-

icing, fault-diagnosis and repairs.

In effect, it has an exceptional thrust-to-weight ratio, ample power for combat manoeuvres and supersonic acceleration, and low fuel-consumption for long range cruising.

More than 2,000 units are being produced for the British, West Germany and Italian air forces. Real evidence that with the RB 199, Turbo-Union gives you today the powerplant of tomorrow.

TURBO-UNION RB 199
There's really no alternative.



Business and Markets

WORLD STOCK MARKETS

Mixed Wall St. appearance at mid-session

INVESTMENT DOLLAR PREMIUM
\$2.60 to £1.65 7/8 (74%)
Effective \$2.035 29 1/2% (36%)

AFTER SLIGHTLY extending Tuesday's downward trend, Wall Street picked up to make a mixed showing at mid-session following another active trade.

The Dow Jones Industrial Average was just 0.26 off at \$50.05 at 1 pm, after an initial

fresh reaction of 2.34. The NYSE All Common Index was a net 1 cent easier at 856.44, after \$56.37, while rises and falls at mid-session were about evenly matched. Trading volume expanded to 21.08m shares from Tuesday's 1 pm level of 91.15m.

Analysis attributed the early softness to fresh profit-taking and part to remarks by presidential inflation adviser Alfred Kahn on Tuesday that many businesses are not assuming their full responsibility in the fight against inflation.

Oil shares were among the most heavily traded, with prices narrowly mixed following strong gains in recent sessions.

Gaming issues attracted renewed support, with Del E. Webb rising 1/4 to \$22; Bally

THE AMERICAN SE Market Value Index managed an improvement of 0.50 to 173.52 at 1 pm. Volume 2.82m shares (12.12m).

Allied Artists moved ahead 1/4 to \$4 in active trading.

Canada

Markets retained an easier tendency in fairly active early dealings yesterday, following the recent buoyant performance.

The Toronto Composite Index was a marginal 0.7 off at 1,437.3 at noon, while the Metals and Minerals index retreated 9.8 to 1,287. Papers shed 0.56 to 161.93 and Oils and Gas 1.8 to 2,122.4, but Golds rose 9.9 further to 1,559.8 and Banks rallied 0.27 to 1,549.2.

Among Metal issues, Alcan Aluminum, CS43, and Inco, CS23, shed 1 apiece, while Falconbridge Nickel "A" lost 1 to CS46, and Noranda "A" to CS44.

Closing prices and market reports were not available for this edition.

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Germany

Shares generally drifted easier in listless trading, leaving the Commerzbank index 3.7 off at a 1979 low of 783.0.

Commerzbank shed DM 1.30

following Tuesday's announcement of higher profits and plans to raise new capital through a mark convertible bond and a dollar option bond. Deutsche Bank surrendered DM 2.

In Chemicals, Hoechst, which reported increased 1978 profits

but warned that business is overshadowed by uncertainty on raw material markets, lost 50 pfennigs. Bayer lost DM 1.20.

Among Machine Manufacturers, Babcock fell DM 4.00,

while KHD and Linde each

declined DM 2.50, and Mannesmann receded DM 2.30.

In Motors, Volkswagen lost DM 3.50, Daimler DM 2.50 and BMW DM 2.10.

Kaufhof retreated DM 2.50 to

DM 1.50, while Service

Dane, DM 2.50, Kay,

Kennecott, DM 2.50, Kerr-McGee,

Alfred Krupp, DM 2.50,

Dentply Int., DM 2.50,

Kimberly Clark, DM 2.50,

Koppers, DM 2.50,

Saul Invest., DM 2.50,

Saxon Inds., DM 2.50,

Schiltz Brewing, DM 2.50,

Stuhlmacher, DM 2.50,

Stucki Paper, DM 2.50,

Scovil Mfg., DM 2.50,

Scudder-Du Cap, DM 2.50,

Liggett Group, DM 2.50,

Liltton Industries, DM 2.50,

Long Island Lnd., DM 2.50,

Louisiana Land, DM 2.50,

Lubrizol, DM 2.50,

Mackay, DM 2.50,

Macmillan, DM 2.50,

Macy R.H., DM 2.50,

McDonald's, DM 2.50,

McDonnell Douglas, DM 2.50,

McGraw-Hill, DM 2.50,

McKesson, DM 2.50,

McKesson Corp., DM 2.50,

Merck, DM 2.50,

Mitsubishi, DM 2.50,

Mitsubishi Oil, DM 2.50,

Mitutoyo, DM 2.50,

Mitsubishi, DM 2.50,</

LONDON STOCK EXCHANGE

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UNIT

Election fever takes a firm hold and 30-share index jumps 10.2 to 515.8 but Gilts lose early sparkle

Account Dealing Dates

First Declarer Last Account Dealings Day Mar. 12 Mar. 22 Mar. 23 Apr. 3 Mar. 26 Apr. 5 Apr. 6 Apr. 18 Apr. 9 Apr. 19 Apr. 20 May 1 * "New time" dealings may take place from 9.30 am two business days earlier.

Election fever took a firmer hold in stock markets yesterday on the eve of the Prime Minister's statement in the Commons on the devolution issue, the essence of which could materially affect the existence of the Government.

Once again, the Gilt-edged sector led the upsurge and were initially showing fresh gains to almost point. More overseas support of sterling and buying of Government stocks round the latter market increasingly short of supplies and it was only profit-taking by domestic firms, some of whom were raising funds for today's tax applications, which subsequently pared and finally erased the gains completely.

Indications that the institutions still had sufficient funds in reserve for investment in good-class equities caused leading industrialists to rally from a slightly hesitant opening. The upturn accelerated noticeably during the afternoon and professional operators were exuding confidence then about an early general election.

The closing tone in the equity sectors was the strongest of the day and the FT 30-share index jumped 10.2 to 515.8—within 20 points of the 1978-79 high. Gains in the Index constituents ranged to 20, the movements in Tube Investments following annual

figures well in excess of best expectations; altogether, seven index constituents scored double-figure improvements with John Bowes outstanding again.

Last-minute theories about today's tax stock applications—late last night it was suggested that these might be considerably less and at lower tender prices than originally thought—led to some restraint in Gilt-edged.

The announcement later concerning today's television broadcast by Mr. Callaghan further unsettled sentiment and long-dated quotations finally surrendered gains of £ to close unchanged on the day.

A similar trend at the shorter end of the market saw early widespread gains of £ reduced by profit-taking to only the occasional £. Minimum Lending Rate was expected to stay at 13 per cent today.

Sustained selling brought rates for investment down sharply. The business was fairly general and it found buyers very timid because of the continued firmness of the sterling, coupled with unfounded reports of a pending relaxation in exchange control regulations.

Revenue was short-lived and the premium closed 8 pence weaker at the day's lowest of 65 pence. Yesterday's SE conversion factor was 0.7628 (0.7330).

Home Banks better

The major clearing banks reversed the recent downward drift and recovered all of the previous day's falls of 6 pence. Merchant banks however, lacked support and Kleinwort Benson eased 2 to 116 while Leopold Joseph

Discount, Reo Stakis, Kleinwort Benson, Comfort International, London Brick, Bambers, Selcatt, Inveresk, URM, SUITS and UDT. No puts were dealt, but double options arranged included Status Discount, Splivers, Lorho, Premier Oil and Montague L. Meyer.

RISES AND FALLS YESTERDAY

	Up	Down	Same
British Funds	8	5	74
Corp. Dom. and Foreign Bonds	28	32	94
Industrials	312	362	945
Financials and Prop.	78	124	371
Oil	8	4	18
Plantations	4	10	18
Mines	8	103	31
Recent Issues	3	3	16
Total	446	621	1,346

store leaders closed in a buoyant mood following a heavy, if sporadic business. Gossips A featured with a rise of 10 to 382p. Debenhams closed 5 pence at 95p and Marks 3 up at 105p. Waring and Gillow firms 4 to 130p, after 152p, on the interim profits increase and the company's proposal to lift the dividend by 25 per cent if Treasury permission is obtained.

GEC were actively traded and pushed ahead to close around the day's best of 384p, up 11, while demand was again forthcoming for EMI which advanced 6 to 130p. Some others of the recent Electrical favourites returned to favour, particularly in the latter part of the trading session. Sater stood out in smaller-priced issues with an improvement of 21 to 39p.

Tubes featured the Engineering leaders with a jump of 20 to 418p in response to preliminary results well above best market estimates. Still reflecting a recent favourable Press mention, John Brown pushed ahead

further to close 19 up at 3,197.8p to peak of 329p. Among the more modest movements, Hawker fitted 6 to 230p and GKN 4 to 268p. Helped by the announcement that the NEB is to acquire for approximately 25.5m a substantial part of Vickers Offshore Engineering Group, Vickers firms 5 to 188p. Weir Group advanced 9 to 105, the disappointing annual results being outweighed by the increased final dividend and the confident statement on the outlook. Glynwood were supported and put on 6 to 115p, while others to attract support included Simon Engineering 310p, and Acrow "A" 79p, both around 4 higher. Satisfactory trading statements left Mollins 160p, and Barrois Consolidated 73p, up 2 and a penny respectively.

Foods featured Tate and Lyle which firms 8 to 154p with the aid of an investment recommendation. J. Bibby at 355p, regained 18 of the previous day's fall of 33p.

Another quiet day's trading left Brewery leaders a shade easier. The interim profits from Arthur Bell disappointed and the shares gave up 13 to 179p.

Also reporting half-time figures, Mathew Clark touched 182p before closing a net 2 off at 185p.

Building issues picked up after a hesitant start and final quotations were several pence up on balance. Blue Circle finished 8 to the good at 96p, while Redland added 5 to 210p and London Brick 2 to 76p. BFB and Tunnel B both improved 4 to 289p and 320p respectively.

Demand ahead of the annual results due on April 5 forced F. J. C. Lilley 7 to 179p.

Comben hardened a penny to 37p, after Bejam eased 5 to 57p despite the higher interim profits and the Board's optimism.

In Hotels and Caterers, Ladbroke, annual results April 5, forced 8 to 13p and Trust House Forte added 4 to 327p.

SUITS feature

Scotish and Universal Investments featured with a rise of 30 to 189p in response to the cash and share exchange offer worth 15p from Lonrho, while House of Fraser, in which SUITS has a near 30 per cent stake, advanced 8 to 178p; Lonrho shaded a penny to 51p. Leading miscellaneous Industrials made a strong showing, Beecham advancing 17 to 700p and Glaxo 16 to 567p. Metal Box closed 8 to the good at 322p. Elsewhere, Rockware Group contrasted with a fall of 8 to 123p on disappointment with the preliminary results, while Lawies, down 10 more at 77p, continued to reflect lower interim figures and the warning on profit margins. Heyworth Ceramics, however, responded afresh to the good annual results and gained 31 more to 96p. ICL were good at 500p, up 16, while Alpine Holdings encountered fresh demand and put on 6 to 103p. On the other hand, Tays ease 3 to 83p following the announcement that JB Hayward had sold its 15 per cent stake in the company.

Down 31 the previous day awaiting the interim results, Heward and Wyndham rallied 14 to 23p on the higher profits and proposed scrip issue in

preference shares. Elsewhere in the Leisure sector, Corral found support at 125p, up 6.

Notable movements among Motor sectors were mainly confined to special situations.

Wilmot Breeder firms 34 to 94p on the rejection of the suggested 25p per share offer from Rockwell Armstrong Equipment hardened 14 to a

1978/79 peak of 70p following the satisfactory mid-term profits.

Among Distributors, British Car Auctions closed 71 to the good

at 85p on renewed hopes of a bid, while H. & J. Quick added 2 to 43p in front of today's preliminary results.

Interest continued to be depressed by the poor profits and dividend cut, losing 3 for a two-day fall of 17 at 45p.

Firm conditions returned to the Property sector where Land Securities rallied 8 to 289p and NEPC 4 to 176p. British Land were again wanted at 65p, up 2, to 47p in front of today's preliminary results.

South African Financials moved similarly to Gilds. De Beers dropped 18 to 412p—a three-day decline of 38—while General Mining fell 23 to 455p and Anglo American 17 to 345p.

London-registered Financials, however, moved ahead in line with the trend in UK equities. Rio Tinto Zinc were also helped by a rise in the copper price and rose 6 to 304p in early active trading.

There was a heavy shake-out in the Australian market as the weaker trend in overnight Sydney and Melbourne markets was followed by fairly considerable selling of the more speculative issues.

Of the latter, Ashton Mining dropped 11 to 32p. Samantas 5 to 47p and North West Mining a similar amount to 34p.

In the quality stocks, Cominco Ristinto and MMH Holdings were both around 18 lower at 278p and 232p respectively while Western Mining gave up 12 to 172p, the last named despite further encouraging results from the Wilga prospect and news of the discovery of another orebody in the same region as Wilga.

Share prices were marked down at the outset and thereafter tended to lose ground with the premium. The Gold Mines index dropped 9.0 to 185.8 its lowest level since January 19, while the ex-premium index gave up 2.0 to 120.9.

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after tended to lose ground with the premium. The Gold Mines index dropped 9.0 to 185.8 its lowest level since January 19,

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Factories, Warehouses,
Offices, Sites...

now in

Telford
0952 613131

FT SHARE INFORMATION SERVICE

BONDS & RAILS—Cont.

1978-79 High Low	Stock	Price	+ or -	% Chg.	Int. Yield	Ex. Div.
77/8 6	Chinese 41pc 1998	27/8	-	-	-	-
77/8 42	Do. 5pc 1912	35/8	-	-	-	-
77/8 350	Do. 5pc 1920	42/8	-	-	-	-
77/8 350	German Vtg. Corp.	42/8	-	-	-	-
77/8 46	Greek Tech. Ass.	48	-	-	-	-
77/8 46	Do. 5pc 25 Stks. Ass.	47	-	-	-	-
77/8 46	Do. 5pc Mixed Ass.	42	-	-	-	-
77/8 75	Do. 5pc 1920	11/8	-	-	-	-
77/8 75	Do. 5pc 1938	11/8	-	-	-	-
77/8 75	Ireland 7pc 31-83	57	+ 1/4	7/8	-	-
77/8 75	Do. 9pc 91-95	78/8	-	-	-	-
77/8 105	Japan 10pc 1980	105/8	-	-	-	-
77/8 105	Peru Ass. Soc.	140	-	-	-	-
77/8 105	Turn 5pc 1991	55/8	-	-	-	-
77/8 105	Turn 5pc 1994	55/8	-	-	-	-
77/8 105	U.S. S. & D. 5pc	55/8	-	-	-	-
77/8 105	U.S. S. & D. 5pc	55/8	-	-	-	-
77/8 105	Funding 5pc 78-201	95/8	-	-	-	-
77/8 105	Do. 5pc 1981	95/8	-	-	-	-
77/8 105	Exchequer 13pc 1982	102/8	-	-	-	-
77/8 105	Exchequer 11pc 1983	102/8	-	-	-	-
77/8 105	Exchequer 12pc 1984	102/8	-	-	-	-
77/8 105	Exchequer 13pc 1985	102/8	-	-	-	-
77/8 105	Exchequer 14pc 1986	102/8	-	-	-	-
77/8 105	Exchequer 15pc 1987	102/8	-	-	-	-
77/8 105	Exchequer 16pc 1988	102/8	-	-	-	-
77/8 105	Exchequer 17pc 1989	102/8	-	-	-	-
77/8 105	Exchequer 18pc 1990	102/8	-	-	-	-
77/8 105	Exchequer 19pc 1991	102/8	-	-	-	-
77/8 105	Exchequer 20pc 1992	102/8	-	-	-	-
77/8 105	Exchequer 21pc 1993	102/8	-	-	-	-
77/8 105	Exchequer 22pc 1994	102/8	-	-	-	-
77/8 105	Exchequer 23pc 1995	102/8	-	-	-	-
77/8 105	Exchequer 24pc 1996	102/8	-	-	-	-
77/8 105	Exchequer 25pc 1997	102/8	-	-	-	-
77/8 105	Exchequer 26pc 1998	102/8	-	-	-	-
77/8 105	Exchequer 27pc 1999	102/8	-	-	-	-
77/8 105	Exchequer 28pc 2000	102/8	-	-	-	-
77/8 105	Exchequer 29pc 2001	102/8	-	-	-	-
77/8 105	Exchequer 30pc 2002	102/8	-	-	-	-
77/8 105	Exchequer 31pc 2003	102/8	-	-	-	-
77/8 105	Exchequer 32pc 2004	102/8	-	-	-	-
77/8 105	Exchequer 33pc 2005	102/8	-	-	-	-
77/8 105	Exchequer 34pc 2006	102/8	-	-	-	-
77/8 105	Exchequer 35pc 2007	102/8	-	-	-	-
77/8 105	Exchequer 36pc 2008	102/8	-	-	-	-
77/8 105	Exchequer 37pc 2009	102/8	-	-	-	-
77/8 105	Exchequer 38pc 2010	102/8	-	-	-	-
77/8 105	Exchequer 39pc 2011	102/8	-	-	-	-
77/8 105	Exchequer 40pc 2012	102/8	-	-	-	-
77/8 105	Exchequer 41pc 2013	102/8	-	-	-	-
77/8 105	Exchequer 42pc 2014	102/8	-	-	-	-
77/8 105	Exchequer 43pc 2015	102/8	-	-	-	-
77/8 105	Exchequer 44pc 2016	102/8	-	-	-	-
77/8 105	Exchequer 45pc 2017	102/8	-	-	-	-
77/8 105	Exchequer 46pc 2018	102/8	-	-	-	-
77/8 105	Exchequer 47pc 2019	102/8	-	-	-	-
77/8 105	Exchequer 48pc 2020	102/8	-	-	-	-
77/8 105	Exchequer 49pc 2021	102/8	-	-	-	-
77/8 105	Exchequer 50pc 2022	102/8	-	-	-	-
77/8 105	Exchequer 51pc 2023	102/8	-	-	-	-
77/8 105	Exchequer 52pc 2024	102/8	-	-	-	-
77/8 105	Exchequer 53pc 2025	102/8	-	-	-	-
77/8 105	Exchequer 54pc 2026	102/8	-	-	-	-
77/8 105	Exchequer 55pc 2027	102/8	-	-	-	-
77/8 105	Exchequer 56pc 2028	102/8	-	-	-	-
77/8 105	Exchequer 57pc 2029	102/8	-	-	-	-
77/8 105	Exchequer 58pc 2030	102/8	-	-	-	-
77/8 105	Exchequer 59pc 2031	102/8	-	-	-	-
77/8 105	Exchequer 60pc 2032	102/8	-	-	-	-
77/8 105	Exchequer 61pc 2033	102/8	-	-	-	-
77/8 105	Exchequer 62pc 2034	102/8	-	-	-	-
77/8 105	Exchequer 63pc 2035	102/8	-	-	-	-
77/8 105	Exchequer 64pc 2036	102/8	-	-	-	-
77/8 105	Exchequer 65pc 2037	102/8	-	-	-	-
77/8 105	Exchequer 66pc 2038	102/8	-	-	-	-
77/8 105	Exchequer 67pc 2039	102/8	-	-	-	-
77/8 105	Exchequer 68pc 2040	102/8	-	-	-	-
77/8 105	Exchequer 69pc 2041	102/8	-	-	-	-
77/8 105	Exchequer 70pc 2042	102/8	-	-	-	-
77/8 105	Exchequer 71pc 2043	102/8	-	-	-	-
77/8 105	Exchequer 72pc 2044	102/8	-	-	-	-
77/8 105	Exchequer 73pc 2045	102/8	-	-	-	-
77/8 105	Exchequer 74pc 2046	102/8	-	-	-	-
77/8 105	Exchequer 75pc 2047	102/8	-	-	-	-
77/8 105	Exchequer 76pc 2048	102/8	-	-	-	-
77/8 105	Exchequer 77pc 2049	102/8	-	-	-	-
77/8 105	Exchequer 78pc 2050	102/8	-	-	-	-
77/8 105	Exchequer 79pc 2051	102/8	-	-	-	-
77/8 105	Exchequer 80pc 2052	102/8	-	-	-	-
77/8 105	Exchequer 81pc 2053	102/8	-	-	-	-
77/8 105	Exchequer 82pc 2054	102/8	-	-	-	-
77/8 105	Exchequer 83pc 2055	102/8	-	-	-	-
77/8 105	Exchequer 84pc 2056	102/8	-	-	-	-
77/8 105	Exchequer 85pc 2057	102/8	-	-	-	-
77/8 105	Exchequer 86pc 2058	102/8	-	-	-	-
77/8 105	Exchequer 87pc 2059	102/8	-	-	-	-
77/8 105	Exchequer 88pc 2060	102/8	-	-	-	-
77/8 105	Exchequer 89pc 2061	102/8	-	-	-	-
77/8 105	Exchequer 90pc 2062	102/8	-	-	-	-
77/8 105	Exchequer 91pc 2063	102/8	-	-	-	-
77/8 105	Exchequer 92pc 2064	102/8	-	-	-	-
77/8 105	Exchequer 93pc 2065	102/8	-	-	-	-
77/8 105	Exchequer 94pc 2066	102/8	-	-	-	-
77/8 105	Exchequer 95pc 2067	102/8	-	-	-	-
77/8 105	Exchequer 96pc 2068	102/8	-	-	-	-
77/8 105	Exchequer 97pc 2069	102/8	-	-	-	-
77/8 105	Exchequer 98pc 2070	102/8	-	-	-	-
77/8 105	Exchequer 99pc 2071	102/8	-	-	-	-
77/8 105	Exchequer 100pc 2072	102/8	-	-	-	-
77/8 105	Exchequer 101pc 2073	102/8	-	-	-	-
77/8 105	Exchequer 102pc 2074	102/8	-	-	-	-
77/8 105	Exchequer 103pc 2075	102/8	-	-	-	-

Financial Times Thursday March 22 1979

DUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

FINANCE, LAND—Continued



MINES—Continued

AUSTRALIAN

OILS

TINS

COPPER

MISCELLANEOUS

GOLDS EX-S PREMIUM

NOTES

TEAS

RUBBERS AND SISALS

GOLD EX-S PREMIUM

NOTES

COPPER

MISCELLANEOUS

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RUBBERS AND SISALS

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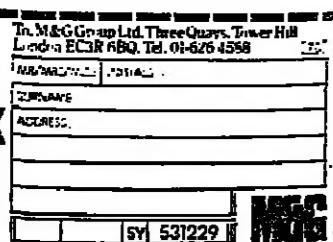
RUBBERS AND SISALS

GOLDS EX-S PREMIUM

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TEAS

RUBBERS AND SISALS



Thursday March 22 1979

Cheverton Workboats

-built for the job-Sm-23m
Crown, Isle of Wight. Tel: Cowes 22171. Taken: 1978.

Prince Hassan opposes U.S. peace bid

BY RAMI G. KHOURI IN AMMAN

JORDAN YESTERDAY rejected American efforts to turn a peace treaty between Israel and Egypt into a comprehensive Middle East peace settlement.

Jordan's Crown Prince, Prince Hassan, heir to the throne and King Hussein's closest adviser, indicated strongly that he would not support U.S. efforts to bring his country into talks over the future of the occupied West Bank.

Far from bringing peace nearer, he told the Financial Times, an Egyptian-Israeli treaty contained the seeds of regional instability and possible upheaval throughout the Arab world.

The Crown Prince, who has sat in all top-level talks with the U.S., added that Jordan questioned whether the U.S. had really taken into account "the basic security concerns and fears, doubts and scepticism of those moderate Arab states whose backing the U.S. is

soliciting."

Mr. Zbigniew Brzezinski, President Jimmy Carter's National Security Adviser, last weekend made an apparently unsuccessful attempt to back an Israeli/Egyptian peace treaty.

King Hussein yesterday held talks with Saudi Arabian leaders on concerted action by Arab states opposing a separate peace treaty.

Jordanian support for U.S. policy is crucial if President Carter hopes to broaden the Camp David accords to include the negotiations on the future of the West Bank.

Arab Foreign Ministers are planning to meet in Baghdad next week to plan a campaign of opposition to the U.S. efforts in the Middle East.

Prince Hassan said Jordan planned the autonomy plan for the Palestinians of the West Bank and Gaza Strip showed that Israel really wanted, for its own

security, to divide the occupied territories into three or four non-viable administrative units.

"The break-up of the Middle East into a mosaic of minorities is a real possibility," he said. "We can already see that there is no objection among the participants in the Camp David process to separating the Gaza Strip and Sinai from the rest of occupied Palestine, as well as there being no need to consider the status of occupied Arab Jerusalem."

Jordan saw "a fundamental incompatibility between the U.S. view of how Israel's security can be assured and the view of the vast majority of Arab States. The U.S. might be misreading the national interests of States such as Jordan when it assumes we can assure our own basic security and the basic security of other Arab States by going along with short-term plans geared to meet the security

requirements of Israel.

Continued Israeli domination of the Palestinians in the occupied area would only accelerate the exodus of embittered and frustrated young Arabs, "an exodus that last year increased by a net 22,000 people," said Prince Hassan.

The exodus of embittered Palestinians contradicted Israeli claims that it feared Arab

radicalism. "In fact it creates and exports it to the rest of the Arab world," he added.

The revolution in Iran suggested that other countries in the area would be unable to resist determined threats from ideologically motivated groups or ethnic minorities.

Fury in Knesset over text errors, Page 4

Saudi call for total war

Saudi-Arabian newspapers yesterday called for an all-out Arab war against Israel to regain Jerusalem and other occupied Arab territories.

The outburst of editorial wrath followed a forceful statement in the Israeli Parliament the previous day by Mr. Begin, the Prime Minister, who said Israel would never accept the revision of Jeru-

salim or relinquish its status as "Israel's eternal capital" and never withdraw to its pre-1967 borders.

A front-page editorial in Al Jazira called on all Arab States to prepare for a long and continuous war and to allow the Palestinian resistance to fight on all fronts "until they turn the occupied lands into a blazing inferno for the enemy."

OECD may issue accounts standards

By Michael Lafferty

THE ORGANISATION for Economic Co-operation and Development, which includes the world's leading industrialised nations, is considering issuing accounting standards for multinational companies.

The move appears to be aimed at neutralising work underway at the United Nations in this area. Proposals being discussed would involve a big development of the existing OECD disclosure guidelines for multinationals.

The OECD's Committee on International Investment and Multinational Enterprises has established an Ad Hoc Working Group on Accounting Standards, which held its first meeting in November.

The group decided to study existing accounting requirements and practices in member states, a move which has involved the completion of a detailed questionnaire by the governments of the leading OECD nations, and other interested bodies such as the European Commission, and the International Accounting Standards Committee. The committee was established by the accounting bodies a few years ago specifically for the purpose of developing international accounting standards.

The indications are that the international accountancy profession will be reluctant to leave the task of setting standards to the OECD. The London-based committee's case will be put to the OECD group by Mr. John Grenside, senior partner of UK accountants, Peat Marwick Mitchell, at a meeting in Paris on April 4. He will ask the OECD not to take over the standards-setting function but instead to adopt and endorse the international accounting standards which the committee produces.

Some UK accountants see the OECD plan as an effort to resist work in the same area by the United Nations Commission on Transnational Corporations. A UN report proposing extensive accounting and disclosure rules for multinationals has already been severely criticised by the world's top companies.

Further UN activity in the field has been delayed for almost a year over disagreement between third world countries and the developed nations over numbers of a proposed new working party.

Professor N. T. Wang, the director of the UN centre's information analysis division, said yesterday he was aware of the OECD's plans. He believed their work should be considered "as parallel to the UN's efforts."

The UN would continue its work on international accounting and reporting standards, and that had the backing of all member governments, he said.

Ford Lorraine plant aid attacked

BY TERRY DODSWORTH IN PARIS

TWO BIG French motor manufacturers, Renault and PSA Peugeot-Citroen, have taken a joint stand against what they consider preferential treatment for the proposed Ford assembly plant at Lorraine.

Although details of the Ford negotiations are secret, the French Government is believed to be preparing to offer assistance for the project at a rate three times greater than allowed for factory developments at each of the French companies.

The plant is believed to cost about \$1bn. Latest estimates suggest that the French authorities are willing to cover about a quarter in development assistance.

The disparity in the Government-support programmes is the main point taken up in talks

between the chairmen of Renault and Peugeot and the Government. The Industry Ministry and M. Raymond Barre, Prime Minister, have been made aware of the strength of feeling in the companies.

The companies' reaction places the French authorities in a difficult position. Renault, a State-owned group, has worked closely with the Government in the past, and both companies have contributed much to France's export drive and industrial re-development projects.

However, a decision by Ford in favour of Lorraine would give a considerable fillip to the Government's plans to create new employment in the area, which will suffer heavily from the rundown of its steel industry in the next few years.

To get the approval of Ford,

which is also being courted by Austria and Portugal, the French must offer strong financial inducements.

The French companies are also worried about the possible effects of new Ford competition on their strong grip in their domestic market. They have questioned the extent to which the American company would support French suppliers.

The talks between Ford and the French authorities are expected to finish next month. Ford is likely to choose between France and Austria about then, since Henry Ford II, head of the group, is to meet M. Valery Giscard d'Estaing, the French President, next month.

At stake is an assembly plant

employing about 8,000 men and creating many more jobs in components supply. Although the jobs would not materialise

until about 1981, when a new Ford small saloon is to go into production, they would go far towards providing employment in Lorraine, where 12,000 redundancies are expected in the next two years.

David Marsh writes: Ford is seeking to build the plant to meet a shortfall in European car assembly capacity that it feels would otherwise occur in the early 1980s.

Negotiations on where the plant will be built have taken longer than expected, partly because of the late emergence of Portugal as a contender.

However, Ford wants any decision confirmed by the main Board in Detroit by mid-year.

Late last year Spain was favourite to play host to the plant, but the Spanish Government showed only lukewarm enthusiasm.

NEB fails to raise return on capital

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE NATIONAL Enterprise Board failed last year to raise its rate of return on capital employed above the 11.4 per cent achieved in 1977.

Sir Leslie Murphy, chairman of the board, said yesterday that this meant that a "substantial" improvement would have to be made in the next couple of years to meet targets set by the Government.

Speaking in London, he warned that this could involve the NEB withdrawing its financial support "with the inevitable consequences of a closure" from companies where commercial viability could not be secured.

This warning, however, did not specifically cover BL, formerly British Leyland, and Rolls Royce Ltd, which are exempted from the Government's general requirement for

the NEB to attain an overall 15 to 20 per cent rate of return by 1980-81.

Sir Leslie said he was "confident" that the NEB would meet the target and announced that subsidiaries in the computers and electronics field produced an overall return on capital "in excess of 20 per cent" in 1978.

The bulk of this is thought to have been provided by ICL which announced three months ago that its profits before tax for the year to last September had risen by nearly 24 per cent to £37.5m.

Other NEB companies covered by the 20 per cent overall result last year include Ferranti, which also contributed to the general profits, and companies like the INMOS micro chip venture which has yet to start production. Sir Leslie said that

These figures, which will be amplified when the NEB produces its annual report in six weeks' time, were produced by Sir Leslie during a general defence of the NEB at an American Chamber of Commerce lunch.

NEB hacks under water engineering group, Page 6

U.S. companies' 'price gouging' a threat to wage restraint'

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

MR. GEORGE MEANY, the U.S. union leader, yesterday accused U.S. companies of "price gouging" and said that unless controls were placed on prices and profits the trades unions could not be expected to show restraint in wage demands.

Mr. Meany's hard line followed Tuesday's news that corporate profits in the final three months of last year were 28 per cent up on the same period of 1977 and 9.7 per cent higher than in the July to September quarter of last year.

But his comments also underline the U.S. Government's acute dilemma as it seeks to strengthen its anti-inflation programme while making far-reaching decisions on energy pricing.

President Jimmy Carter is tentatively scheduled to give a nationally televised address on energy policy next Thursday. But with the critical Teamsters wage negotiations then reaching their end-of-month deadline and with the February consumer price figures due later this week, he may feel compelled to broaden his horizons and stake out new ground in the anti-inflation battle.

Some of the President's advisers are urging him to take a more active role in persuading companies and unions to show greater restraint, even, according to some reports, to the point of intervening in the Teamsters' talks.

While this course is fraught with difficulties, the soaring corporate profits are likely to re-

sult in presidential pressure on corporations, perhaps some further toughening of the voluntary price guidelines short of mandatory controls, and for oil companies, some form of windfall tax or excess profits tax if it is decided to lift restrictions on domestic oil pricing either immediately or gradually.

These were options which were thrashed out on Monday at the Camp David meeting between the President and his senior advisers, although no definitive word has yet emerged on these deliberations. President Carter has raised with congressional leaders the possibility of combining a phased freeing of domestic oil prices with either a wellhead or a windfall profits tax.

Continued from Page 1

months, but he had wanted to see whether the new managerial structure would work out.

"I have been with this company for 31 years. This is a very sad day indeed for me," he said.

The first public indication of the group's financial problems came with its half-year results in September, when it reported pre-tax profits of £1.12m against £26.9m in the same period of 1977. P & O's end-year results are expected in six weeks.

Mr. Marshall, who is also a non-executive director of Commercial Union Insurance and Tube Investments, said he would take a break before deciding on

his next move. He retains no professional links with the shipping world.

Other Board changes at P & O announced yesterday are: Mr. Harry Spanton, 58, formerly chairman of the passenger cruising division, becomes a managing director with additional responsibility for all leisure interests and for subsidiaries in Australia and New Zealand; Mr. Oliver Brooks, formerly finance director, also becomes a managing director; and Mr. Malcolm Paris, 45, chairman of the Bovis property subsidiary, joins the main P & O Board.

WORLDWIDE

	Y'day midday °C	midday °C
Aleppo	14	57
Algiers	15	58
Bahrain	20	59
Athens	20	60
Baku	32	50
Barcelona	18	54
Belfast	15	52
Berlin	9	51
Biarritz	12	54
Brussels	5	41
Bucharest	15	56
Burnaby	15	57
Burnley	15	58
Bristol	4	39
Brussels	15	58
Budapest	15	57
Buenos Aires	15	52
Cairo	34	93
Cardiff	5	34
Casablanca	15	58
Chicago	5	51
Colombia	11	52
Concord	1	34
Dubrovnik	15	58
Edinburgh	5	39
Faro	18	61
Florence	12	54
Glasgow	16	59
Gibraltar	7	45
Geneva	15	58
Gibraltar	15	58
Helsinki	1	35
Hong Kong	12	55
Istanbul	15	58
Jersey	2	45
Johannesburg	28	78
Lima	15	55
Lisbon	13	53
London	15	58
Milan	15	58
Montevideo	15	58
Montreal	15	58
Nicosia	15	58
New York	11	52
Paris	15	58
Pebble Beach	15	58
Perth	11	52
Prague	11	52
Rome	15	58
Salzburg	13	55
Santos	15	58
Singapore	12	54
Stockholm	6	46
Taipei	15	58
Tel Aviv	15	58
Tokyo	11	52
Toronto	15	58
Tunis	15	58
Vancouver	13	55
Vienna	13	55
Vienna	13	55
Zurich	9	48

At present we have over 20 offices and affiliates around the world, and we just opened a branch in Singapore. And recently opened in Chicago.

Currently we're serving the world through loans. And also lending something as valuable as money. Financial advice gained through over 100 years of banking experience.

So don't think of us as a Japanese Bank. Think of us as a bank that serves Japan and the world.

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